

WITZENBERG MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

MID-YEAR REVIEW ADJUSTMENT

2014/2015
ADJUSTMENT
(FEBRUARY 2015)

A Municipality that cares for the community, creating growth
& opportunity.

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INTRODUCTION AND OVERVIEW

1.1 INTRODUCTION

Witzenberg Municipality's Service Delivery & Budget Implementation Plan (SDBIP) gives practical effect to our Integrated Development Plan (IDP) & Budget. The strategic objectives in the 2014/15 IDP are broken down into key performance indicators and targets in order to enable the community, council & administration to determine performance of the IDP.

This mid-year review adjustment to the SDBIP has been undertaken with a view to ensure proper alignment with the objectives of the IDP and the adjusted 2014/15 Budget.

Section 54 (1) c of the Municipal Finance & Management Act determines the following:

*"54(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—
(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;"*

The following aspects were considered with the adjustment of targets in the 2014/15 SDBIP:

- 2013/14 Annual Report
- Comments from Internal Audit on the sequence of reporting
- Adjustment on the 2014/15 capital budget
 - o Increase in Human Settlement funding with the result of the increase of target related to provision of top structures.
- Quarterly- & Mid-year SDBIP reports

The Top Layer of the SDBIP is made up of the following components:

- ❑ One year detailed plan, with a three-year capital plan
- ❑ The necessary components includes:
 - ⇒ Monthly projection of revenue to be collected for each Source (*Expected Revenue to be collected*)
 - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (*S71 format*)
 - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (*Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community*)
 - ⇒ Detailed capital works plan broken down by ward over three year

1.2 LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

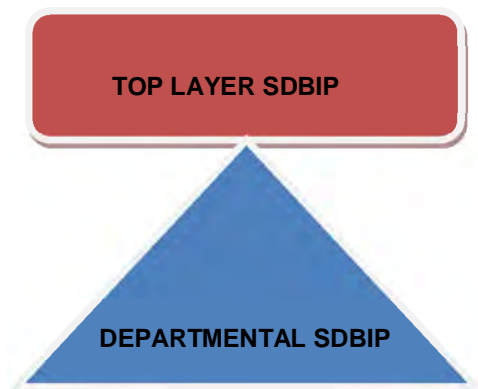
The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

The SDBIP serves as a “contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community to monitor the municipality’s performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget, the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councilors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.



TOP LAYER SDBIP (MUNICIPAL SCORECARD)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Layer SDBIP, which is focused on outcomes, to the Mayor with the budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councilor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes are made in service delivery targets and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget. The Top Layer SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and published on the municipal website.

DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

The Departmental SDBIP must provide the following information:

- ☐ Purpose (Objectives)
- ☐ Service Delivery description
- ☐ Measurable Performance objectives
- ☐ List of capital projects per Ward
- ☐ Resources utilized (inputs)

FACTORS CONSIDERED FOR THE COMPILATION OF THE TOP LAYER SDBIP

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of Witzenberg Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The Top Layer SDBIP was drafted through a one on one consultation with the Municipal Manager and all the directors. After the completion of the draft Top Layer SDBIP, the Municipal Manager had one on one session's with his directors to finalise the Top Layer SDBIP. One on one session's will be held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve

as the portfolio of evidence for the TOP Layer SDBIP. The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, Municipal KPA's and IDP objectives
- Alignment with the budget
- Oversight Committee Report on the Annual Report of 2012/13
- The risks identified by the Internal Auditor during the municipal risk analysis
- Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit
- Local Government Turnaround Strategy

SUBMISSION TO THE MAYOR

The adjusted top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 54(1)(c) of the Municipal Finance Management Act (MFMA).

Print Name D NASSON

Municipal Manager of Witzenberg Municipality

Signature

Date

27/02/15

APPROVAL BY THE MAYOR

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name J Klazen

Mayor of Witzenberg Municipality

Signature

Date

27/02/2015

STRATEGIC MAP

WITZENBERG MUNICIPALITY: STRATEGIC MAP 2014/15

Vision	Mission	Municipal KPA		Pre-determined Objectives	
A municipality that cares for its community, creating growth and opportunities.	<p>The Witzenberg Municipality is committed to improve the quality of life of its community by:</p> <ul style="list-style-type: none"> - Providing & aintaing afoordable services - Promoting Social & Economic Development - The effective & efficient use of resources - Effective stakeholder & community participation. 	1	Essential Services	1.1	Sustainable provision & maintenance of basic infrastructure
				1.2	Provide for the needs of informal settlements through improved services
		2	Governance	2.1	Support Institutional Transformation & Development
				2.2	Ensure financial viability.
				2.3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.
		3	Communal Services	3.1	Provide & maintain facilities that make citizens feel at home.
		4	Socio-Economic Support Services	4.1	Support the poor & vulnerable through programmes & policy
				4.2	Create an enabling environment to attract investment & support local economy.

FINANCIAL COMPONENT

COMPONENT 1 – MONTHLY REVENUE BY SOURCE

Description	Budget Year 2014/15											
	July	August	Sept.	October	November	December	January	February	March	April	May	June
Revenue By Source												
Property rates	51 927	877	885	917	923	922	(224)	(193)	(198)	(199)	(205)	(5 679)
Property rates - penalties & collection charges	107	68	68	68	68	68	68	68	68	68	68	30
Service charges - electricity revenue	15 644	17 198	16 230	13 623	13 613	13 263	13 111	14 131	16 245	16 894	16 263	17 214
Service charges - water revenue	2 117	2 704	2 695	2 689	2 683	2 682	2 679	2 739	2 721	2 724	2 718	3 300
Service charges - sanitation revenue	1 517	2 657	2 690	2 891	2 561	2 612	1 156	1 243	1 228	1 228	1 225	(5 747)
Service charges - refuse	1 533	2 657	2 690	2 891	2 561	2 612	1 463	1 571	1 410	1 451	1 418	(4 707)
Service charges - other	1 130	(1 188)	(1 186)	(1 370)	(1 025)	(1 080)	1 525	1 277	1 370	2 211	1 348	(2 553)
Rental of facilities and equipment	582	605	604	604	608	607	607	606	606	606	605	628
Interest earned - external investments	119	183	183	183	183	183	183	183	183	183	183	247
Interest earned - outstanding debtors	571	388	388	388	388	388	388	388	388	388	388	204
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–
Fines	101	396	439	728	565	817	600	198	350	264	219	3 760
Licences and permits	56	23	23	23	23	23	23	23	23	23	23	(10)
Agency services	258	268	268	268	268	268	268	268	268	268	268	278
Transfers recognised - operational	4 611	4 998	5 034	5 572	8 185	5 968	7 645	7 052	5 789	8 258	11 507	13 911
Other revenue	205	359	362	361	428	362	360	360	359	359	360	518
Gains on disposal of PPE	–	209	209	209	209	209	209	209	209	209	209	417
Total Revenue	80 478	32 401	31 582	30 047	32 241	29 902	30 059	30 123	31 019	34 935	36 597	21 811

COMPONENT 2 – MONTHLY OPERATING EXPENDITURE BY VOTE

Description	Budget Year 2014/15											
	July	August	Sept.	October	November	December	January	February	March	April	May	June
Expenditure - Standard												
<i>Governance and administration</i>	4 874	2 117	9 421	9 471	8 558	8 074	6 538	8 597	7 947	7 948	6 490	8 850
Executive and council	1 079	1 449	1 850	1 808	1 916	2 097	1 781	1 836	1 514	2 331	1 502	1 885
Budget and treasury office	2 176	(1 897)	4 309	5 174	3 513	3 300	3 004	3 299	3 688	2 931	2 614	3 273
Corporate services	1 618	2 566	3 263	2 490	3 129	2 676	1 753	3 463	2 745	2 686	2 374	3 692
<i>Community and public safety</i>	2 885	3 881	4 090	4 095	8 079	4 041	7 264	4 920	4 163	7 003	9 078	12 369
Community and social services	1 163	1 171	1 380	1 374	1 500	1 262	1 871	1 237	1 337	1 394	1 243	1 565
Sport and recreation	973	1 552	1 546	1 552	2 232	1 604	1 268	1 702	1 505	1 611	1 545	2 091
Public safety	575	864	891	903	1 194	868	1 302	975	962	978	981	7 193
Housing	174	294	273	267	3 153	307	2 822	1 006	359	3 020	5 309	1 520
Health	–	–	–	–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>	1 280	2 313	2 176	2 545	2 586	1 726	1 434	1 850	2 152	1 801	1 934	2 428
Planning and development	535	680	701	707	887	678	522	669	681	729	669	863
Road transport	661	1 554	1 402	1 767	1 482	929	883	1 103	1 412	996	1 181	1 443
Environmental protection	83	79	74	72	217	119	30	77	58	77	84	123
<i>Trading services</i>	5 207	16 753	18 892	18 933	19 752	20 835	17 451	19 497	19 072	18 130	18 408	35 200
Electricity	1 229	13 531	13 775	14 222	14 078	13 634	13 308	14 052	14 064	13 567	13 607	26 662
Water	975	438	1 834	2 646	1 429	1 500	1 174	1 562	1 625	1 092	1 301	2 269
Waste water management	1 454	1 206	1 772	1 963	1 935	1 813	1 567	1 914	1 513	1 842	1 656	2 543
Waste management	1 549	1 577	1 510	102	2 309	3 887	1 400	1 969	1 869	1 628	1 845	3 726
<i>Other</i>	–	54	54	54	54	54	54	55	54	54	54	109
Total Expenditure - Standard	14 245	25 118	34 634	35 098	39 029	34 730	32 741	34 919	33 387	34 936	35 965	58 956

COMPONENT 3 – MONTHLY CAPITAL EXPENDITURE

Department Name	Vote number	Description	Detailed Funding Source	Adjusted Budget 2014-15	Project Start Date	Project End Date	Planned Cashflow for 2014/2015											
							Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Treasury: Admin	510200041	Printers Payroll & Debtors	FMG	133 000	01/2015	03/2015									133 000			
Library services	520400141	New Furniture	LIBCG	64 000	01/2015	03/2015						35 000			29 000			
	520490001	New Library- PA Hamlet	LIBCG	1 650 000	02/2014	04/2015			400 000	200 000	800 000					250 000		
	520400121	Book Detecting Systems	LIBCG	300 000	08/2014	11/2014					300 000							
Pine Forest : Admin	520601371	Pine Forest Upgrade	CRR	60 457	11/2014	11/2014					60 457							
Klipriverpark	521400331	Equipment upgrading	CRR	200 000	08/2014	12/2014				200 000								
Community Halls and Facilities	521100111	Pine Valley Hall (IHSDG)	IHSDG	3 462 281	05/2014	01/2015			500 000	1 000 000	1 000 000	962 281						
	521100121	Pine Valley Hall- MIG	MIG	136 954	05/2014	09/2014			136 954									
	521100131	Pine Valley Hall (CRR)	CRR	610 000	05/2014	03/2015									610 000			
	530250001	Upgrading- Polo Cross Hall	Rural Dev	1 000 000	02/2015	05/2015									400 000	400 000	200 000	
Enviromental Protection	521860001	Plant & Equipment- Belgium Grant	Belgium	234 773	01/2015	04/2015								100 000	134 773			
Fire Fighting	520400681	Security Fence With Vibracrete Wall	CRR	12 000	03/2015	03/2015									12 000			
	520501361	Fire Fighting Equipment	CRR	10 000	11/2014	04/2015					6 000					4 000		
Parks	521901401	Grasscutting Equipment	CRR	60 000	12/2014	05/2015						37 000					23 000	
	522370001	Sport Facilities - Wolseley	MIG	1 701 867	02/2015	05/2015									400 000	700 000	601 867	
	521902161	Replace Cutting Tractors	CRR	800 000	01/2015	05/2015									400 000	400 000		
Information Tecnology	530401631	Rekenaarhardeare- Vervangi	CRR	315 000	09/2014	05/2015					100 000			200 000		15 000		
Administration	530100011	Office Furniture - Witzenberg	CRR	200 000	01/2015	05/2015								50 000	100 000	50 000		
Electricity: Client Services	540501841	Electrical Network- Subsidised Housing	CRR	2 000 000	01/2015	06/2015									500 000	500 000	1 000 000	
	540590001	Prof fees for Rural Dev projects	CRR	300 000	07/2014	05/2015				100 000				100 000		100 000		
	540500031	Replace CCM192 (Cherry Picker)	CRR	1 200 000	11/2014	03/2015								1 200 000				

Department Name	Vote number	Description	Detailed Funding Source	Adjusted Budget 2014-15	Project Start Date	Project End Date	Planned Cashflow for 2014/2015											
							Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Electricity: Distribution	540806411	11 Kv Supply- Industrial Area Wolseley	CRR	400 000	01/2015	04/2015								200 000	200 000			
	540801981	Remote Metering	MSIG	200 000	09/2014	05/2015					50 000			50 000		100 000		
	540820001	Office equipment	CRR	150 000	02/2015	04/2015								150 000				
	540800021	11 kV breakers 5 Wolseley (Voortrekker sub)	CRR	1 000 000	10/2014	02/2015					500 000		500 000					
Fleet	540920001	Office equipment	CRR	28 000	11/2014	02/2015				28 000								
Sewerage	541100031	Pine Valley Phase 2B Sanitation	IHHSDG	3 936 709	07/2014	02/2015		500 000	500 000	500 000	100 000		1 000 000	1 336 709				
	541100061	Bulk Sewer Bella Vista	MIG	686 278	10/2014	11/2016			120 000		566 278							
	541102651	Tulbagh WWTW upgrade	MIG	2 753 766	11/2013	04/2015	180 000	700 000	850 000	180 000	430 000			393 396		20 370		
	541100041	Bella Vista Housing Sanitation	IHHSDG	2 291 587	10/2014	03/2016									420 000	1 871 587		
	541100051	Vredebes Housing Sanitation	IHHSDG	1 254 248	10/2014	03/2018							200 000	500 000	554 248			
	541120161	Prof fees for Rural Dev projects	CRR	823 368	08/2014	05/2015							45 000		778 368			
	541190001	Vredebes bulk sanitation	MIG	2 463 266	07/2014	04/2016			440 000	440 000	430 000		310 000	400 000	443 266			
	541100091	Toilets for Informal Settlements	Infra Gr	421 053	02/2015	06/2015										221 053	200 000	
	541100101	Wolseley/Op-Die-Berg WWTW Retention	CRR	99 207	03/2015	03/2015									99 207			
	541180001	Tulbagh WWTW upgrade Contribution	CRR	2 400 000	10/2013	03/2015						1 000 000		1 000 000	400 000			
Town Planning	541200031	Office equipment Planning	CRR	40 000	10/2014	11/2014					40 000							

Department Name	Vote number	Description	Detailed Funding Source	Adjusted Budget 2014-15	Project Start Date	Project End Date	Planned Cashflow for 2014/2015											
							Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Stormwater management	541300051	Pine Valley Phase 2B Stormwater	IHSDG	984 177	07/2014	02/2015								500 000	484 177			
	541390001	Prof fees for Rural Dev projects	CRR	125 000	08/2014	05/2015			35 000		90 000							
	541300061	Bella Vista Housing Stormwater	IHSDG	1 262 711	10/2014	03/2016							200 000	500 000	420 000	142 711		
	541300071	Vredebes Housing Stormwater	IHSDG	1 254 248	10/2014	03/2018							334 248	500 000	420 000			
Roads	541400121	Pine Valley Phase 2B Roads	IHSDG	3 042 002	07/2014	03/2015			500 000	500 000	500 000	100 000			1 442 002			
	541400131	Bella Vista Housing Roads	IHSDG	6 968 294	10/2014	03/2016					500 000		200 000	500 000	420 000	3 000 000	2 348 294	
	541400161	Vredebes Housing Roads	IHSDG	1 254 248	10/2014	03/2018					500 000		334 248		420 000			
	541400181	ODB Internal Roads	IHSDG	580 750	03/2015	03/2015									580 750			
	541400191	Skoonvlei Upgrading of Roads	CRR	200 000	04/2015	11/2015											200 000	
	541403891	Prof fees for Rural Dev projects	CRR	638 873	08/2014	05/2015						100 000		165 000		73 873	200 000	100 000
Water Distribution	541903801	Vredebes Bulk Water Supply	MIG	7 299 792	07/2014	04/2016		450 000	860 000	630 000	430 000	430 000	430 000	860 000	910 000	2 299 792		
	541909131	Bulk Water - Kleinberg Rivier Own Contri	CRR	1 000 000	07/2014	05/2015						300 000			300 000	200 000	200 000	
	541901051	Telemetric Systems	MSIG	300 000	10/2014	04/2015					100 000			100 000		100 000		
	541900051	Pine Valley Phase 2B Water	IHSDG	984 177	07/2014	11/2014			500 000			293 227			190 950			
	541900081	Bulk Water Pine Valley	MIG	3 479 789	07/2014	02/2015		90 000	430 000	180 000	430 000	80 000	540 000	748 623		981 166		
	541900061	Bella Vista Housing Water	IHSDG	1 169 177	10/2014	03/2016					500 000		200 000	49 177	420 000			
	541900141	Bulk Water Pine Valley (Own Contribution)	CRR	800 000	03/2015	05/2015									400 000	400 000		
	541900161	Skoonvlei Bulk water	CRR	1 000 000	02/2015	04/2015									500 000	500 000		
	541900171	Replace Water Meters	Infra Gr	219 298	02/2015	06/2015										219 298		
	541900071	Vredebes Housing Water	IHSDG	1 254 248	10/2014	03/2018					500 000		334 248		420 000			
Project Management	542000011	PMU Equipment	MIG	17 544	02/2015	03/2015									17 544			

NON-FINANCIAL COMPONENT

5 YEAR SCORECARD

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2013/14	Adjusted Target 2014/15	Target 2015/16	Target 2016/17	Target 2017/18	Target 2018/19
Essential Services	Sustainable provision & maintenance of basic infrastructure	TL1	% Expenditure on Operational Budget by Technical Directorate	Technical	New	99%	99%	99%	99%	99%
		TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	New	96%	97%	97%	97%	97%
		TL3	Percentage compliance with drinking water quality standards.	Technical	97%	97%	97%	97%	97%	97%
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	<2%	<2%	<1%	<1%	<1%	<1%
		TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	<2%	<2%	<1%	<1%	<1%	<1%
		TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	<2%	<2%	<1%	<1%	<1%	<1%
		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	<2%	<2%	<1%	<1%	<1%	<1%
		TL8	Decrease unaccounted water losses.	Technical	29%	26%	23%	21%	18%	16%
		TL9	Decrease unaccounted electricity losses.	Technical	8%	9%	8%	8%	8%	8%
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	3.5	2.6	2.3	2	3	3
	Provide for the needs of informal settlements through improved services	TL11	Number of subsidised serviced sites developed.	Technical	New	485	410	0	0	150
		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	2	2	2	2	2	2
		TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	2	2	2	2	2	2
		TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	2	2	2	2	2	2
		TL15	Number of subsidised electricity connections installed.	Technical	56	50	0	185	225	200

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2013/14	Adjusted Target 2014/15	Target 2015/16	Target 2016/17	Target 2017/18	Target 2018/19
Governance	Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	98%	99%	99%	100%	100%	100%
		TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	78%	70%	82%	85%	85%	85%
	Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	16	16	16	16	16	16
		TL19	Financial viability expressed as Cost-Coverage ratio	Finance	1.6	1.6	1.6	1.6	1.6	1.6
		TL20	Financial viability expressed outstanding service debtors	Finance	46%	46%	44%	44%	42%	42%
		TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified
		TL22	Increased revenue collection	Finance	New	96%	96%	97%	97%	98%
		TL23	Percentage of budget spent on repairs & maintenance.	Finance	99%	99%	99%	99%	99%	99%
		TL24	Percentage spend of capital budget.	Finance	95%	96%	97%	97%	97%	97%
	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	TL25	Number of IDP community meetings held.	Municipal Manager	14	14	14	14	14	14
		TL26	Number of meetings with inter-governmental partners.	Community	8	10	10	12	12	12
Communal Services	Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	2	3	4	4	4	4
		TL28	% Expenditure on Operational Budget by Community Directorate	Community	New	99%	99%	99%	99%	99%
		TL29	% Expenditure on Capital Budget by Community Directorate	Community	New	96%	97%	97%	97%	97%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	3,850	3100	3750	3700	3500	3300
		TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.		350	380	380	390	390	400
		TL32	Number of social development programmes implemented	Community	15	17	19	20	20	20
		TL33	Number of housing opportunities provided per year.	Community	247	42	0	185	225	200
		TL34	Number of Rental Stock transferred	Community	65	65	100	120	120	120
	Create an enabling environment to attract investment & support local economy.	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	Implementati on Plan	Phase 1 implement	Phase 2 implement	Phase 3 implement	Phase 4 implement	Phase 5 implement
		TL36	Compile & Implementation of LED Strategy	Community	New	Approved Strategy	Phase 1 implement	Phase 2 implement	Phase 3 implement	Phase 4 implement

2014/15 QUARTERLY PROJECTIONS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2013/14	Target 2014/15	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Comments on adjustment
Essential Services	Sustainable provision & maintenance of basic infrastructure	TL1	% Expenditure on Operational Budget by Technical Directorate	Technical	New	99%	25%	50%	75%	99%	No change to target.
		TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	New	96%	10%	40%	60%	96%	
		TL3	Percentage compliance with drinking water quality standards.	Technical	97%	97%	97%	97%	97%	97%	
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	<2%	<2%			<2%	<2%	No change to annual target. Target included for 3rd quarter to ensure effective monitoring.
		TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	<2%	<2%			<2%	<2%	
		TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	<2%	<2%			<2%	<2%	
		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	<2%	<2%			<2%	<2%	
		TL8	Decrease unaccounted water losses.	Technical	29%	26%		26%		26%	No change to target.
		TL9	Decrease unaccounted electricity losses.	Technical	8%	9%		9%		9%	Target adjusted.
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	3.5	2.6		0.5	1.5	2.6	No change to target.
	Provide for the needs of informal settlements through improved services	TL11	Number of subsidised serviced sites developed.	Technical	New	485	100	300	485	485	No change to target.
		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	2	2			2	2	No change to annual target. Target included for 3rd quarter to ensure effective monitoring.
		TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	2	2			2	2	
		TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	2	2			2	2	
		TL15	Number of subsidised electricity connections installed.	Technical	56	50			40	50	

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2013/14	Target 2014/15	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Comments on adjustment
Governance	Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	98%	99%			80%	99%	No change to annual target. Target included for 3rd quarter to ensure effective monitoring.
		TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	78%	70%			70%	70%	Target adjusted.
	Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	16	16			16	16	No change to annual target. Target included for 3rd quarter to ensure effective monitoring.
		TL19	Financial viability expressed as Cost-Coverage ratio	Finance	1.6	1.6			1.6	1.6	
		TL20	Financial viability expressed outstanding service debtors	Finance	46%	46%			46%	46%	
		TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified			Unqualified		No change to target.
		TL22	Increased revenue collection	Finance	New	96%		96%		96%	No change to target.
		TL23	Percentage of budget spent on repairs & maintenance.	Finance	99%	99%	25%	50%	75%	99%	No change to target.
		TL24	Percentage spend of capital budget.	Finance	95%	96%	10%	40%	60%	96%	No change to target.
	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	TL25	Number of IDP community meetings held.	Municipal Manager	14	14		7		7	No change to target.
		TL26	Number of meetings with inter-governmental partners.	Community	8	10	3	2	3	2	No change to target.
Communal Services	Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	2	3				3	No change to target.
		TL28	% Expenditure on Operational Budget by Community Directorate	Community	New	99%	25%	50%	75%	99%	No change to target.
		TL29	% Expenditure on Capital Budget by Community Directorate	Community	New	96%	10%	40%	60%	96%	No change to target.

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2013/14	Target 2014/15	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Comments on adjustment
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	3,850	3100			2800	3100	Target adjusted.
		TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	350	380		180		380	No change to target.
		TL32	Number of social development programmes implemented	Community	15	17	4	4	4	5	No change to target.
		TL33	Number of housing opportunities provided per year.	Community	247	42			20	42	Target adjusted.
		TL34	Number of Rental Stock transferred	Community	65	65	10	10	20	25	No change to target.
	Create an enabling environment to attract investment & support local economy.	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	Implementation Plan	Phase 1 implement				Phase 1 implement	No change to target.
		TL36	Compile & Implementation of LED Strategy	Community	New	Approved Strategy				Approved Strategy	No change to target.

DEFINITIONS OF PERFORMANCE INDICATORS

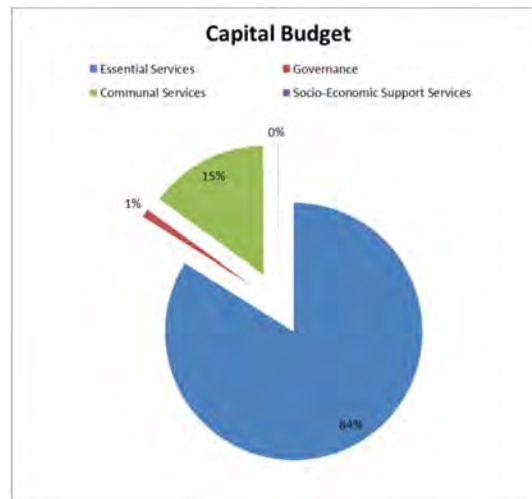
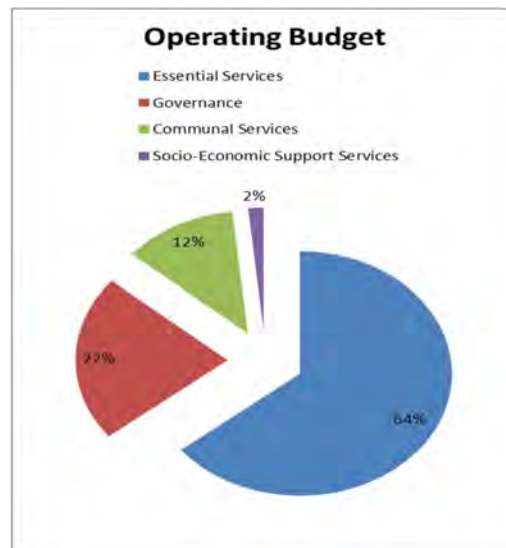
Ref	Key Performance Indicator	Reporting Directorate	Definition
New	% Expenditure on Operational Budget by Technical Directorate	Technical	Percentage reflecting year to date spend (including secondary cost) / total repairs and maintenance budget of the technical directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Repairs are actions undertaken to restore an asset to its previous condition after failure or damage. Expenses on maintenance and repairs are considered operational expenditure.
New	% Expenditure on Capital Budget by Technical Directorate	Technical	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the technical directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
TL2	Percentage compliance with drinking water quality standards.	Technical	Measure of potable water sample pass rate according to the SANS 241 standard. Average of sample results. Only microbiological results of Escherichia Coli are considered in the measurement. Result should be less than 1 count per 100ml.
TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for water services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for sanitation services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for electricity services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for waste removal services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL9	Decrease unaccounted water losses.	Technical	Unaccounted-for water (UFW) is the difference between the quantity of water supplied to the municipality's network and the metered quantity of water used by the customers. UFW has two components: (a) physical losses due to leakage from pipes, and (b) administrative losses due to illegal connections and under registration of water meters. The reduction of UFW is a crucial step to improve the financial health and to save scarce water resources.
TL10	Decrease unaccounted electricity losses.	Technical	Unaccounted-for electricity (UFE) is the difference between the quantity of electricity supplied to the municipality's network and the metered quantity of electricity used by the customers. UFE has two components: (a) Technical losses due to ageing/inadequate networks, and (b) administrative or non-technical losses due to illegal connections and under registration of electricity meters. The reduction of UFE is a crucial step to improve the financial health.
TL11	Kilometres of roads upgraded & rehabilitated	Technical	This indicator measures the kilometres of new roads constructed, roads upgraded & rehabilitated and resurfaced.
New	Number of subsidised serviced sites developed.	Technical	Definition of a housing opportunity: A housing opportunity is incremental access to and/or delivery of one of the following Housing products: Incremental Housing which provides a serviced site with or without tenure
TL13	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	This indicator reflects the number of informal areas with sufficient communal water service points. Sufficient are being defined as all households with access to water points within 200 meters radius. Certain taps may however have been vandalised or removed after provision. Proxy for National KPI.
TL14	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	This indicator reflects the number of informal areas with sufficient communal sanitation service points. Sufficient are being defined as all households with access to toilets within 200 meters radius. Certain toilets may however have been vandalised or removed after provision. Proxy for National KPI.
TL15	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	This indicator reflects the number of informal settlements receiving a weekly door-to-door refuse removal collection service and on-going area cleaning (litter picking and illegal dumping removal). Proxy for National KPI.
TL16	Number of subsidised electricity connections installed.	Technical	This indicator reflects the number of subsidised connections installed per annum in informal settlements and low cost housing. Proxy for National KPI.

Ref	Key Performance Indicator	Reporting Directorate	Definition
TL22	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	A Workplace Skills Plan is a document that outlines the planned education, training and development interventions for the organisation. Its purpose is to formally plan and allocate the budget for appropriate training interventions which will address the needs arising out of Local Governments' Skills Sector Plan, the municipality's strategic requirements as contained in the IDP and the individual departmental staffing strategies and individual employees' PDP's. The WSP shall also take into account the Employment Equity Plan, ensuring incorporation of relevant developmental equity interventions into the plan.
TL25	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	This indicator measures the percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan. National Key Performance Indicator.
TL19	Financial viability expressed as Debt-Coverage ratio	Finance	This indicator measures debt coverage as (total operating revenue – operating grants received) / debt service payments due within the year. This means the municipality is able to cover its debt service payments from operating revenue excluding grants number of times.
TL20	Financial viability expressed as Cost-Coverage ratio	Finance	This indicator measures: (available cash + investments) / monthly fixed operating expenditure. This indicates that with the available cash the municipality is able to pay its fixed operating expenditure for certain amount of months.
TL21	Financial viability expressed outstanding service debtors	Finance	These indicator measure service debtors to revenue (total outstanding service debtors / revenue received for services). This means that a % of revenue in the SFP is still outstanding as at 30 June 2014.
TL18	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor General in determining his opinion. An unqualified audit opinion refers to the position where the auditor having completed his audit has no reservation as to the fairness of presentation of financial statements and their conformity with General Recognised Accounting Practices. This is referred to as "clean opinion". Alternatively in relation to a qualified audit opinion the auditor would issue this opinion in whole, or in part, over the financial statements if these are not prepared in accordance with General Recognised Accounting Practices or could not audit one or more areas of the financial statements. Future audit opinions will cover the audit of predetermined objectives.
New	Increased revenue collection	Finance	Indicator based on percentage of revenue collected from service accounts delivered.
TL1	Percentage of budget spent on repairs & maintenance.	Finance	Percentage reflecting year to date spend (including secondary cost) / total repairs and maintenance budget. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Repairs are actions undertaken to restore an asset to its previous condition after failure or damage. Expenses on maintenance and repairs are considered operational expenditure.
TL3	Percentage spend of capital budget.	Finance	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
TL23	Number of IDP community meetings held.	Municipal Manager	Bi-annual community meetings as per IDP Process Plan held in each of the 7 towns.
TL33	Number of meetings with inter-governmental partners.	Community	Number of Inter-Governmental meetings attended.
TL17	Customer satisfaction survey (Score 1-5) - community facilities.	Community	This indicator measures community perception and satisfaction in respect of the access to and maintenance of certain community facilities. The municipality's Community Satisfaction Survey measures public perception around a number of issues.
New	% Expenditure on Operational Budget by Community Directorate	Community	Percentage reflecting year to date spend (including secondary cost) / total repairs and maintenance budget of the community directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Repairs are actions undertaken to restore an asset to its previous condition after failure or damage. Expenses on maintenance and repairs are considered operational expenditure.
New	% Expenditure on Capital Budget by Community Directorate	Community	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the community directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
TL28	Number of account holders subsidised through the municipality's indigent Policy	Community	Refers to the number of account holders subsidised through the municipality's Indigent Policy.
TL29	Number of social development programmes implemented	Community	The indicator refers to the number of social developmental programmes implemented. Seven programmes have been identified and each programme will consist of a number of projects and interventions. The programmes may includes the following: Youth Development, ECD Training, Social Entrepreneurship, Vulnerable groups, Street People, Substance Abuse, poverty elevation & reduction.
TL30	Number of housing opportunities provided per year.	Community	Definition of a housing opportunity: A housing opportunity is incremental access to and or delivery of one of the following Housing products: A. Subsidy Housing which provides a minimum 40m² house.
TL31	Number of Rental Stock transferred	Community	Number of rental stock transferred to approved beneficiaries, using established criteria. Rental stock is being defined as subsidised houses constructed before 1994 (scheme houses) and rented by the municipality to identified and approved beneficiaries.
TL27	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	This indicator measures the following over the 5 year IDP period: • Land Audit Implementation Plan that would include well defined phases for implementing annually.
New	Compile & Implementation of LED Strategy	Community	This indicator measures the following over the 5 year IDP period: Development of a LED Strategy that would include well defined phases for implementing annually.

BUDGETARY ALIGNMENT WITH IDP

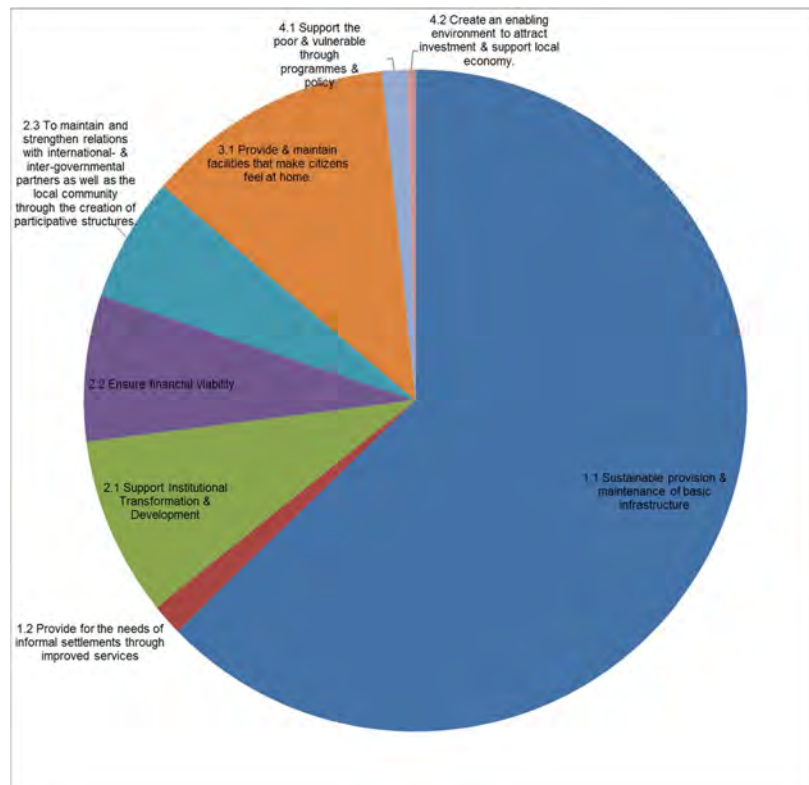
EXPENDITURE PER KEY PERFORMANCE AREA

KEY PERFORMANCE AREA	OPERATIONAL EXPENDITURE	CAPITAL EXPENDITURE
Essential Services	265 833 559	56 441 039
Governance	90 889 909	693 544
Communal Services	50 281 943	10 057 559
Socio-Economic Support Services	6 751 331	40 000
TOTAL	413 756 742	67 232 142



OPERATIONAL EXPENDITURE PER STRATEGIC OBJECTIVE

<u>Key Performance Area</u>	<u>Strategic Objective</u>	<u>Operational Budget</u>	
Essential Services	1.1 Sustainable provision & maintenance of basic infrastructure	R 257 969 828	R 264 289 588
	1.2 Provide for the needs of informal settlements through improved services	R 6 319 760	
Governance	2.1 Support Institutional Transformation & Development	R 36 342 033	R 90 352 201
	2.2 Ensure financial viability.	R 29 203 361	
	2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	R 24 806 807	
Communal Services	3.1 Provide & maintain facilities that make citizens feel at home.	R 35 555 290	R 35 555 290
Socio-Economic Support Services	4.1 Support the poor & vulnerable through programmes & policy	R 4 728 794	R 6 369 729
	4.2 Create an enabling environment to attract investment & support local economy.	R 1 640 935	
Total		R 396 566 808	



THREE YEAR PROJECTED CAPITAL EXPENDITURE PER WARD

Directorate	Department Name	Description	Municipal Ward	Vote number	Funding Source	Original Budget		
						Adjusted 2014/2015	2015/2016	2016/2017
Finance	Treasury: Administration	Printers Payroll & Debtors	All	510200041	FMG	133 000		
	Supply Chain Management	Forklift	All	510500051	CRR		300 000	
Community	Library services	New Furniture	All	520400141	LIBCG	64 000		
		New Library- PA Hamlet	4	520490001	LIBCG	1 650 000		
		Security fence	All	520400681	CRR	12 000		
		Book Detecting Systems	3	520400121	LIBCG	300 000		
	Pine Forest : Administration	Pine Forest Upgrade	3	520601371	CRR	60 457		
	Community Halls and facilities	Air Conditioner - Town Hall	3	521100081	CRR			300 000
		Replace Town Hall Floor	3	521100101	CRR		400 000	400 000
		Pine Valley Hall - IHSDG	7	521100111	IHSDG	3 462 281		
		Pine Valley Hall- MIG	7	521100121	MIG	136 954		
		Pine Valley Hall - CRR	7	521100131	CRR	610 000		
		Upgrading- Polo Cross Hall	1	530250001	Rural Dev	1 000 000		
	Klipriver Park	Klipriver Park Upgrade	11	521400331	CRR	200 000		
	Enviromental Protection	Plant & Equipment- Belgium Grant	All	521860001	Belgium	234 773		
	Fire Fighting	Equipment	All	520501361	CRR	10 000		
	Parks	Replace Cutting Tractors	All	521902161	CRR	800 000		
		New Bakkiess	All	521900021	CRR			200 000
		Grass cutting equipment	All	521901401	CRR	60 000		
	Traffic	New tractors	All	521900031	CRR		800 000	
		Fire Arms	All	522000051	CRR		100 000	
	Sport	Facilities Pine Valley	7	522370001	MIG	1 701 867		
	Swimming Pools	Upgrade Swimming Pools	All	522401571	CRR		500 000	500 000
Corporate	Administration	Office Furniture - Witzenberg	All	530100011	CRR	200 000	150 000	
	Information Tecnology	Rekenaarhardeare- Vervangi	All	530401631	CRR	315 000		
Technical	Electricity: Client Services	Microsoft Lisences	All	530470001	CRR		200 000	
		Network Housing Projects	7	540501841	CRR	2 000 000	2 000 000	2 000 000
		Prof fees for Rural Dev projects	All	540590001	CRR	300 000	400 000	
		Replace CCM192 (Cherry Picker)	All	540500031	CRR	1 200 000		
	Electricity: Street lights	Replace CFA1328 (Cherry Picker)	All	540500041	CRR		1 200 000	
		Street Lights Subsidised Housing	All	New	MIG			2 596 604
	Electricity: Distribution	11 Kv Supply- Industrial Area Wolseley	7	540806411	CRR	400 000		
		Remote Metering	All	540801981	MSIG	200 000	200 000	200 000
		Vredebes Electrification	5	540820141	INEP			1 754 386
		11 kV breakers 5 Wolseley (Voortrekker sub)	7	540800021	CRR	1 000 000	1 000 000	1 000 000
		11 kV Ring Supply Stanlet/Rand	7	540800071	CRR			1 500 000
		Tools & Equipment	All	540820001	CRR	150 000		
		Tools & Equipment	All	540920001	CRR	28 000		
		Replace 4x4 LDV's (3)	All	540800051	CRR			450 000
	Sewerage	Pine Valley Phase 2B Sanitation	7	541100031	IHSDG	3 936 709		
		Sewer Network Replacement	All	541105061	CRR		725 000	1 000 000
		Sewer Pumps- Replacement P	11	541101321	CRR		300 000	300 000
		Tools & Equipment	All	541120001	CRR			100 000
		Bulk Sewer Bella Vista	6	541100061	MIG	686 278	2 641 772	
		Tulbagh WWTW upgrade	11,7	541102651	MIG	2 753 766		
		Bella Vista Housing Sanitation	6	541100041	IHSDG	2 291 587		
		Vredebes Housing Sanitation	5	541100051	IHSDG	1 254 248	2 378 947	2 746 492
		Prof fees for Rural Dev projects	All	541120161	CRR	823 368	200 000	
		Vredebes bulk sanitation	5	541190001	MIG	2 463 266		4 807 681
		Toilets for Informal Settlements	7	541100091	Infra Grant	421 053		
		Wolseley/Op-Die-Berg WWTW Retention	11,7	541100101	CRR	99 207		
		Tulbagh WWTW upgrade Contribution	11,7	541180001	CRR	2 400 000		

Directorate	Department Name	Description	Municipal Ward	Vote number	Funding Source	Original Budget		
						Adjusted 2014/2015	2015/2016	2016/2017
Technical	Town Planning	Office equipment Planning	3	541200031	CRR	40 000		
	Stormwater management	Network - Storm Water Upgradin	All	541300131	CRR		150 000	200 000
		Pine Valley Phase 2B Stormwater	7	541300051	IHSDG	984 177		
		Prof fees for Rural Dev projects	All	541390001	CRR	125 000	200 000	
		Bella Vista Housing Stormwater	6	541300061	IHSDG	1 262 711		
		Vredebes Stormwater	5	New	MIG			429 815
		Vredebes Housing Stormwater	5	541300071	IHSDG	1 254 248	2 378 948	2 746 491
	Roads	Traffic Calming	All	541400111	CRR			200 000
		Pine Valley Phase 2B Roads	7	541400121	IHSDG	3 042 002		
		Network-street	All	541401291	CRR		2 600 000	3 000 000
		Vredebes Roads	5	New	MIG			500 000
		Bella Vista Housing Roads	6	541400131	IHSDG	6 968 294		
		Vredebes Housing Roads	5	541400161	IHSDG	1 254 248	2 378 947	2 746 491
		Op-Die-Berg Internal Roads	9	541400181	IHSDG	580 750		
		Skoonvlei upgrading roads	6	541400191	CRR	200 000	3 000 000	
		Prof fees for Rural Dev projects	All	541403891	CRR	638 873	200 000	
	Water Distribution	Vredebes Bulk Water Supply	5	541903801	MIG	7 299 792	14 332 261	2 823 383
		Bulk Water - Kleinberg Rivier Own Contri	All	541909131	CRR	1 000 000		
		Network - Water Pipes & Va	All	541901371	CRR			800 000
		Telemetric Systems	All	541901051	MSIG	300 000	300 000	300 000
		Pine Valley Phase 2B Water	7	541900051	IHSDG	984 177		
		Bulk Water Pine Valley	7	541900081	MIG	3 479 789		
		Bulk Water Pine Valley (contr)	7	541900141	CRR	800 000		
		Ceres: Bella Vista Bulk Water	6	541900091	MIG	0	1 887 369	8 638 677
		Bella Vista Housing Water	6	541900061	IHSDG	1 169 177		
		Skoonvlei Bulk Water	6	541900161	CRR	1 000 000		
		Replace Watermeters	All	541900171	Infra Grant	219 298		
		Vredebes Housing Water	5	541900071	IHSDG	1 254 248	2 378 948	2 746 491
	Project Management	Pmu Equipment	All	542000011	MIG	17 544	131 579	