

Notice is hereby given in terms of Section 29(2) of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998) as amended, that a virtual (Microsoft Teams) <b>Special Council meeting</b> of the Witzenberg Municipality will be held on <b>Wednesday, 27 August 2025 at 09:00.</b>	Kennis word hiermee gegee ingevolge Artikel 29(2) van die Plaaslike Regering: Munisipale Strukture Wet, 1998 (Wet 117 van 1998) soos gewysig, dat 'n virtuele (Microsoft Teams) <b>Spesiale Raadsvergadering</b> van die Munisipaliteit Witzenberg gehou sal word op <b>Woensdag, 27 Augustus 2025 om 09:00.</b>
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Councillors and officials / Raadslede en amptenare		
Councillor TE Abrahams (Executive Mayor)	Alderman K Adams	Councillor WJ Alexander
Councillor P Daniels	Councillor S de Bruin	Councillor GJ Franse
Councillor JP Fredericks	Councillor AL Gili	Councillor GG Laban
Councillor JS Mouton	Councillor MJ Ndaba	Councillor JF Nel (Executive Deputy Mayor)
Councillor N Nogcinisa	Councillor N Phatsoane	Councillor KA Robyn
Councillor J Rooi	Alderman HJ Smit	Alderman D Swart
Councillor IL Swartz	Alderman JJ Visagie	Councillor K Yisa
Councillor J Zalie		
Municipal Manager	Director: Finance	Director: Community Services
Director: Corporate Services	Deputy Director: Finance	
Chief Internal Audit Executive	Manager: Projects and Performance	Acting Manager: Administration
IDP Manager	Senior Manager: Legal Services	Manager: Communication and Marketing
Intern: Administration		



**ALDERLADY EM SIDEGO**  
**SPEAKER**

22.08.25

## **A G E N D A**

### **1. OPENING AND WELCOME / OPENING EN VERWELKOMING**

### **2. LEAVE OF ABSENCE AND CONFIDENTIALITY AND CONFLICT OF INTEREST DECLARATION**

#### **2.1 Consideration of application for leave of absence, if any Aansoeke om verlof tot afwesigheid, indien enige (3/1/2/1)**

*An Application for leave of absence form is attached as **annexure 2.1**.*

**NOTED**

#### **2.2 Confidentiality and Conflict of Interest Declaration Vertroulikheid en Botsing van Belange Verklaring (3/2/1)**

The Confidentiality and Conflict of Interest Declaration is attached as **annexure 2.2**.

### **3. RESERVED POWERS / GERESERVEERDE BEVOEGDHEDE**

#### **3.1 IDP and Budget Process Plan for 2026/2027 Geïntegreerde Ontwikkelings- en Begrotingsprosesplan vir 2026/2027 (2/2/1)**

In terms of Section 28 of the Municipal Systems Act (Act 32 of 2000), Council must adopt an IDP and Budget Process Plan. The Municipal Finance Management Act (Act 56 of 2003) further stipulates that at least ten months before the start of the budget year, the Executive Mayor should table a time schedule outlining key deadlines in respect of the IDP/Budgetary process.

Section 29 of the Municipal Systems Act (Act 32 of 2000), specifies that such a Process Plan must include:

- Programs that set out timeframes for the different planning steps;
- Appropriate mechanisms, processes and procedures for consultation with:
  - Local communities, both in terms of needs and priorities as well as consultation during development;

- Organs of state, traditional authorities, and other role-players in the drafting process; and
- Binding plans and planning requirements, i.e. policy and legislation.

National Treasury has provided further guidance by the issuing of MFMA Circular 10. That circular provides specific guidance with regard to six distinct steps in compilation of the IDP and the annual Budget. The table below highlights these steps, with a brief description of each step:

<b>Steps</b>		<b>Process</b>
<b>1</b>	<b>Planning</b>	Schedule dates, establish consultation forums, review previous processes
<b>2</b>	<b>Strategi- zing</b>	Review IDP, set service delivery objectives for next 3 years, consult on tariffs, indigents, credit control, free basic services etc., and consider local-, provincial- and national issues, the previous year's performance and current economic and demographic trends etc.
<b>3</b>	<b>Preparing</b>	Prepare Budget, revenue and expenditure projections; draft Budget policies; consult and consider local-, provincial- and national priorities
<b>4</b>	<b>Tabling</b>	Table draft Budget, draft IDP and Budget-related policies before council; consult and consider local-, provincial- and national inputs or responses
<b>5</b>	<b>Approving</b>	Council approves the IDP, the Budget and related policies
<b>6</b>	<b>Finalising</b>	Publish the IDP, Budget and approve the SDBIP and performance targets

In capturing the above steps, this IDP & Budget Process Plan seeks to address, *inter alia*, the:

- Identification of areas requiring additional attention in terms of legislative requirements, proper planning processes and sound financial management;
- Inclusion of the most current Census and own statistical data;
- Consideration and review of any other relevant and new information;
- Addressing comments received from the various role-players;
- Factor-in the shortcomings and weaknesses identified through self-assessment;
- Preparation and review of sector plans and its alignment with the IDP;
- Preparation and review of the Performance Management System (PMS);
- Updating of the 5-year Financial Plan; and
- Finalisation of the annual Budget and IDP in terms of the relevant legislation.

Pursuant to the above statutory requirements, an IDP and Budget Process Plan for the 2026/2027 cycle is attached as **annexure 3.1**.

**RECOMMENDED**

- (a) that the Reviewed IDP and Budget Process Plan for 2026/2027 be approved.*
- (b) that in the event of any changes with regard to the dates of the Process Plan, the Municipal Manager be mandated to change same after consultation with the Executive Mayor.*

**4. ADJOURNMENT / VERDAGING**

Verwysing / Reference: 3/1/2/1/

## MUNISIPALITEIT WITZENBERG MUNICIPALITY

### AANSOEK OM VERLOF TOT AFWESIGHEID / APPLICATION FOR LEAVE OF ABSENCE (Moet by kantoor van Munisipale Bestuurder ingedien word voor aanvang van vergadering / Must be handed in at office of Municipal Manager before commencement of meeting)

Naam van raadslid / Name of councillor: \_\_\_\_\_

Ek doen hiermee aansoek om verlof tot afwesigheid van / I hereby apply for leave of absence from:

VERGADERING / WERKSWINKEL / FORUM MEETING / WORKSHOP / FORUM	DATUM / DATE
Rede vir afwesigheid / Reason for absence:	

\_\_\_\_\_  
DATUM / DATE

\_\_\_\_\_  
HANDTEKENING / SIGNATURE



## CONFIDENTIALITY AND CONFLICT OF INTEREST DECLARATION

### Special Council meeting, held on 27 August 2025



I, the undersigned, hereby declare:

- That as a Councillor and a participant of this meeting, I shall maintain strict confidentiality in respect of any information of a confidential nature to which I may become privy at meetings of the Witzenberg Council and shall only disclose such information as may become necessary or required for the proper performance of my duties and functions.
- That as a Councillor and a participant of this meeting, I shall declare any conflict of interest that may arise at every meeting and remove myself from any proceedings, in relation to that matter, giving rise to that conflict.

### COUNCILLORS

Surname	Initials	Signature
Abrahams	TE	
Adams	K	
Alexander	WJ	
Daniels	P	
De Bruin	S	
Franse	GJ	
Fredericks	JP	
Gili	AL	

Surname	Initials	Signature
Laban	GG	
Mouton	JS	
Ndaba	MJ	
Nel	JF	
Nogcinisa	N	
Phatsoane	N	
Robyn	KA	
Rooi	J	
Sidego	EM	
Smit	HJ	
Swart	D	
Swartz	IL	
Visagie	JJ	
Yisa	K	
Zalie	J	

**Witzenberg Municipality**

5<sup>th</sup> Generation IDP and Budget Process Plan 2022—2027

Review IDP and Budget 2026-2027

*A Municipality that cares for its community, creating growth and opportunities*



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# IDP & BUDGET PROCESS PLAN

## SECTION ONE: INTRODUCTION & BACKGROUND

### 1.1. INTRODUCTION

The Integrated Development Plan (IDP), as the key tool for the Municipality to tackle its developmental role, represents a continuous cycle of development, planning, implementation and review. Implementation started after the adoption of the 1<sup>st</sup> - Generation IDP in 2006. Currently the municipality operates in the 5<sup>th</sup> - Generation IDP. The IDP is the strategic plan with a cycle period of five years. During its five-year life cycle the IDP is reviewed and updated annually.

The Annual Budget, in turn, provides the Medium Term Revenue & Expenditure Framework (MTREF) which sets out the financial path for the ensuing three years.

These two documents, i.e. the IDP and the Budget – along with the Performance Management System (PMS) – provide a means to assess the progress and achievements with regard to the strategic objectives of the Municipality, thus informing its financial and institutional planning.

With the input of the Provincial authority, local municipalities are continuously in the process of reviewing, improving and updating its IDP, as well as ensuring alignment with the MTREF.

This IDP and Budget Process Plan seek to address, *inter alia*, the:

- Identification of areas requiring additional attention in terms of legislative requirements, proper planning processes and sound financial management;
- Inclusion of the most current Census and own statistical data;
- Consideration and review of any other relevant and new information;
- Addressing comments received from the various role-players;
- Shortcomings and weaknesses identified through self-assessment;
- Preparation and review of sector plans and its alignment with the IDP;
- Preparation and review of the Performance Management System (PMS);
- Updating of the 5-year Financial Plan; and
- Preparation and finalization of the annual Budget in terms of the relevant legislation.

## 1.2. LEGISLATIVE FRAMEWORK

### 1.2.1. PROCESS PLAN

In order to ensure minimum quality standards of the IDP and Budget process – and a proper coordination between and within spheres of government – the preparation of the IDP and Budget Process Plan has been regulated by both the Municipal Systems Act and the MFMA.

In terms of Section 28 of the MSA, Council must adopt an IDP and Budget Process Plan. And Section 29 of the MSA specifies that such a Process Plan must include:

- Programs that set out timeframes for the different planning steps;
- Appropriate mechanisms, processes and procedures for consultation with:
  - Local communities, both in terms of needs and priorities as well as consultation during development;
  - Organs of state, traditional authorities, and other role-players in the drafting process; and
- Binding plans and planning requirements, i.e. policy and legislation.

In terms of Section 21 of the MFMA, the Executive Mayor must co-ordinate the process for the adoption of the annual Budget and the review of the IDP and related policies so that he/she can ensure mutual consistency and credibility.

The second part of the afore-mentioned Section of the MFMA stipulates that a Process Plan with timeframes must be tabled to Council for consideration at least 10 months prior to implementation of the annual Budget.

National Treasury has provided further guidance by the issuing of MFMA Circular 10. That circular provides specific guidance with regard to six distinct steps in compilation of the IDP and Budget.

The table below highlights the six steps, with a succinct description of each step:

<b>Steps</b>		<b>Process</b>
<b>1</b>	<b>Planning</b>	Schedule key dates, establish consultation forums, review previous processes
<b>2</b>	<b>Strategizing</b>	Review the IDP, set service delivery objectives for next 3 years, consult on tariffs, indigents, credit control, free basic services etc., and consider local-, provincial- and national issues, the previous year's performance and current economic and demographic trends etc.
<b>3</b>	<b>Preparing</b>	Prepare the Budget, revenue and expenditure projections; draft Budget policies; consult and consider local-, provincial- and national priorities
<b>4</b>	<b>Tabling</b>	Table the draft IDP, the draft Budget and Budget-related policies before council; consult and consider local-, provincial- and national inputs or responses
<b>5</b>	<b>Approving</b>	Council approves the IDP, the Budget and related policies

<b>6</b>	<b>Finalizing</b>	Publish the IDP, Budget and approve the SDBIP and performance targets
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Local municipalities are required by the Municipal System Act (Act 32 of 2000) to consult and report back to communities on their planned activities as well as their performances so that communities can be afforded an opportunity to voice their opinions on the day-to-day functioning of the Municipality.

### **Development of an IDP Framework Plan**

In terms of Section 27 of the MSA, the District Municipality must develop a Framework Plan which provides the linkage and binding relationships between the district and local municipalities in its jurisdiction area. In doing so, proper consultation, coordination and alignment of the IDP review process of the district municipality and various local municipalities can be maintained.

### **1.2.2. OTHER LEGISLATIVE IMPERATIVES**

In an effort to comply with the current legislative framework, the host of binding legislation to be taken into consideration in the formulation of the IDP & Budget Process Plan is listed hereinunder:

- The Constitution of the Republic of South Africa, (Act 108 of 1996)
- Local Government: Municipal Demarcation Act, (Act 27 of 1998)
- Local Government: Municipal Structures Act, (Act 117 of 1998)
- Public Finance Management Act (Act 2 of 1999)
- Promotion of Access to Information Act (Act 2 of 2000).
- Local Government: Municipal Systems Act, (Act 32 of 2000)
- Local Government: Municipal Finance Management Act, (Act 56 of 2003)
- Local Government: Property Rates Act, (Act 6 of 2004)
- Inter-governmental Relations Framework Act, (Act 13 of 2005)
- Division of Revenue Act (Act 1 of 2007)
- Development Facilitation Act, (Act 67 of 1995)
- Communal Land Rights Act, (Act 11 of 2004)
- National Land Transport Transitional Act, 1999
- Housing Act, (Act 107 of 1997)
- Water Services Act, (Act 108 of 1997)
- National Water Act, (Act 36 of 1998)
- National Water Amendment Act, (Act 45 of 1999)
- Environmental Conservation Act, (Act 73 of 1989)
- National Environmental Management Act, (Act 107 of 1998)
- National Environmental Management: Air Quality Act, (Act 39 of 2004)
- National Environmental Management: Protected Areas Act, (Act 57 of 2003)

- National Environmental Management Biodiversity Act, (Act 10 of 2004)
- National Forest Act (1998)

#### **Provincial Policies**

- Western Cape Growth and Development Strategy
- Western Cape Spatial Development Framework

#### **National Policies**

- Reconstruction and Development Program (RDP), 1994
- Growth, Employment And Redistribution (GEAR); 1996
- Urban Development Framework, 1997
- Rural Development Framework, 1996
- Accelerated and Shared Growth Initiatives for South Africa (ASGISA)

<b>Abbreviations :</b>	
<b>IDP</b>	- Integrated Development Plan
<b>MFMA</b>	- Municipal Finance Management Act, no 56 of 2003
<b>MSA</b>	- Local Government Municipal Systems Act, no 32 of 2000
<b>MTBPS</b>	- National Treasury, Medium Term Budget and Policy Statement
<b>NT</b>	- National Treasury
<b>PT</b>	- Provincial Treasury
<b>SDBIP</b>	- Service Delivery Budget Implementation Plan

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## SECTION TWO: ORGANIZATIONAL ARRANGEMENTS

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### 2.1 IDP / BUDGET STEERING COMMITTEE

As part of the IDP & Budget preparation process, the Mayor must establish an IDP & Budget Steering Committee. This committee must at least consist of the persons mentioned in Section 4 of the Budget and Reporting Regulations.

Section 4 of the Local Government: Budget and Reporting Regulations states the following:

#### ***Budget Steering Committee***

4. (1) *The mayor of a municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Act.*
- (2) *The Steering Committee must consist of at least the following persons:*
  - (a) *the councillor responsible for financial matters;*
  - (b) *the municipal manager;*
  - (c) *the chief financial officer;*
  - (d) *the senior managers responsible for at least the three largest votes in the municipality;*
  - (e) *the manager responsible for Budgeting;*
  - (f) *the manager responsible for planning; and*
  - (g) *any technical experts on infrastructure.*

This IDP / Budget Steering Committee will act as a support structure to the Executive Mayor in providing a platform for him/her to provide political guidance and to monitor progress made in the IDP and Budget process. This Steering Committee must be reconstituted each year.

#### **2.1.1. Composition**

In order to comply with the legislative requirements, the Mayoral Committee has constituted the Witzenberg IDP/Budget Steering Committee structure as follows (inclusive political representation):

Vacant	
Vacant	
Vacant	
Vacant	
Vacant	
Vacant	
Vacant	
Vacant	

### 2.1.2. Terms of Reference for the IDP / Budget Steering Committee

The Terms of Reference for the IDP / Budget Steering Committee are as follows:

- To provide terms of reference for the various planning activities
- To commission research studies
- Considers and comments on:
  - ➡ Inputs from sub-committee/s, study teams and consultants
  - ➡ Inputs from provincial sector departments and support providers
- To process, summarize and document the outputs
- Makes content recommendations, and
- Prepares, facilitates and minutes all meetings

## 2.2 IDP REPRESENTATIVE FORUM

### 2.2.1 Composition of IDP Representative Forum

The IDP Representative Forum (RF) is constituted as part of the preparation phase of the IDP, and will continue its functions throughout the annual IDP Review process. The composition of the IDP Representative Forum is as follows:

- MAYCO members
- Councillors
- Ward Committees
- Community Development Workers
- Municipal Manager and Senior Managers
- Stakeholder representatives of organised groups

The ward structure for Witzenberg is shown in the table below:

Ward	Status	Towns or Areas
1	Functional	N'duli
2	Functional	Wolseley farms (toward Botha and Breë Valley)
3	Functional	Ceres West
4	Functional	PA Hamlet (including Kliprug, and a portion of Bella Vista)
5	Functional	Ceres East
6	Functional	Bella Vista (including some farms in Warm Bokkeveld)
7	Functional	Wolseley (including Montana, Pine Valley, and section of Chris Hani)
8	Functional	Koue Bokkeveld farms (up until Op-Die-Berg)
9	Functional	Op-Die-Berg (including farms from Op-Die-Berg toward Citrusdal)
10	Functional	Agter Witzenberg rural (including Phase 3 & Phase 4 in PA Hamlet)
11	Functional	Tulbagh (including Chris Hani, Witzenville and surrounding farms)
12	Functional	Warm Bokkeveld rural

### 2.2.2 Terms of Reference for the IDP Representative Forum

The terms of reference for the IDP Representative Forum are as follows:

- Represents the interest of the municipality's constituency in the IDP process;
- Provides an organisational mechanism for discussion, negotiation and decision-making between all the stakeholders in municipal government;
- Ensures communication between all the stakeholder representatives in municipal government;
- Monitors the performance of the planning and implementation process;
- Forms a structured link between the Municipality and representatives of the public;
- Participates in decision-making within the Representative Forums;
- Analyzes and discusses issues being developed;
- Ensures that priority issues of their constituents are considered;
- Ensures that annual business plans and SDBIP are developed, based on the IDP priorities and municipal Key Performance Indicators;
- Participates in the designing of IDP project proposals; and
- Discusses and comments on the final IDP product.

Witzenberg has not as yet formally constituted an IDP Representative Forum. Council has resolved that until such time as an IDP Representative Forum is created, the current Ward Committee structures should perform the role and function assigned to the Rep Forum. This Process Plan takes cognizance thereof, and all engagements indicated in this plan as devolving upon the IDP Representative Forum will be channeled to, and administered by, the Ward Committee structures.



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## SECTION THREE: ROLE-PLAYERS

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### 3.1 ROLE-PLAYERS

The following role-players have been identified:

#### 3.1.1. External Role-players

The external role-players identified are:

- Provincial Government Departments, specifically through the LGMTEC engagements and IGR structures;
- National government, specifically DPLG and National Treasury via guidelines issued;
- Representative Forums / Civil Society; and
- The Cape Winelands District Municipality.

#### 3.1.2. Internal Role-players

The main internal role-players, apart from all officials in the Municipalities, are identified as:

- Council
- IDP / Budget Steering Committee; and
- Manager responsible for IDP.

#### 3.1.3 ROLES AND RESPONSIBILITIES

The responsibility of the other spheres of government is to:

- Ensure vertical alignment of the IDP and Budget with Provincial and National sector plans.
- Monitor development and review of IDP and Budget process.
- Ensure responsiveness of the IDP and Budget.
- Contribute relevant information of Provincial Sector Departments, and to
- Contribute sector expertise and technical know-how.

The responsibility of the IDP Representative Forum is to:

- Ensure that community needs and priorities are communicated
- Ensure responsiveness of the IDP and Budget
- Ensure communication lines with represented organizations, and to
- Ensure information flow.

The responsibilities of Council are to:

- Decide on and adopt the IDP & Budget Process Plan; and to
- Decide on and adopt the IDP and Budget documents.

The responsibilities of the IDP / Budget Steering Committee are to:

- Identify additional role-players to serve on the IDP Representative Forum;
- Ensure that all relevant role-players are involved;
- Ensure that the review process is undertaken in accordance with agreed timeframes;
- Ensure that the process is focused on priority issues;
- Ensure that it is strategic and implementation-orientated; and to
- Ensure that sector requirements are adhered to.

The responsibilities of the IDP Manager, with regard to this process, are to:

- Ensure that the Process Plan is finalised and presented to the IDP / Budget Steering Committee;
- Adjust the IDP according to the proposals of the MEC;
- Ensure the continuous participation of role-players;
- Monitor and record the participation of role-players;
- Ensure that appropriate procedures are followed;
- Ensure documentation is prepared properly;
- Carry out the day-to-day management of the IDP process;
- Co-ordinate inputs received such as comments and enquiries;
- Ensure responses to comments and enquiries;
- Ensure alignment of the IDP with the District Municipality's framework;
- Co-ordinate the preparation of the Sector Plans and their inclusion into the IDP documentation;
- Co-ordinate the inclusion of the Performance Management System (PMS) into the IDP; and to
- Ensure the timeous submission of IDP documents to the relevant authorities.

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## **SECTION FOUR: MECHANISMS AND PROCEDURES FOR PARTICIPATION**

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### **4.1 FUNCTIONS AND CONTEXT OF PUBLIC PARTICIPATION**

The four major functions in the public participation process are:

- ◆ Needs orientation;
- ◆ Appropriateness of solutions;
- ◆ Community ownership; and
- ◆ Empowerment.

Similar to the preparation of the IDP, the public participation process in the annual drafting of the IDP review and Budget must be institutionalized. This is done in order to ensure that all residents and stakeholders have a fair and equal right to participate in matters of governance.

### **4.2 MECHANISMS FOR PARTICIPATION**

The following mechanisms for participation will apply:

#### **4.2.1 IDP Representative Forum (RF)**

This forum represents all stakeholders and is as inclusive as possible. Efforts will be made to bring additional organizations into the RF and ensure their continued participation throughout the process.

Until such time though that Witzenberg has established an IDP Representative Forum, the Ward Committee structure will be utilized to fulfill the RF's role.

#### **4.2.2 Media**

A vigorous communication and information-sharing or dissemination campaign aimed at reaching out to all the communities will be undertaken in terms of the annual IDP and Budget process.

The following means of communication will be utilized:

- Municipal Website & Intranet;
- Notices at all Municipal Offices,
- Municipal Accounts;
- Loud-hailing the day before local Imbizo's (Meetings); and
- Advertisements in local news papers.

#### **4.2.3 Information sheets**

Information sheets will be prepared in English, Afrikaans and Xhosa, and will be distributed via the Ward Committee structure and/or Representative Forum. Information sheets will also be displayed on the Municipal Notice Boards, Municipal Website, in local media, and included in monthly municipal accounts.

#### **4.2.4 Sector engagements**

Dates, time and venues will be communicated in writing to each stakeholder at least seven days prior to the meetings. It is the responsibility of stakeholders to notify the Municipality of any changes in representatives, or contact details.

#### **4.2.5 Local Imbizo's (Meetings)**

All venues will be selected in a manner that ensures and enhances easy access for all community members to attend. Meetings should be either ward-based or per town / neighborhood, considering the size and distance.

Times chosen for the meetings should ensure maximum attendance by all the households. Venues will be prepared half an hour before starting time to allow community members to be properly seated before commencement of the session.

The communication medium will be the predominant language of the community, with arrangements for translation / interpretation, as the need may be.

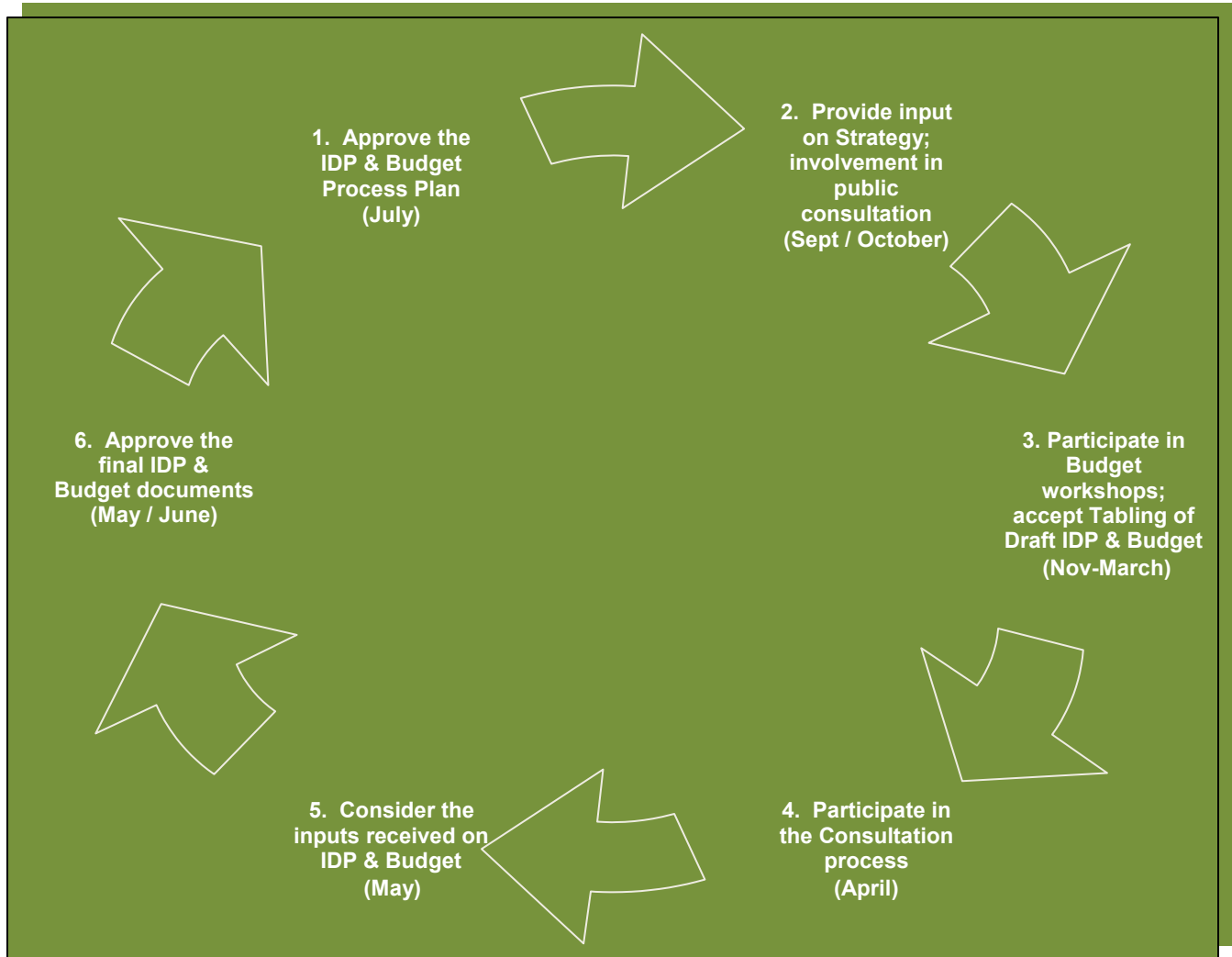
### **4.3 PROCEDURES / PROCESSES FOR PARTICIPATION**

#### **4.3.1 IDP Representative Forum**

The IDP Representative Forum (when formally constituted and functional) will meet as indicated in the Process Plan.

### 4.3.2 Council Approval

The involvement of Council in the IDP and Budget compilation process is best illustrated in the process flow diagram below:



### 4.3.3 Newspapers

An outcome report will be submitted to the local newspaper on the completion of the adopted IDP and Budget documents, as well as an information spreadsheet on the key elements of the Final IDP and Budget.

### 4.3.4 Information Sheets

At the completion of each phase an information sheet will be prepared in the three dominant languages, namely English, Afrikaans and Xhosa, providing an executive summary of the outcomes of the particular phase.

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## SECTION FIVE: ACTION PROGRAM

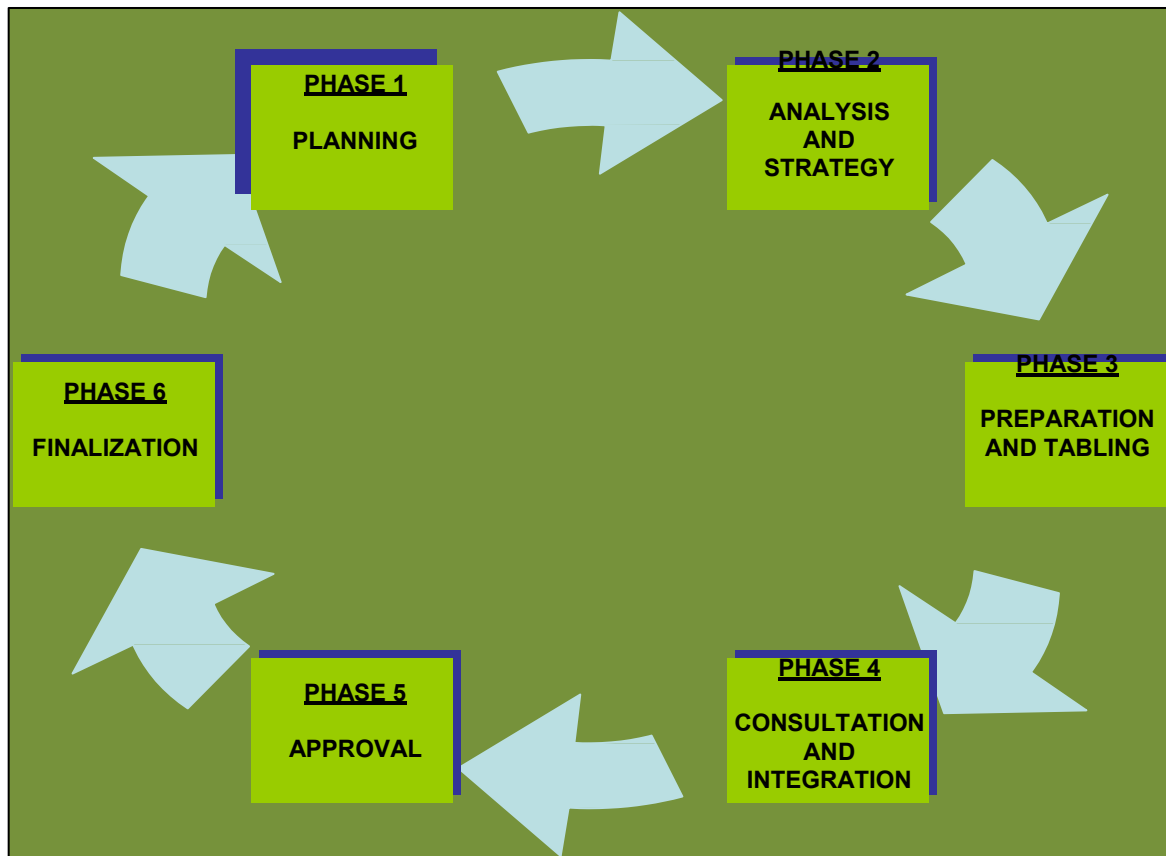
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### 5.1 PHASES OF THE IDP AND BUDGET PROCESS

The IDP and Budget process speaks to Planning, Preparation, Implementation and Monitoring of the IDP, Budget, and the Performance Management System. The six distinct phases in the IDP and Budget process are indicated in the diagram below:



#### PHASE 1 - PLANNING

During this phase the Process Plan is divided into activities, and for each activity a timeframe is allocated as well as a linkage to the responsible person for each activity.

The Process Plan is compiled via a process of consultation with all the role-players.

## **PHASE 2 – ANALYSIS AND STRATEGY**

Phase 2 comprises two stages, namely the Analysis and the Strategy formulation stages. For successful forward planning it is imperative to understand precisely what the current situation is as well as the historical trends. Therefore, both external and internal influences must be taken into account. And since all strategies and interventions are to be ward-based, all analyses, as far as possible, should speak to wards.

A proper analysis includes consultation with the whole spectrum of stakeholders, including the general public, as well as a thorough institutional assessment. It is important that all the stakeholders must have a common understanding of the gaps as well as the available resources – i.e. human, financial, property, plant and equipment.

Once the current resources and needs assessment has been completed, then only the formulation of a credible strategy to cover those gaps is possible.

## **PHASE 3 – PREPARATION AND TABLING**

There are four distinct processes dealt with almost simultaneously in this phase, namely

- Preparation of draft Capital program (Next 3 years)
- Preparation of draft Operational Budget (Next 3 years)
- Preparation of draft Adjustment Budget, if necessary, and the
- Updating of the IDP.

And then the tabling of the following drafts is to be made, namely:

- Annual Report;
- Adjustment Budget;
- IDP; and
- Annual Budget.

## **PHASE 4 – CONSULTATION AND INTEGRATION**

Consultation is done with three different types of stakeholders, namely: Government through LGMTEC's; structured civil society through IDP Representative Forum and/or Ward Committee structures, and with the community through Imbizo's/meetings in the different wards, neighborhoods or towns. All inputs, comments and objections received throughout this phase are considered, and recommendations are prepared. Thereafter the IDP and Budget is tabled to Council for consideration.

## **PHASE 5 – APPROVAL**

Once the IDP and Budget documents are tabled, Council considers it for approval. Approval must take place before the start of the new financial year.

## **PHASE 6 – FINALIZATION**

Once the IDP and Budget have been approved, the final documents are published. The Service Delivery and Budget Implementation Plan (SDBIP) is then developed. The performance agreements are also drafted, based on the approved documents.

## 5.2 TIME SCHEDULE: KEY DATES AND RESPONSIBILITIES IN THE PHASES OF THE PROCESS PLAN

The detailed activities in each phase are disclosed in the following matrix:

<b>5.2.1 PHASE 1 - PLANNING</b>	<b>Start 01/07/2025</b>	<b>Finish 29/08/2025</b>	<b>Responsibility</b>
<b>Activities</b>			
Compile the IDP & Budget draft Process Plan with time schedule	01/07/2025	22/07/2025	Manager: IDP
Senior Management to discuss the Draft Process Plan	17/07/2025	21/07/2025	Municipal Manager
<b>NATIONAL WOMEN'S DAY</b>	09/08/2025		
Tabling to Council, the process to guide the planning, drafting, adoption and review of its Integrated	21/08/2025	29/08/2025	Exec. Mayor
<b>Other activities during this phase</b>			
Witzenberg Municipality Inter-Governmental Relations Forum	01/08/2025	29/08/2025	Manager IDP
Preparation of reports: ➡ 4 <sup>th</sup> Quarter SDBIP report ➡ June Section 71 Report / Grant Report			Man: Performance CFO CFO
Compilation of: ➡ Roll over Adjustment Budget (Capital only) ➡ Annual Financial Statements ➡ Draft Annual Report information			Manager: Budget Manager: Budget CFO
Provincial Integrated Development Plan Managers Forum	01/09/2025	29/09/2025	Department of Local Government
Witzenberg Mun SDF Review – Establish Project Steering Committee and Technical Committee	01/07/2025	31/07/2025	Man: Town Planning



<b>5.2.2 PHASE 2 – ANALYSIS AND STRATEGY</b>	<b>Start 01/09/2025</b>	<b>Finish 28/11/2025</b>	<b>Responsibility</b>
<b>Activities</b>			
<b>Stage 1(a): ANALYSIS</b>	<b>01/09/2025</b>	<b>03/10/2025</b>	
<b>Performance Analysis</b>			
Assess the municipal performance (Strengths & Weaknesses)	01/09/2025	26/09/2025	Manager: Performance
Review the Performance Management System	01/09/2025	26/09/2025	Manager: Performance
Review the annual performance against SDBIP's	01/09/2025	26/09/2025	Manager: Performance
<b>Financial Analysis</b>	01/09/2025	26/09/2025	
Assess the municipal financial position and capacity (based on Financial Statements of previous Budget year)	01/09/2025	26/09/2025	CFO
Review Budget-related policies and set policy priorities for next 3 years	01/09/2025	26/09/2025	CFO
Determine the funding/revenue potentially available for next 3 years	01/09/2025	26/09/2025	Manager: Income
Determine the likely financial outlook and identify changes to fiscal strategies	01/09/2025	26/09/2025	Manager: Budget
Refine funding policies; review tariff structures	01/09/2025	26/09/2025	CFO
<b>Situational Analysis</b>	01/09/2025	26/09/2025	
Review current realities and examine changing conditions and information within each directorate: ➡ Spatial  ➡ Legislative  ➡ Institutional	01/09/2025	26/09/2025	SNR MANAGEMENT
Analyze the Strategic Calendar and Joint Planning Initiatives(JPI's) to determine interventions	01/09/2025	26/09/2025	Manager: IDP
Review Organogram to assess institutional capacity	01/09/2025	26/09/2025	Manager: HR
<b>Closing of Analysis</b>	01/09/2025	26/09/2025	
Management strategic workshop on analysis (All responsible persons to prepare 45 min presentations)	01/09/2025	26/09/2025	Manager: IDP

<b>5.2.2 PHASE 2 – ANALYSIS AND STRATEGY</b>	<b>Start 01/09/2025</b>	<b>Finish 10/11/2025</b>	<b>Responsibility</b>
<b>Activities</b>			
<b>Stage 1(b): CONSULTATION</b>	<b>01/10/2025</b>	<b>10/11/2025</b>	
Mail invitations to Sector representatives / IDP Representative Forum (RF)	01/09/2025	31/10/2025	Manager: IDP
Media- & Awareness Campaign to encourage public and sector participation in the IDP/Budget process	01/09/2025	31/10/2025	Public Part. Officer Manager: IDP
<b>HERITAGE DAY</b>	23/09/2025		
Finalize consultation presentations (Presentation based on outcome of analysis & linked to ward-based planning priorities)	26/09/2025	30/09/2025	Snr Management
Community Imbizo's / Jamboree Meetings:			
Prince Alfred's Hamlet	01/10/2025	31/10/2025	Exec. Mayor
N'duli	01/10/2025	31/10/2025	Exec. Mayor
Wolseley	01/10/2025	31/10/2025	Exec. Mayor
Bella Vista	01/10/2025	31/10/2025	Exec. Mayor
Ceres	01/10/2025	31/10/2025	Exec. Mayor
Op Die Berg	01/10/2025	31/10/2025	Exec. Mayor
Tulbagh	01/10/2025	31/10/2025	Exec. Mayor
Forum & sector meetings: Business & Agriculture	01/10/2025	31/10/2025	Exec. Mayor
Meetings with Ward Committees	01/10/2025	31/10/2025	Exec. Mayor
IGR engagement to obtain sector Budget commitments	01/10/2025	31/10/2025	Manager: IDP
INTER-GOVERNMENTAL ALIGNMENT: Presentation to District and Provincial Sector Departments		To be announced	Municipal Manager
<b>Stage 2: STRATEGY</b>	<b>01/10/2025</b>	<b>30/11/2025</b>	
Revise and update the Financial Plan	01/10/2025	30/11/2025	CFO
2-day Workshop: MAYCO & Management to incorporate the outcomes of the Analysis Phase and to determine any new developmental objectives	02/11/2025	25/11/2025	Municipal Manager
Workshop with Council to review the Vision, Mission, Strategic Objectives, and to refine the SDF	03/11/2025	25/11/2025	Municipal Manager
<b>Other activities during this phase</b>			
Preparation of reports: ➤August Section 71 Report / Grant Report ➤September Section 71 Report / Grant Report ➤Witzenberg Municipality Inter-Governmental Relations Forum District Integrated Development Plan Managers Forum Provincial Integrated Development Plan Managers Forum Prepare and Submit SDF Status Quo Report to Council	14/11/2025  01/12/2025  01/08/2025	28/11/2025  19/12/2025  30/09/2025	CFO CFO Man: Performance Manager: IDP  Department of Local Government  Man: Town Planning

<b>5.2.3 PHASE 3 – PREPARATION AND TABLING</b>	<b>Start 28/11/2025</b>	<b>Finish 28/02/2026</b>	<b>Responsibility</b>
<b>Activities</b>			
<b>Stage 1: CAPITAL PROJECTS AND PROGRAMS</b>	<b>21/11/2025</b>	<b>15/12/2025</b>	
Departments provide details of all newly identified projects.		15/12/2025	All Managers
Development of Ward/Area-based Project Plans			Manager: IDP; Manager: Budget
Dept Finance provide working papers for capital project prioritization	21/11/2025	15/12/2025	Manager: Budget
Management workshop to prioritize Capital Programs and Projects for next 3 years	21/11/2025	15/12/2025	Snr Management
Workshop with Council to finalize draft capital program	21/11/2025	15/12/2025	Municipal Manager
<b>Stage 2(a): ADJUSTMENT BUDGET</b>	<b>01/12/2025</b>	<b>27/02/2026</b>	
Dept Finance provide working papers for adjustment Budget	01/12/2025	19/12/2025	Manager: Budget
Departments provide responses to Adjustment Budget	20/12/2025	13/02/2026	All Managers
Dept Finance to consolidate all information received	13/02/2026	18/02/2026	Manager: Budget
Workshop with MAYCO to finalize draft Adjustment Budget	18/02/2026	24/02/2026	CFO
Tabling of Adjustment Budget	24/02/2026	28/02/2026	Exec. Mayor
<b>Stage 2(b): OPERATIONAL BUDGET</b>	<b>02/12/2025</b>	<b>28/02/2026</b>	
Dept Finance provide working papers for Operational Budget	21/11/2025	19/12/2025	Manager: Budget
Departments provide inputs on Operational Budget	20/12/2025	13/02/2026	All Managers
Dept Finance to consolidate all information received	13/02/2026	18/02/2026	Manager: Budget
1 <sup>st</sup> Workshop with MAYCO to finalize Operational Budget & Capital program	06/02/2026	13/02/2026	CFO
2 <sup>nd</sup> Workshop with MAYCO to finalize Operational Budget & Capital program, if needed	16/02/2026	23/02/2026	CFO

<b>5.2.3 PHASE 3 – PREPARATION AND TABLING</b>	<b>Start 28/11/2025</b>	<b>Finish 31/03/2026</b>	<b>Responsibility</b>
<b>Activities</b>			
<b>Stage 3: UPDATING OF IDP</b>	<b>09/02/2026</b>	<b>27/02/2026</b>	
Update of IDP with most recent information	09/02/2026	27/02/2026	Manager: IDP
IDP Office to provide draft IDP document for scrutiny by departments	02/02/2026	12/02/2026	Manager: IDP
Departments provide inputs on draft IDP	13/02/2026	23/02/2026	All Managers
IDP Office to consolidate all information received and to compile the draft IDP	02/03/2026	13/03/2026	Manager: IDP
Workshop with Mayco on draft IDP, Operational Budget & Capital program	16/03/2026	20/03/2026	Exec. Mayor
Workshop with Council on IDP, Operational Budget & Capital program	20/03/2026	24/03/2026	Exec. Mayor
Tabling of Draft IDP & Budget	25/03/2026	31/03/2026	Exec. Mayor
<b>Other activities during this phase</b>			
Review Auditor- General's report			CFO
Witzenberg Municipality Inter-Governmental Relations Forum	13/03/2026	31/03/2026	Manager: IDP
Preparation/submission of reports: ➤ October Section 71 Report / Grant Report ➤ November Section 71 Report / Grant Report ➤ Compilation of draft Annual Report ➤ December Section 71 Report / Grant Report ➤ 2 <sup>nd</sup> Quarter SDBIP Report ➤ Half year performance assessment ➤ SIME/MinMay Tech/JPI's and MGRO			CFO CFO Mun. Manager CFO Man: Performance CFO Mun. Manager Mun. Manager CFO CFO  Dept Local Government
Provincial Integrated Development Plan Managers Forum	02/03/2026	31/03/2026	Department of Local Government
Witzenberg Mun SDF Review – Stakeholder Engagement	01/10/2025	31/12/2025	Man: Town Planning

<b>5.2.4 PHASE 4 – CONSULTATION &amp; INTEGRATION</b>	<b>Start 01/04/2026</b>	<b>Finish 15/05/2026</b>	<b>Responsibility</b>
<b>Activities</b>			
<b>INTER-GOVERNMENTAL ENGAGEMENTS</b>			
Submit and Publish the IDP, PMS, annual Budget and other required documents to relevant departments for comments and submissions	01/04/2026	11/04/2026	Manager: IDP
Council calls for inputs from sectors and community with closing date of 30 April 2025	31/03/2026	30/04/2026	Manager: IDP
LGMTEC engagement		To be announced	Prov. Government
Update information obtained during LGMTEC's	31/03/2026	30/04/2026	Manager: IDP
District municipality engagement with B-municipalities		To be announced	Municipal Manager
<b>PUBLIC CONSULTATION</b>			
Publish Public Engagement timetable in the media, and distribute internally	31/03/2026	30/04/2026	Manager: IDP
Mail invitations to Sector representatives / IDP Representative Forum	31/03/2026	30/04/2026	Manager: IDP
Community Imbizo's / Meetings:	31/03/2026	30/04/2026	
Prince Alfred's Hamlet	31/03/2026	30/04/2026	Exec. Mayor
N'dul	31/03/2026	30/04/2026	Exec. Mayor
Wolseley	31/03/2026	30/04/2026	Exec. Mayor
Bella Vista	31/03/2026	30/04/2026	Exec. Mayor
Ceres	31/03/2026	30/04/2026	Exec. Mayor
Op Die Berg	31/03/2026	30/04/2026	Exec. Mayor
Tulbagh	31/03/2026	30/04/2026	Exec. Mayor
Forum & sector meetings: Business & Agriculture	31/03/2026	30/04/2026	Exec. Mayor
Meetings with Ward Committees	31/03/2026	30/04/2026	Exec. Mayor
IGR engagement to obtain sector Budget commitments	31/03/2026	30/04/2026	Manager: IDP

<b>5.2.4 PHASE 4 – CONSULTATION &amp; INTEGRATION</b>	<b>Start 01/04/2026</b>	<b>Finish 19/05/2026</b>	<b>Responsibility</b>
<b>Activities</b>			
<b>INTEGRATION</b>			
Dept Finance to consolidate all information, comments and objections received on Budget	04/05/2026	11/05/2026	Manager: Budget
Screen and refine all Project Proposals	04/05/2026	11/05/2026	Manager: Projects

Refine the Spatial Development Framework	04/05/2026	11/05/2026	Snr Town Planner
Compile all Business Plans	04/05/2026	11/05/2026	All departments
Populate the SDBIP templates	04/05/2026	11/05/2026	All departments
Management considers submissions made by community, National and Provincial Treasury	04/05/2026	11/05/2026	Manager: Budget
Prepare a summary of the revised IDP	04/05/2026	11/05/2026	Manager: IDP
MAYCO meeting to consider the submissions and, if necessary, to revise the IDP and Budget	11/05/2026	18/05/2026	Municipal Manager
<b>Other activities during this phase</b>			
Witzenberg Municipality Inter-Governmental Relations Forum	10/04/2026	17/04/2026	Manager: IDP
Preparation of reports: ➡ 3 <sup>rd</sup> Quarter SDBIP Report  ➡ March Section 71 Report / Grant Report			Man: Performance CFO CFO

<b>5.2.5 PHASE 5 – APPROVAL</b>	<b>Start 15/05/2026</b>	<b>Finish 31/05/2026</b>	<b>Responsibility</b>
<b>Activities</b>			
Council workshop on draft Reviewed IDP and Annual Budget	18/05/2026	22/05/2026	Municipal Manager
Council meeting to approve Revised IDP, Performance Management measures and targets and the Annual Budget (At least 30 days before the new Budget year)	25/05/2026	29/05/2026	Municipal Manager

<b>5.2.6 PHASE 6 – FINALIZATION</b>	<b>Start 01/06/2026</b>	<b>Finish 30/06/2026</b>	<b>Responsibility</b>
<b>Activities</b>			
Management workshop to finalize the SDBIP's	01/06/2026	08/06/2026	Manager: Budget
Publish the IDP, annual Budget, all Budget-related documents and policies on the municipal website	01/06/2026	08/06/2026	Manager: IDP
Publish the 2026/2026 tariffs for public comment	01/06/2026	08/06/2026	Manager: Budget
Submit a copy of the IDP to the MEC, DPLG and Treasury (within 10 days of adoption)	01/06/2026	08/06/2026	Manager: IDP
Give notice to the public of the adoption of the IDP (within 14 days of the adoption of the plan)	01/06/2026	08/06/2026	Manager: IDP

Publish a summary of the IDP and Budget in newspaper	01/06/2026	08/06/2026	Manager: IDP
Submit to Executive Mayor a draft SDBIP for the Budget year (within 14 days of approval of the Budget)	01/06/2026	08/06/2026	Municipal Manager
Submit to the Mayor drafts of the annual performance agreements (within 14 days of approval of Budget)	01/06/2026	08/06/2026	Municipal Manager
Make public the performance agreements of the Municipal Manager and senior managers (no later than 14 days after approval of the plan)	01/06/2026	08/06/2026	Municipal Manager
Submit the approved Budget to the National Treasury and the Provincial Treasury	01/06/2026	08/06/2026	CFO
Preparation of reports: ➤ May Section 71 Report ➤ Grant Reports	01/06/2026 01/06/2026	08/06/2026	CFO CFO
Provincial Integrated Development Plan Managers Forum	01/06/2026	30/06/2026	Department of Local Government
The Mayor takes steps to ensure that the SDBIP is approved (within 28 days of approval of Budget)	12/06/2026	30/06/2026	Exec. Mayor
Make public the projections, targets and indicators in the SDBIP (within 14 days of approval of SDBIP)	12/06/2026	30/06/2026	CFO
Publish the performance agreements and service delivery agreements on the municipal website	23/06/2026	30/06/2026	Municipal Manager
Submit copies of the performance agreements to Council and the MEC for Local Government	23/06/2026	30/06/2026	Municipal Manager

## 6. CONCLUSION

The IDP and Budget Process Plan ensure that the role-players within the process are well prepared. All activities outlined within this document have been prepared in close inter-relation with the Framework that governs both the District and all local municipalities.