

WITZENBERG MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (REVISED)

REVISED
2018/2019

A Municipality that cares for the community, creating growth
& opportunity.

INDEX

Introduction & Overview	2
Strategic Map	6
Financial Component	
Component 1 – Monthly Revenue by Source	7
Component 2 – Monthly Operating Expenditure	8
Component 2 – Monthly Capital Expenditure	9
Non-Financial Component	
Five Year Scorecard	13
Quarterly Projections	15
Definitions of Performance Indicators	17
Budgetary alignment with IDP	
Expenditure per Key Performance Area	19
Expenditure per Strategic Objective	20
Three Year Projected Capital Expenditure per Ward	21

INTRODUCTION AND OVERVIEW

1.1 PURPOSE OF THE REPORT

Witzenberg Municipality's Service Delivery & Budget Implementation Plan (SDBIP) gives practical effect to our Integrated Development Plan (IDP) & Budget. The strategic objectives in the 2018/19 IDP are broken down into key performance indicators and targets in order to enable the community, council & administration to determine performance of the IDP.

This mid-year review adjustment to the SDBIP has been undertaken with a view to ensure proper alignment with the objectives of the IDP and the adjusted 2018/19 Budget.

Section 54 (1) c of the Municipal Finance & Management Act determines the following:

*"54(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—
(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;"*

The following aspects were considered with the adjustment of targets in the 2018/19 SDBIP:

- 2017/18 Annual Report
- Comments from Internal Audit
- Adjustment on the 2018/19 capital & operational budget
- Quarterly- & Mid-year SDBIP reports

The Witzenberg Council approved the revision of non-financial key performance indicators and targets (Section 54 (1)) as per item 8.1.2 of the Council Meeting held on the 27th of February 2019.

The Top Layer of the SDBIP is made up of the following components:

- ❑ One year detailed plan, with a three-year capital plan
- ❑ The necessary components includes:
 - ⇒ Monthly projection of revenue to be collected for each Source (*Expected Revenue to be collected*)
 - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (*S71 format*)
 - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (*Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community*)
 - ⇒ Detailed capital works plan broken down by ward over three year

1.2 LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

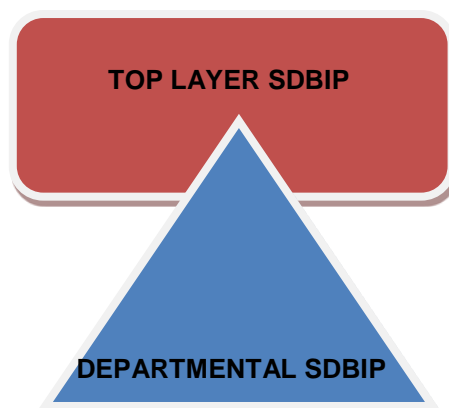
The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

The SDBIP serves as a “contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community to monitor the municipality’s performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget, the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councillors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.



TOP LAYER SDBIP (MUNICIPAL SCORECARD)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Layer SDBIP, which is focused on outcomes, to the Mayor with the budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councillor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes is made in service delivery targets and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget. The Top Layer SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and published on the municipal website.

DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

The Departmental SDBIP must provide the following information:

- Purpose (Objectives)
- Service Delivery description
- Measurable Performance objectives
- List of capital projects per Ward
- Resources utilized (inputs)

FACTORS CONSIDERED FOR THE COMPILATION OF THE TOP LAYER SDBIP

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of Witzenberg Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The Top Layer SDBIP was drafted through a one on one consultation with the Municipal Manager and all the directors. After the completion of the draft Top Layer SDBIP, the Municipal Manager had one on one session's with his directors to finalise the Top Layer SDBIP. One on one session's will be held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve

as the portfolio of evidence for the TOP Layer SDBIP. The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, Municipal KPA's and IDP objectives
- Alignment with the budget
- Oversight Committee Report on the Annual Report of 2016/17
- The risks identified by the Internal Auditor during the municipal risk analysis
- Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit

SECTION 54(1) – SUBMISSION TO THE MAYOR

Print Name D NASSON

Municipal Manager of Witzenberg Municipality



Signature

Date 2019/03/01

SECTION 54(1) – APPROVAL BY THE MAYOR

*“54(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—
(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;”*

Print Name B Klaasen

Mayor of Witzenberg Municipality



Signature

Date 2019/03/01

STRATEGIC MAP

<i>WITZENBERG MUNICIPALITY: STRATEGIC MAP 2018/19</i>					
Vision	Mission	Municipal KPA		Pre-determined Objectives	
A municipality that cares for its community, creating growth and opportunities.	<p>The Witzenberg Municipality is committed to improve the quality of life of its community by:</p> <ul style="list-style-type: none"> - Providing & maintaining affordable services - Promoting Social & Economic Development - The effective & efficient use of resources - Effective stakeholder & community participation. 	1	Essential Services	1,1	Sustainable provision & maintenance of basic infrastructure
				1,2	Provide for the needs of informal settlements through improved services
		2	Governance	2,1	Support Institutional Transformation & Development
				2,2	Ensure financial viability.
				2,3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.
		3	Communal Services	3,1	Provide & maintain facilities that make citizens feel at home.
		4	Socio-Economic Support Services	4,1	Support the poor & vulnerable through programmes & policy
				4,2	Create an enabling environment to attract investment & support local economy.

FINANCIAL COMPONENT

COMPONENT 1 – MONTHLY REVENUE BY SOURCE R'000

Description	Budget Year 2018/19											
	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19
Monthly Revenue By Source												
Property rates	35 719	3 357	2 666	1 934	2 807	3 336	3 500	3 500	3 500	3 500	3 500	872
Service charges - electricity revenue	21 308	20 137	18 294	14 634	14 270	14 275	18 500	19 057	23 214	23 571	23 571	25 105
Service charges - water revenue	3 531	2 629	2 420	2 164	2 552	2 799	4 188	4 188	4 188	3 351	3 351	6 821
Service charges - sanitation revenue	2 198	2 384	1 750	1 752	1 762	1 913	1 217	1 217	1 217	1 217	1 217	272
Service charges - refuse revenue	2 031	1 949	1 964	1 847	1 911	1 803	1 714	1 714	1 714	1 714	1 714	1 911
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	332	351	436	498	452	206	850	850	850	850	850	3 675
Interest earned - external investments	371	539	705	423	651	491	684	684	684	684	684	1 604
Interest earned - outstanding debtors	769	810	820	848	795	901	471	471	471	471	471	127
Dividends received	-	-	-	-	-	-	0	0	0	0	0	2
Fines, penalties and forfeits	199	111	251	34	39	315	1 575	1 575	1 575	1 575	1 575	10 078
Licences and permits	334	214	435	134	757	289	305	305	305	305	165	109
Agency services	-	-	-	-	-	-	406	406	406	406	406	2 845
Transfers and subsidies	35 111	133	101	238	301	28 491	11 258	11 258	11 258	3 200	2 800	11 822
Other revenue	279	514	855	763	741	384	772	772	772	772	772	3 084
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	102 182	33 127	30 696	25 270	27 037	55 203	45 440	45 997	50 155	41 616	41 077	68 326

COMPONENT 2 – MONTHLY OPERATING EXPENDITURE BY VOTE R'000

Monthly Expenditure By Type	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19
Employee related costs	13 012	16 041	14 209	14 448	14 984	14 808	14 978	14 978	14 978	14 978	14 978	14 876
Remuneration of councillors	764	764	745	743	744	761	967	892	892	892	892	1 651
Debt impairment	1 189	3 148	(1 487)	(1 013)	(1 754)	6 572	2 050	2 050	2 050	2 050	2 050	5 296
Depreciation & asset impairment	0	–	1	5	0	12 524	3 586	3 586	3 586	3 586	3 586	13 704
Finance charges	–	–	121	–	214	57	306	306	306	306	306	6 083
Bulk purchases	129	21 258	20 572	12 000	11 720	11 474	13 828	15 803	17 779	19 754	19 754	33 470
Other materials	919	721	1 142	1 640	1 921	848	1 751	1 751	1 751	1 751	1 751	3 067
Contracted services	930	2 091	3 721	4 081	4 006	3 894	3 993	3 993	3 993	3 993	3 993	13 138
Grants and subsidies	–	–	–	–	–	–	1 201	1 201	1 201	1 201	1 201	8 420
Other expenditure	859	2 198	3 343	3 674	5 883	3 402	3 644	3 644	3 644	1 500	3 644	10 627
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	17 803	46 220	42 367	35 578	37 719	54 340	46 304	48 205	50 180	50 012	52 156	110 332

COMPONENT 3 – MONTHLY CAPITAL EXPENDITURE

KEY PERFORMANCE AREA: ESSENTIAL SERVICES

Strategic Objective: 1.1 Sustainable provision & maintenance of basic infrastructure

Description	Detailed Funding Source	Adjusted Budget 2018-2019	Project Start Date	Project End Date	Planned Cashflow for 2018/2019											
					Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
MV Substation Equipment	CRR	850 000	2018/07/15	2019/12/15			200 000	500 000		150 000						
Upgrade of LV Network Cable	CRR	1 400 000	2018/07/15	2019/06/15									200 000	500 000	500 000	200 000
MV Network Equipment	CRR	2 650 000	2018/07/15	2019/04/15					300 000	350 000		200 000	500 000	1 300 000		
Upgrade of MV Cables	CRR	400 000	2018/07/15	2019/03/15				200 000					200 000			
Tools & Equipment	CRR	120 000	2018/07/15	2019/12/15					120 000							
Upgrade of Streetlights	CRR	350 000	2018/07/15	2019/12/15			200 000		150 000							
Upgrade pavement Vosstr	RSEP	0														
Pedestrian Route along R46	RSEP	0														
Digger loaders	Loans	1 000 000	2018/07/15	2019/12/15					1 000 000							
Aerator replacement program	CRR	750 000	2018/07/15	2019/03/15			200 000	200 000				200 000	150 000			
Refurbishment WWTW	CRR	600 000	2018/07/15	2019/12/15				300 000	300 000							
Sewer Pumps-replacement	CRR	273 800	2018/07/15	2019/03/15					200 000			73 800				
Sewer Network Replacement	CRR	1 029 000	2018/07/15	2019/05/15		200 000		200 000		200 000		200 000		200 000	29 000	
Security upgrades	CRR	550 000	2018/07/15	2019/05/15								100 000	200 000	150 000	100 000	
Tools & Equipment	CRR	149 000	2018/07/15	2019/12/15					100 000			49 000				
New Material Recovery Facility	Belgium	621 180	2018/07/15	2019/05/15									200 000	200 000	221 180	
Vehicle Replacement Program	Loans	550 000	2018/07/15	2019/12/15				550 000								
Network - Storm Water Upgrade	CRR	300 000	2018/07/15	2019/05/15											300 000	
Infrastructure Management System	CRR	300 000	2018/07/15	2019/12/15						300 000						
Tools & Equipment- New	CRR	100 000	2018/07/15	2019/12/15			100 000									
Security upgrades	CRR	450 000	2018/07/15	2019/04/15								100 000	200 000	150 000		
Network- Water Pipes & Valves	CRR	1 000 000	2018/07/15	2019/04/15		200 000		200 000		200 000		200 000		200 000		
Tulbagh Dam	RBIG	0														
Grey Water System	CRR	500 000	2018/07/15	2019/03/15					200 000		100 000	100 000	100 000			

Strategic Objective: 1.2 Provide for the needs of informal settlements through improved services

Description	Detailed Funding Source	Adjusted Budget 2018-2019	Project Start Date	Project End Date	Planned Cashflow for 2018/2019												
					Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Vredebes Electrical Network	INEP	4 347 826	2018/07/15	2019/04/15		200 000	200 000			500 000	800 000	200 000	1 000 000	1 000 000	447 826		
Vredebes Streetlights	MIG	715 041	2018/07/15	2020/03/15							103 471		158 261	453 309			
Vredebes Streetlights	CRR	230 478	2018/07/15	2019/04/15											230 478		
Vredebes Housing Roads	IHHSDG	8 163 613	2018/07/15	2019/06/15		500 000	506 079	1 000 000	1 000 000	200 000	200 000	1 000 000	1 000 000	1 000 000	1 000 000	1 000 000	757 534
Vredebes Acces Collector	MIG	10 360 611	2018/07/15	2019/05/15		434 782	869 565	1 304 348	869 565	869 565	1 739 130	869 565	1 043 478	1 130 435	1 230 177		
Vredebes Housing Sanitation	IHHSDG	7 000 000	2018/07/15	2019/06/15		500 000	506 079	1 000 000	1 000 000	200 000	200 000	1 000 000	229 436	1 000 000	1 000 000	1 000 000	364 485
Vredebes Housing Storm water	IHHSDG	4 000 000	2018/07/15	2019/04/15		500 000	506 079	500 000		200 000	200 000	742 787	1 000 000	351 134			
Vredebes New Storm water C	MIG	8 081 739	2018/07/15	2019/05/15		434 782	869 565	1 304 348	869 565	579 131	869 565	869 565	1 304 348	933 912	46 957		
Vredebes Housing Water	IHHSDG	7 000 000	2018/07/15	2019/06/15		500 000	506 079	1 000 000	1 000 000	200 000	200 000	1 000 000	229 436	1 000 000	1 000 000	1 000 000	364 485

KEY PERFORMANCE AREA: GOVERNANCE

Strategic Objective: 2.1 Support Institutional Transformation & Development
 2.2 Financial Viability
 2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.

Description	Detailed Funding Source	Adjusted Budget 2018-2019	Project Start Date	Project End Date	Planned Cashflow for 2018/2019												
					Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Upgrade Council chambers	CRR	81 149	2018/07/15	2020/05/15								81 149					
Office Equipment	CRR	130 000	2018/07/15	2019/04/15								100 000		30 000			
Office Equipment	CRR	30 000	2018/07/15	2019/04/15										30 000			
Office Equipment	CRR	60 000	2018/07/15	2019/04/15									30 000	30 000			
Office Equipment (Director)	CRR	1 112 000	2018/07/15	2019/03/15									1 112 000				
IT Equipment	CRR	450 000	2018/07/15	2019/06/15				100 000				100 000		100 000	150 000		
Camera and photographic eq	CRR	23 774	2018/07/15	2019/12/15				23 774									
Access Control - Furniture an	CRR	77 192	2018/07/15	2019/12/15				70 000	7 192								
Signage & Billboards	CRR	156 919	2018/07/15	2019/03/15			80 000		66 919				10 000				
Purchase of Property	CRR	100 000	2018/07/15	2019/03/15									100 000				
Office Equipment	CRR	30 000	2018/07/15	2019/04/15										30 000			
Office Equipment	MIG	0															
Traffic Calming	CRR	150 000	2018/07/15	2019/05/15				50 000				50 000			50 000		
Insurance Replacements	CRR	20 000	2018/07/15	2019/06/15													20 000
IT Equipment	CRR	130 000	2018/07/15	2019/06/15										100 000	30 000		

KEY PERFORMANCE AREA: COMMUNAL SERVICES

Strategic Objective: 3.1 Provide & maintain facilities that make citizens feel at home.

Description	Detailed Funding Source	Adjusted Budget 2018-2019	Project Start Date	Project End Date	Planned Cashflow for 2018/2019											
					Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Ceres Town Hall: Aircons	CRR	500 000	2018/07/15	2019/06/15					500 000							
Tulbagh Town Hall: Stage cur	CRR	89 786	2018/07/15	2019/04/15				89 786								
Develop Pound for stray anim	CRR	1 500 000	2018/07/15	2019/06/15								500 000		500 000		500 000
Upgrade Wolseley Library	Prov Grant	400 000	2018/07/15	2019/12/15				200 000	200 000							
Cherry picker	CRR	1 480 280	2018/07/15	2019/03/15				500 000			970 000		10 280			
Chainsaws	CRR	37 664	2018/07/15	2019/12/15				37 664								
Brushcutters	CRR	100 000	2018/07/15	2019/12/15			100 000									
Sportsground Development &	CRR	545 000	2018/07/15	2019/12/15			100 000	200 000			245 000					
Resurface netball courts	CRR	300 000	2018/07/15	2019/04/15									180 000	120 000		
Irrigation (kruipspuite)	CRR	2 375	2018/07/15	2019/03/15									2 375			
Op Die Berg Public Toilets	CRR	200 000	2018/07/15	2019/03/15									200 000			
Upgrade of Sport Facilities	Prov Grant															
Upgrade of Sport Facilities	Prov Grant	260 869	2018/07/15	2019/03/15									260 869			
Plant & Equipment	CRR	64 209	2018/07/15	2019/03/15					26 873		22 336		15 000			
Equipment	CRR	64 197	2018/07/15	2019/03/15					8 983				55 214			
Eiland Swimming Pool	CRR	101 982	2018/07/15	2019/12/15					101 982							

KEY PERFORMANCE AREA: SOCIO-ECONOMIC SUPPORT

**Strategic Objective: 4.1 Support the poor & vulnerable through programmes & policy
4.2 Create an enabling environment to attract investment & support local economy.**

Description	Detailed Funding Source	Adjusted Budget 2018-2019	Project Start Date	Project End Date	Planned Cashflow for 2018/2019											
					Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Furniture Chalets	CRR	192 000	2018/07/15	2019/12/15				100 000	92 000							
Plant & Equipment	CRR	220 000	2018/07/15	2019/03/15				20 000				200 000				
Upgrade Van Breda Bridge	Prov Grant	1 842 609	2018/07/15	2019/03/15			200 000		500 000			500 000	642 609			
Upgrade Van Breda Bridge	CRR	460 652	2018/07/15	2019/03/15									460 652			
Rehabilitation - Streets Tulbagh	CRR	10 706 451	2018/07/15	2019/05/15	500 000	1 000 000	500 000	1 000 000	1 000 000	500 000	500 000	2 000 000	2 104 866	960 000	641 585	
Skoonvlei Economic Hub	CRR	531 450	2018/07/15	2019/03/15					50 000		100 000		86 120	100 000	195 330	

NON-FINANCIAL COMPONENT

5 YEAR SCORECARD

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Adjusted Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22	Target 2022/23	
Essential Services	Sustainable provision & maintenance of basic infrastructure	TecDir1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	99%	99%	99%	99%	
		TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	96%	96%	96%	97%	97%	
		TecWat21	Percentage compliance with drinking water quality standards.	Technical	98%	98%	98%	98%	98%	
		FinInc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		FinInc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		FinInc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		FinInc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		TecWat20	Decrease unaccounted water losses.	Technical	18%	18%	18%	16%	16%	
		TecEl37	Decrease unaccounted electricity losses.	Technical	10%	10%	10%	10%	10%	
		TecRo7	Kilometres of roads upgraded & rehabilitated	Technical	3	3	3	4	4	
	Provide for the needs of informal settlements through improved services	TecDir2	Number of subsidised serviced sites developed.	Technical	529	0	100	0	200	
		TecWat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	2	2	
		TecSan13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	3	3	3	2	2	
		TecRef31	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	3	3	3	2	2	
		TecEl36	Percentage of houses in a subsidised housing project connected to the electrical network.	Technical	95%	95%	95%	95%	95%	
	Governance	Support Institutional Transformation & Development	CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	96%	96%	96%	96%	96%
			CorpHR12	Report on percentage of people from employment equity target groups employed in the three highest levels of management in the municipality.	Corporate	4 Quarterly Reports	4 Quarterly Reports	4 Quarterly Reports	4 Quarterly Reports	4 Quarterly Reports
		Ensure financial viability.	FinFAdm10	Financial viability expressed as Debt-Coverage ratio	Finance	90	90	90	90	90
			FinFAdm9	Financial viability expressed as Cost-Coverage ratio	Finance	2,8	2,8	2,8	2,8	2,8
FinFAdm11			Financial viability expressed outstanding service debtors	Finance	44%	42%	42%	42%	40%	
FinDir3			Achieve an unqualified opinion of the Auditor-General on annual financial statements of the previous year.	Finance	1	1	1	1	1	
FinInc15			Increased revenue collection	Finance	94%	94%	94%	95%	95%	
MM1			Percentage of budget spent on maintenance for the whole of the municipality.	Municipal Manager	99%	99%	99%	99%	99%	
MM2			Percentage spend of capital budget for the whole of the municipality.	Municipal Manager	96%	96%	96%	97%	97%	
To maintain and strengthen relations with international- & inter-governmental partners as well		MMIDP9	Number of IDP community meetings held.	Municipal Manager	14	14	14	14	14	
		ComSoc49	Number of meetings with inter-governmental partners.	Community	12	12	12	12	12	

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Adjusted Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22	Target 2022/23
Communal Services	Provide & maintain facilities that make citizens feel at home.	ComAm34	Report on annual customer satisfaction survey on community facilities.	Community	1 Report	1 Report	1 Report	1 Report	1 Report
		ComDir1	% Expenditure on Maintenance Budget by Community Directorate	Community	99%	99%	99%	99%	99%
		ComDir2	% Expenditure on Capital Budget by Community Directorate	Community	96%	96%	96%	97%	97%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	ComSoc41	Number of account holders subsidised through the municipality's Indigent Policy	Community	4500	2700	2700	2500	2500
		ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	390	400	400	400	420
		ComSoc 42	Number of social development programmes implemented	Community	20	20	20	20	20
		ComHS14	Number of housing opportunities provided per year.	Community	30	100	100	100	100
		ComHS15	Number of Rental Stock transferred	Community	40	60	60	70	70
	Create an enabling environment to attract investment & support local economy.	MMPprop21	Quarterly report on the alienation of municipal properties to support economic growth.	Municipal Manager	4	4	4	4	4
		ComLed4	Quarterly report on the implementation of strategies and planned actions as identified in the Witzenberg LED Strategy.	Community	4	4	4	4	4

2018/19 ADJUSTED QUARTERLY PROJECTIONS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Adjusted Target 2018/19	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	
Essential Services	Sustainable provision & maintenance of basic infrastructure	TecDir1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	25%	50%	75%	99%	
		TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	96%	10%	40%	60%	96%	
		TecWat21	Percentage compliance with drinking water quality standards.	Technical	98%	98%	98%	98%	98%	
		FinInc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		FinInc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		FinInc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		FinInc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%	
		TecWat20	Decrease unaccounted water losses.	Technical	18%	18%	18%	18%	18%	
		TecEI37	Decrease unaccounted electricity losses.	Technical	10%	10%	10%	10%	10%	
		TecRo7	Kilometres of roads upgraded & rehabilitated	Technical	3	0	1	2	3	
	Provide for the needs of informal settlements through improved services	TecDir2	Number of subsidised serviced sites developed.	Technical	529	100	200	300	529	
		TecWat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	3	3	
		TecSan13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	3	3	3	3	3	
		TecRef31	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	3	3	3	3	3	
		TecEI36	Percentage of houses in a subsidised housing project connected to the electrical network.	Technical	95%				95%	
	Governance	Support Institutional Transformation & Development	CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	96%	25%	50%	75%	96%
			CorpHR12	Report on percentage of people from employment equity target groups employed in the three highest levels of management in the municipality.	Corporate	4 Quarterly Reports	1	1	1	1
		Ensure financial viability.	FinFAdm10	Financial viability expressed as Debt-Coverage ratio	Finance	90	90	90	90	90
			FinFAdm9	Financial viability expressed as Cost-Coverage ratio	Finance	2,8	2,8	2,8	2,8	2,8
FinFAdm11			Financial viability expressed outstanding service debtors	Finance	44%	44%	44%	44%	44%	
FinDir3			Achieve an unqualified opinion of the Auditor-General on annual financial statements of the previous year.	Finance	1			1		
FinInc15			Increased revenue collection	Finance	94%	94%	94%	94%	94%	
MM1			Percentage of budget spent on maintenance for the whole of the municipality.	Municipal Manager	99%	25%	50%	75%	99%	
MM2			Percentage spend of capital budget for the whole of the municipality.	Municipal Manager	96%	10%	40%	60%	96%	
To maintain and strengthen relations with international- & inter-		MMIDP9	Number of IDP community meetings held.	Municipal Manager	14		7		14	
	ComSoc49	Number of meetings with inter-governmental partners.	Community	12	3	6	9	12		

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Adjusted Target 2018/19	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Communal Services	Provide & maintain facilities that make citizens feel at home.	ComAm34	Report on annual customer satisfaction survey on community facilities.	Community	1 Report	1 Survey	1 Analysis Report		
		ComDir1	% Expenditure on Maintenance Budget by Community Directorate	Community	99%	25%	50%	75%	99%
		ComDir2	% Expenditure on Capital Budget by Community Directorate	Community	96%	10%	40%	60%	96%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	ComSoc41	Number of account holders subsidised through the municipality's Indigent Policy	Community	4500	2750	2750	4500	4500
		ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	390	100	200	300	390
		ComSoc 42	Number of social development programmes implemented	Community	20	5	10	15	20
		ComHS14	Number of housing opportunities provided per year.	Community	30	0	0	0	30
		ComHS15	Number of Rental Stock transferred	Community	40	10	20	30	40
	Create an enabling environment to attract investment & support local economy.	MMPProp21	Quarterly report on the alienation of municipal properties to support economic growth.	Corporate	4	1	1	1	1
		ComLed4	Quarterly report on the implementation of strategies and planned actions as identified in the Witzenberg LED Strategy.	Community	4	1	1	1	1

DEFINITIONS OF PERFORMANCE INDICATORS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Definitions
Essential Services	Sustainable provision & maintenance of basic infrastructure	TecDir1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	Percentage reflecting year to date spend (including secondary cost) / maintenance budget of the Technical Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
		TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the technical directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
		TecWat21	Percentage compliance with drinking water quality standards.	Technical	Measure of potable water sample pass rate according to the SANS 241 standard. Average of sample results. Only microbiological results of Escherichia Coli are considered in the measurement. Result should be less than 1 count per 100ml.
		FinInc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for water services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		FinInc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for sanitation services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		FinInc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for electricity services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		FinInc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for waste removal services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		TecWat20	Decrease unaccounted water losses.	Technical	Unaccounted-for water (UFW) is the difference between the quantity of water supplied to the municipality's network and the metered quantity of water used by the customers. UFW has two components: (a) physical losses due to leakage from pipes, and (b) administrative losses due to illegal connections and under registration of water meters. The reduction of UFW is a crucial step to improve the financial health and to save scarce water resources.
		TecEI37	Decrease unaccounted electricity losses.	Technical	Unaccounted-for electricity (UFE) is the difference between the quantity of electricity supplied to the municipality's network and the metered quantity of electricity used by the customers. UFE has two components: (a) Technical losses due to ageing/inadequate networks, and (b) administrative or non-technical losses due to illegal connections and under registration of electricity meters. The reduction of UFE is a crucial step to improve the financial health.
	TecRo7	Kilometres of roads upgraded & rehabilitated	Technical	This indicator measures the kilometres of new roads constructed, roads upgraded & rehabilitated and resurfaced.	
	TecDir2	Number of subsidised serviced sites developed.	Technical	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Incremental Housing which provides a serviced site with or without tenure.	
	TecWat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	This indicator reflects the number of informal areas with sufficient communal water service points. Sufficient are being defined as all households with access to water points within 200 meters radius. Certain taps may however have been vandalised or removed after provision. Proxy for National KPI.	
	TecSan13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	This indicator reflects the number of informal areas with sufficient communal sanitation service points. Sufficient are being defined as all households with access to toilets within 200 meters radius. Certain toilets may however have been vandalised or removed after provision. Proxy for National KPI.	
	TecRef31	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	This indicator reflects the number of informal settlements receiving a weekly door-to-door refuse removal collection service and on-going area cleaning (litter picking and illegal dumping removal). Proxy for National KPI.	
	TecEI36	Percentage of houses in a subsidised housing project connected to the electrical network.	Technical	This indicator reflects the percentage of houses in a subsidised housing project connected to the electrical network. Proxy for National KPI.	
	Provide for the needs of informal settlements through improved services				

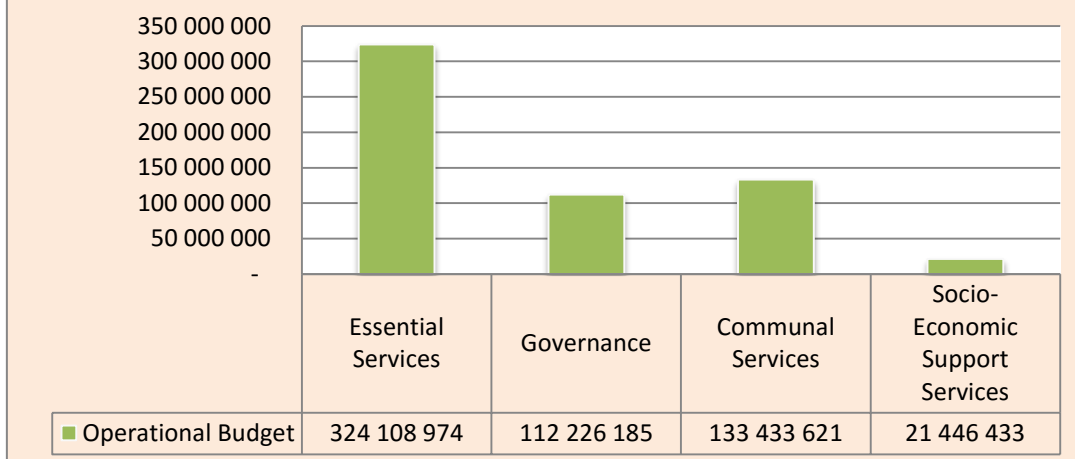
Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Definitions	
Governance	Support Institutional Transformation & Development	CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	A Workplace Skills Plan is a document that outlines the planned education, training and development interventions for the organisation. Its purpose is to formally plan and allocate the budget for appropriate training interventions which will address the needs arising out of Local Governments' Skills Sector Plan, the municipality's strategic requirements as contained in the IDP and the individual departmental staffing strategies and individual employees' PDP's. The WSP shall also take into account the Employment Equity Plan, ensuring incorporation of relevant developmental equity interventions into the plan. Kpi measures percentage expenditure of vote allocated towards training needs as arise from WSP.	
		CorpHR12	Report on percentage of people from employment equity target groups employed in the three highest levels of management in the municipality.	Corporate	This indicator reports on the percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan. Quarterly report submitted to Municipal Manager. National Key Performance Indicator.	
	Ensure financial viability.	FinFAdm10	Financial viability expressed as Debt-Coverage ratio	Finance	This indicator measures debt coverage as (total operating revenue – operating grants received) / debt service payments due within the year. This means the municipality is able to cover its debt service payments from operating revenue excluding grants number of times.	
		FinFAdm9	Financial viability expressed as Cost-Coverage ratio	Finance	This indicator measures: (available cash + investments) / monthly fixed operating expenditure. This indicates that with the available cash the municipality is able to pay its fixed operating expenditure for certain amount of months.	
		FinFAdm11	Financial viability expressed outstanding service debtors	Finance	These indicator measure service debtors to revenue (total outstanding service debtors / revenue received for services). This means that a % of revenue in the SFP is still outstanding as at year end.	
		FinDir3	Achieve an unqualified opinion of the Auditor-General on annual financial statements of the previous year.	Finance	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor General in determining his opinion. An unqualified audit opinion refers to the position where the auditor having completed his audit has no reservation as to the fairness of presentation of financial statements	
		FinInc15	Increased revenue collection	Finance	This indicator reflects the percentage of revenue collected from service accounts delivered.	
		MM1	Percentage of budget spent on maintenance for the whole of the municipality.	Municipal Manager	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the municipality in total. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.	
		MM2	Percentage spend of capital budget for the whole of the municipality.	Municipal Manager	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.	
	To maintain and strengthen relations with international- & inter-governmental partners as well	MMIDP9	Number of IDP community meetings held.	Municipal Manager	Bi-annual community meetings as per IDP Process Plan held in each of the 7 towns.	
		ComSoc49	Number of meetings with inter-governmental partners.	Community	Number of Inter-Governmental meetings attended.	
	Communal Services	Provide & maintain facilities that make citizens feel at home.	ComAm34	Report on annual customer satisfaction survey on community facilities.	Community	This indicator measures the implementation and analysis report of a community survey on community perception and satisfaction in respect of the access to and maintenance of certain community facilities.
			ComDir1	% Expenditure on Maintenance Budget by Community Directorate	Community	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Community Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
			ComDir2	% Expenditure on Capital Budget by Community Directorate	Community	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the community directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	ComSoc41	Number of account holders subsidised through the municipality's Indigent Policy	Community	Refers to the number of account holders subsidised through the municipality's Indigent Policy.	
		ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	This indicator measures the number of work opportunities created through the expanded Public Works Programme (EPWP) and contracts for temporary workers and temporary workers employed through contractors on projects. Proxy for National KPI.	
		ComSoc 42	Number of social development programmes implemented	Community	The indicator refers to the number of social developmental programmes implemented. Seven programmes have been identified and each programme will consist of a number of projects and interventions.	
		ComHS14	Number of housing opportunities provided per year.	Community	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Practically completed Subsidy Housing which provides a minimum 40m ² house.	
		ComHS15	Number of Rental Stock transferred	Community	Number of rental stock transferred to approved beneficiaries, using established criteria. Rental stock is being defined as subsidised houses constructed before 1994 (scheme houses) and leased by the municipality to identified and approved beneficiaries.	
	Create an enabling environment to attract investment & support local economy.	MMProp21	Quarterly report on the alienation of municipal properties to support economic growth.	Municipal Manager	Progress reports on the economic development support from the municipality through the alienation of strategic located municipal properties.	
		ComLed4	Quarterly report on the implementation of strategies and planned actions as identified in the Witzenberg LED Strategy.	Community	Progress reports on the implementation of strategies and planned actions as identified in the Witzenberg LED Strategy.	

BUDGETARY ALIGNMENT WITH IDP

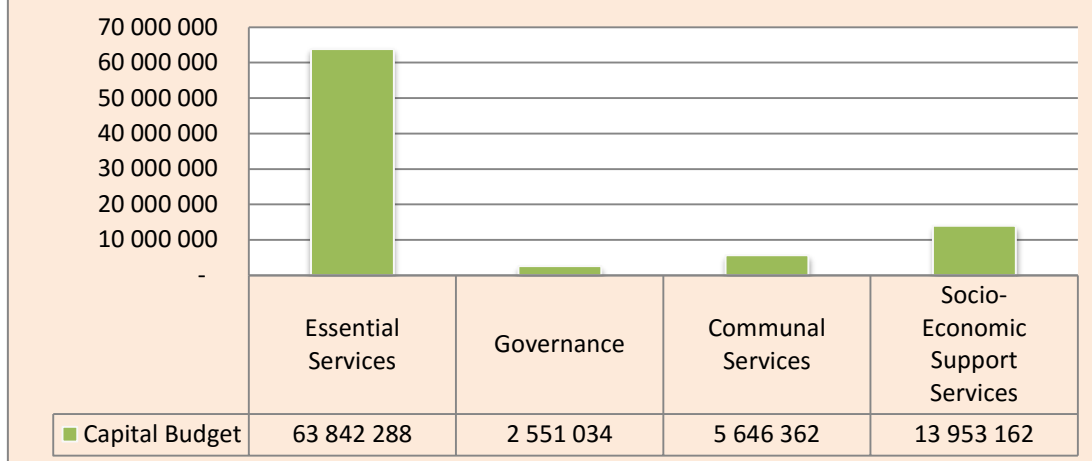
BUDGET PER KEY PERFORMANCE AREA

2018/19 Adjusted Budget linked to Key Performance Area	Total Budget	Operational Budget	Capital Budget
Essential Services	387 951 262	324 108 974	63 842 288
Governance	114 777 219	112 226 185	2 551 034
Communal Services	139 079 983	133 433 621	5 646 362
Socio-Economic Support Services	35 399 595	21 446 433	13 953 162
TOTAL	R 677 208 059	R 591 215 213	R 85 992 846

2018/19 Operational Budget per Key Performance Area (Adjusted)

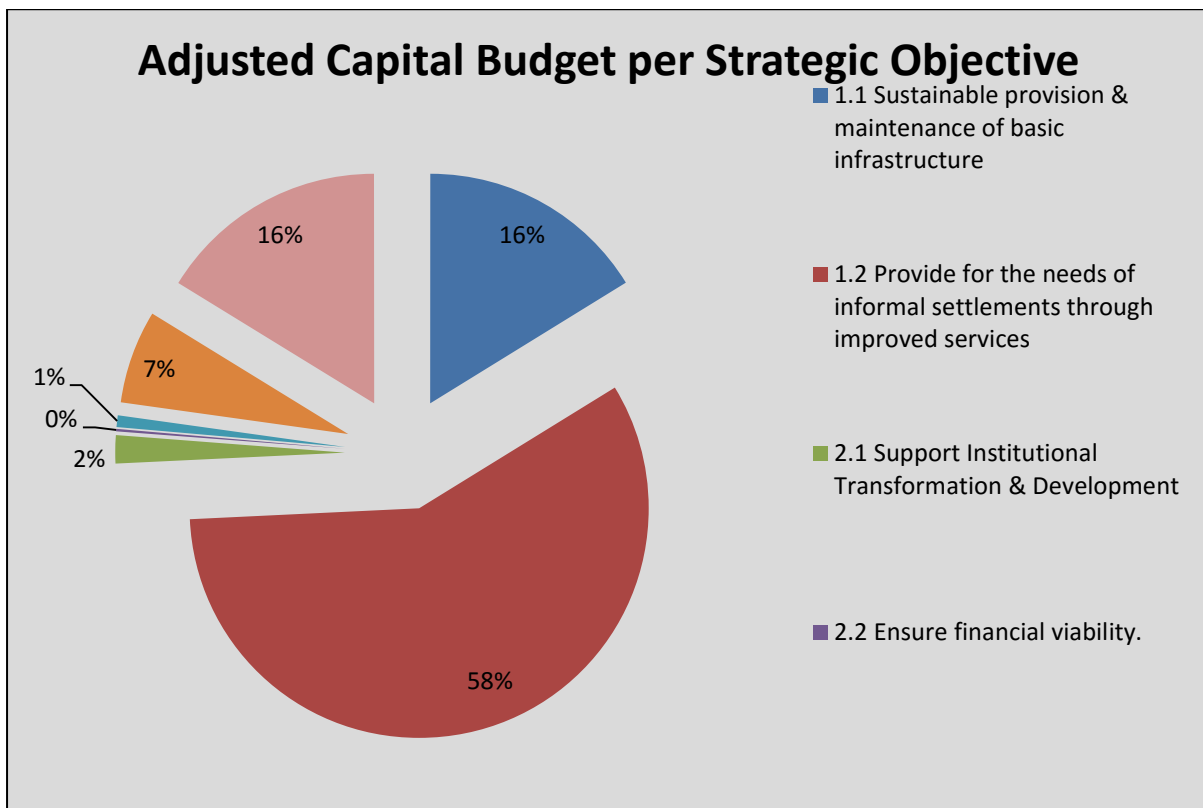


2018/19 Capital Budget per Key Performance Area (Adjusted)



BUDGET PER STRATEGIC OBJECTIVE

Key Performance Area	Strategic Objective	Adjusted Operational Budget	Adjusted Capital Budget
Essential Services	1.1 Sustainable provision & maintenance of basic infrastructure	R 324 108 974	R 13 942 980
	1.2 Provide for the needs of informal settlements through improved services		R 49 899 308
Governance	2.1 Support Institutional Transformation & Development	R 67 955 386	R 1 693 149
	2.2 Ensure financial viability.	R 44 270 799	R 150 000
	2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.		R 707 885
Communal Services	3.1 Provide & maintain facilities that make citizens feel at home.	R 133 433 621	R 5 646 362
Socio-Economic Support Services	4.1 Support the poor & vulnerable through programmes & policy	R 18 871 177	
	4.2 Create an enabling environment to attract investment & support local economy.	R 2 575 256	R 13 953 162



THREE YEAR PROJECTED CAPITAL EXPENDITURE PER WARD

KEY PERFORMANCE AREA: *ESSENTIAL SERVICES*

Strategic Objective: *1.1 Sustainable provision & maintenance of basic infrastructure*

Programme	Department	Project	Ward	Funding Source	2018/19 Adjusted Budget	2019/20 Budget	2020/21 Budget	
1.1a	Upgrading of bulk resources & infrastructure	Electrical	MV Substation equipment	All	CRR	850 000	1 500 000	1 500 000
		Sanitation	Aerator replacement programme	All	CRR	750 000	500 000	
		Sanitation	Refurbishment of WWTW	All	CRR	600 000	600 000	
		Sanitation	Security upgrades at pumpstations & WWTW	All	CRR	550 000	250 000	450 000
		Waste	New material recovery facility/drop-off.	All	Belgium	621 180	295 800	
		Waste		All	MIG		6 701 813	5 472 100
		Waste		All	CRR			
		Water	Op-Die-Berg Reservoir	8	MIG			
		Water	Tulbagh reservoir	9	MIG			
		Water	Security upgrades at pumpstations & WTW	All	CRR	450 000	350 000	1 200 000
		Water	Construction of Tulbagh storage dam	11	RBIG		16 931 304	
Water	Upgrade Tierhokskloof bulk water pipeline, V	7	MIG					
1.1b	Upgrade & maintenance of network infrastructure	Electrical	Electrical network refurbishment	All	CRR		1 200 000	
		Electrical	Upgrade of MV cables	All	CRR	400 000		800 000
		Electrical	MV Network equipment	All	CRR	2 650 000	1 000 000	1 000 000
		Electrical	Upgrade of LV network cables	All	CRR	1 400 000	1 000 000	1 000 000
		Electrical	Tools & Equipment	All	CRR	120 000	160 000	
		Electrical	Upgrade of streetlights	All	CRR	350 000	350 000	350 000
		Sanitation	Sewer network replacement programme	All	CRR	1 029 000	1 000 000	2 000 000
		Sanitation	Sewer pumps replacement programme	All	CRR	273 800	200 000	200 000
		Sanitation	Tools & Equipment	All	CRR	149 000	200 000	100 000
		Waste	Vehicle replacement programme	All	CRR	550 000	3 000 000	
		Water	Infrastructure management system	All	CRR	300 000	200 000	200 000
		Water	Tools & Equipment	All	CRR	100 000	100 000	100 000
		Water	Grey Water System	All	CRR	500 000		
Water	Water pipes & valves replacement programme	All	CRR	1 000 000	1 000 000	2 000 000		
1.1c	Transport management & road maintenance	Roads &sw	Upgrade of roads network	All	CRR		2 000 000	2 500 000
		Roads &sw	Upgrade of Tulbagh roads	11	CRR		3 000 000	4 500 000
		Roads &sw	Pedestrian route along Nduli/R46 (RSEP)	12	RSEP		434 783	
		Roads &sw	Upgrade pavement Vosstr: Retiefstr to edge of town (RSEP)	5	RSEP		1 304 348	
		Roads &sw		6	CRR		1 400 000	
		Roads &sw	Taxi facility for Ceres CBD (Bella Vista taxi's)	5	MIG		5 869 563	1 130 436
		Roads &sw		5	CRR		1 391 304	
		Roads &sw	New Digger Loader	All	CRR	1 000 000		
Roads &sw	Storm water infrastructure upgrading	All	CRR	300 000	450 000	450 000		

Strategic Objective: 1.2 Provide for the needs of informal settlements through improved services

Programme	Department	Project	Ward	Funding Source	2018/19 Adjusted Budget	2019/20 Budget	2020/21 Budget	
1.2a	Implementation of human settlement plan (serviced sites)	Electrical	Vredebes internal electrical network	5	INEP	4 347 826	3 895 652	5 565 217
		Electrical	Vredebes Phase 1 streetlights	5	MIG	715 041		
		Electrical	Vredebes Phase 1 streetlights	5	cRR	230 478		
		Roads &sw	Vredebes Phase F2 Internal Roads	5	IHSDG	8 163 613		
		Sanitation	Vredebes Phase F2 Internal Sanitation	5	IHSDG	7 000 000		
		Roads &sw	Vredebes Phase F2 Internal Storm water	5	IHSDG	4 000 000		
		Water	Vredebes Phase F2 Internal Water	5	IHSDG	7 000 000		
		Roads &sw	Nduli infill Internal Roads	12	IHSDG		1 739 130	1 739 130
		Sanitation	Nduli infill Internal Sanitation	12	IHSDG		1 739 130	1 739 130
		Roads &sw	Nduli infill Internal Storm water	12	IHSDG		1 739 130	1 739 130
		Water	Nduli infill Internal Water	12	IHSDG		1 739 130	1 739 130
		Roads &sw	Vredebes/Nduli intersection	5	MIG			9 533 117
		Roads &sw	Vredebes/DuToit intersection	5	MIG			
		Roads &sw	Vredebes Access Collector (Phase 2)	5	MIG	10 360 611		
Roads &sw	Vredebes Access Collector	5	CRR					
Roads &sw	Vredebes external storm water	5	MIG	8 081 739	3 391 441			

KEY PERFORMANCE AREA: GOVERNANCE

Strategic Objective: 2.1 Support Institutional Transformation & Development
 2.2 Financial Viability
 2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.

Programme	Department	Project	Ward	Funding Source	2018/19 Adjusted Budget	2019/20 Budget	2020/21 Budget	
2.1b	Law enforcement & traffic	Traffic	Driving license test centre	3	CRR		330 000	363 000
		Traffic	Fire Arms	3	CRR		165 000	181 500
		Roads &sw	Traffic calming measures (speedhumps)	All	CRR	150 000	150 000	150 000
2.1d	Administration	Admin	Upgrade Council Chambers	3	CRR	81 149	100 000	
		Finance	Office equipment	All	CRR	60 000	30 000	-
		Community	Office equipment	All	CRR	30 000	30 000	-
		Corporate	Office equipment	All	CRR	130 000	50 000	50 000
		Technical	Office equipment	All	CRR	1 112 000	30 000	-
		Mun Manage	Office equipment	All	CRR	30 000	30 000	-
		Mun Manage	Office equipment	All	MIG		20 000	20 000
2.1g	Disaster management & fire fighting	Fire Fighting	Equipment	All	CRR	200 000	200 000	
2.2a	Income & debt management	Finance	IT Equipment	All	CRR	13 000		
2.2b	Expenditure management	Finance	Insurance replacements	All	CRR	20 000	50 000	
2.3a	Communication & marketing	Marketing	Signage & Billboards	All	CRR	156 919	70 000	70 000
		Marketing	Camera & photographic equipment	All	CRR	23 774	22 000	20 000
		Communicati	Access Control - Furniture & equipment	3	CRR	77 192	100 000	30 000
2.3b	ICT	Admin	IT Equipment	All	CRR	450 000	550 000	600 000

KEY PERFORMANCE AREA: COMMUNAL SERVICES

Strategic Objective: 3.1 Provide & maintain facilities that make citizens feel at home.

Programme	Department	Project	Ward	Funding Source	2018/19 Adjusted Budget	2019/20 Budget	2020/21 Budget	
3.1a	Upgrading & maintenance of facilities	Amenities & Recreation	3x3m Containers	All	CRR		500 000	300 000
		Amenities & Recreation	Sportsground development & upgrading	All	CRR	545 000	350 000	400 000
		Amenities & Recreation	Upgrade of Lyelstr, Ceres Sport facilities	3	MIG		3 098 922	
		Amenities & Recreation	Resurface netball courts	All	CRR	300 000	300 000	300 000
		Amenities & Recreation	Upgrade of facilities at Bella Vista sportground	4	CRR		100 000	
		Amenities & Recreation	Equipment	All	CRR	64 197		
		Amenities & Recreation	Upgrading of sport facilities	All	Prov Gov	300 000		
		Amenities & Recreation	Aircons Ceres Town Hall	3	CRR	500 000	-	-
		Amenities & Recreation	Replace 650 chairs Ceres Town Hall	3	CRR		500 000	
		Amenities & Recreation	Plant & Equipment	All	CRR	64 209		
		Amenities & Recreation	Replace floor Ceres Town Hall	3	CRR		1 600 000	
		Amenities & Recreation	Replace stage curtains Tulbagh Town Hall	11	CRR	89 786		
		Amenities & Recreation	Upgrade of Koinonia Hall (RSEP Contribution)	4	CRR		50 000	200 000
		Amenities & Recreation	New regional cemetery at Bella Vista (RSEP c	6	CRR		200 000	200 000
		Amenities & Recreation	New regional cemetery at Bella Vista	6	MIG			4 956 522
		3.1b	Environmental management	Resorts	Eiland Swimming Pool	3	CRR	101 982
Libraries	Upgrade Wolseley Library			7	Prov Gov	400 000		
Waste	Op-Die-Berg Public toilets			8	CRR	200 000	700 000	200 000
Amenities & Recreation	Akkerbos paving of walkways (Phases 1-3)			3	CRR		120 000	
Amenities & Recreation	Kruipspuite			All	CRR	2 375	90 000	
Amenities & Recreation	Brushcutters			All	CRR	100 000	100 000	
Amenities & Recreation	Chainsaws			All	CRR	37 664	70 000	
Amenities & Recreation	Play equipment for parks			All	CRR			
Amenities & Recreation	Mobile toilets			All	CRR		-	
Amenities & Recreation	Containers x 2			All	CRR		40 000	
Amenities & Recreation	1.3 Ton truck	All	CRR		350 000			
Amenities & Recreation	Cherry picker	All	CRR	1 480 280	-			
Amenities & Recreation	Recreational space with landscaping & furnit	12	CRR			100 000		
Amenities & Recreation	Obtain new property, construction of pound	11	CRR	1 500 000	1 590 000	1 685 400		

KEY PERFORMANCE AREA: SOCIO-ECONOMIC SUPPORT

**Strategic Objective: 4.1 Support the poor & vulnerable through programmes & policy
4.2 Create an enabling environment to attract investment & support local economy.**

Programme	Department	Project	Ward	Funding Source	2018/19 Adjusted Budget	2019/20 Budget	2020/21 Budget	
4.2a	Local economic development	LED	Skoonvlei Economic Hub	4	CRR	531 450		
		Resorts	Pine Forest: Furniture for chalets	3	CRR	192 000		215 732
		Resorts	Resorts: Plant & Equipment	3	CRR	220 000		
		Roads &sw	Upgrade VanBreda bridge Ceres	3	Transport	1 842 609	12 173 913	2 608 696
		Roads &sw	Upgrade VanBreda bridge Ceres	3	CRR	460 652		4 000 000
	Roads &sw	Reconstruction Piet Retiefstr, Tulbagh	11	CRR	10 706 451			
4.2b	Utilizing municipal/public property to support growth	Property	Obtain new property		CRR	100 000		

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