

WITZENBERG MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

2017/2018

A Municipality that cares for the community, creating growth
& opportunity.

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INTRODUCTION AND OVERVIEW

1.1 PURPOSE OF THE REPORT

The purpose of this report is to provide an executive summary of the legislative framework that prescribes an SDBIP.

The 2017/18 Top Layer SDBIP attached to this report is hereby submitted for approval. It indicates the planned performance targets of Witzenberg Municipality for the period 1 July 2017 to 30 June 2018.

The Top Layer of the SDBIP is made up of the following components:

- ❑ One year detailed plan, with a three-year capital plan
- ❑ The necessary components includes:
 - ⇒ Monthly projection of revenue to be collected for each Source (*Expected Revenue to be collected*)
 - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (*S71 format*)
 - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (*Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community*)
 - ⇒ Detailed capital works plan broken down by ward over three year

1.2 LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

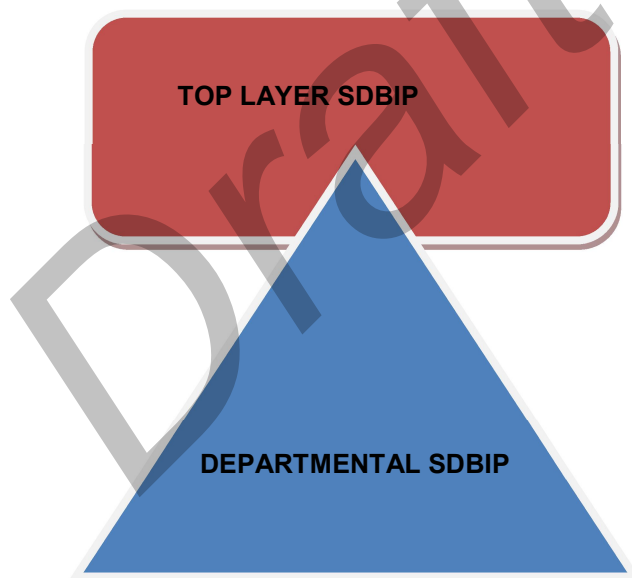
The SDBIP serves as a “contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community to monitor the municipality’s performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget,

the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councillors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.



TOP LAYER SDBIP (MUNICIPAL SCORECARD)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Layer SDBIP, which is focused on outcomes, to the Mayor with the budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councillor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes are made in service delivery targets and

performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget. The Top Layer SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and published on the municipal website.

DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

The Departmental SDBIP must provide the following information:

- ☐ Purpose (Objectives)
- ☐ Service Delivery description
- ☐ Measurable Performance objectives
- ☐ List of capital projects per Ward
- ☐ Resources utilized (inputs)

FACTORS CONSIDERED FOR THE COMPILATION OF THE TOP LAYER SDBIP

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of Witzenberg Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The Top Layer SDBIP was drafted through a one on one consultation with the Municipal Manager and all the directors. After the completion of the draft Top Layer SDBIP, the Municipal Manager had one on one session's with his directors to finalise the Top Layer SDBIP. One on one session's will be held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve as the portfolio of evidence for the TOP Layer SDBIP. The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, Municipal KPA's and IDP objectives
- Alignment with the budget
- Oversight Committee Report on the Annual Report of 2015/16
- The risks identified by the Internal Auditor during the municipal risk analysis

- Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit

SECTION 53(1)(C)(II) – SUBMISSION TO THE MAYOR

The top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name D NASSON

Municipal Manager of Witzenberg Municipality

Signature _____

Date 2017/06/01

SECTION 53(1)(C)(II) – APPROVAL BY THE MAYOR

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name B Klaasen

Mayor of Witzenberg Municipality

Signature _____

Date 2017/06/01

STRATEGIC MAP

<i>WITZENBERG MUNICIPALITY: STRATEGIC MAP 2017/18</i>					
Vision	Mission	Municipal KPA		Pre-determined Objectives	
A municipality that cares for its community, creating growth and opportunities.	<p>The Witzenberg Municipality is committed to improve the quality of life of its community by:</p> <ul style="list-style-type: none"> - Providing & maintaining affordable services - Promoting Social & Economic Development - The effective & efficient use of resources - Effective stakeholder & community participation. 	1	Essential Services	1,1	Sustainable provision & maintenance of basic infrastructure
				1,2	Provide for the needs of informal settlements through improved services
		2	Governance	2,1	Support Institutional Transformation & Development
				2,2	Ensure financial viability.
				2,3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.
		3	Communal Services	3,1	Provide & maintain facilities that make citizens feel at home.
		4	Socio-Economic Support Services	4,1	Support the poor & vulnerable through programmes & policy
				4,2	Create an enabling environment to attract investment & support local economy.

FINANCIAL COMPONENT

COMPONENT 1 – MONTHLY REVENUE BY SOURCE R'000

Revenue by source	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
Property Rates	5 402	5 402	5 402	5 402	5 402	5 402	5 402	5 402	5 402	5 402	5 402	5 402
Surcharges and Taxes	1	1	1	1	1	1	1	1	1	1	1	1
Service Charges	18 251	18 251	18 251	18 251	18 251	18 251	18 251	18 251	18 251	18 251	18 251	18 251
Service Charges	3 424	3 424	3 424	3 424	3 424	3 424	3 424	3 424	3 424	3 424	3 424	3 424
Service Charges	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744
Service Charges	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807
Rental from Fixed Assets	806	806	806	806	806	806	806	806	806	806	806	806
Interest, Dividend and Rent on Land	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222
Sales of Goods and Rendering of Services	216	216	216	216	216	216	216	216	216	216	216	216
Fines, Penalties and Forfeits	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222
Licences or Permits	13	13	13	13	13	13	13	13	13	13	13	13
Agency Services	385	385	385	385	385	385	385	385	385	385	385	385
Transfers and Subsidies	13 812	13 812	13 812	13 812	13 812	13 812	13 812	13 812	13 812	13 812	13 812	13 812
Operational Revenue	86	86	86	86	86	86	86	86	86	86	86	86
Departmental Charges	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765
TOTAL	52 157	52 157	52 157	52 157	52 157	52 157	52 157	52 157	52 157	52 157	52 157	52 156

COMPONENT 2 – MONTHLY OPERATING EXPENDITURE BY VOTE R'000

Expenditure by Type	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
Employee Related Cost	13 703	13 703	13 703	13 703	13 703	13 703	13 703	13 703	13 703	13 703	13 703	13 703
Remuneration of Councillors	836	836	836	836	836	836	836	836	836	836	836	836
Bad Debts Written Off	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258
Depreciation and Amortisation	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837
Interest, Dividends and Rent on Land	309	309	309	309	309	309	309	309	309	309	309	309
Bulk Purchases	15 268	15 268	15 268	15 268	15 268	15 268	15 268	15 268	15 268	15 268	15 268	15 268
Contracted Services	3 230	3 230	3 230	3 230	3 230	3 230	3 230	3 230	3 230	3 230	3 230	3 230
Transfers and Subsidies	949	949	949	949	949	949	949	949	949	949	949	949
Operational Cost	2 789	2 789	2 789	2 789	2 789	2 789	2 789	2 789	2 789	2 789	2 789	2 788
Inventory Consumed	1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613	1 613
Operating Leases	144	144	144	144	144	144	144	144	144	144	144	144
Departmental Charges	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765	3 765
TOTAL	48 701	48 701	48 701	48 701	48 701	48 701	48 701	48 701	48 701	48 701	48 701	48 701

COMPONENT 3 – MONTHLY CAPITAL EXPENDITURE

KEY PERFORMANCE AREA: **ESSENTIAL SERVICES**

Strategic Objective: **1.1 Sustainable provision & maintenance of basic infrastructure**

Programme	Municipal Vote/Capital project	Management	Program/Project description	Funding	Budget Year 2017/18	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
								Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
1.1a Upgrading of bulk resources & infrastructure	Civil Services	S/Water	Vredebes External Stormwater	MIG	4 218 334	2017/06/01	2017/11/15	500 000	500 000	1 000 000	1 000 000	1 218 334							
			Vredebes Bulk Sanitation Rising Main	MIG	629 732	2017/06/01	2018/03/15		629 732										
		Sanitation	Vredebes Bulk Sanitation Rising Main	IHSDG	7 017 544	2017/06/01	2018/03/15			1 000 000	1 000 000	1 000 000	1 000 000	1 000 000	1 000 000	1 017 544			
			Aerator replacement programme	CRR	850 000	2017/06/01	2017/11/15			300 000	200 000				350 000				
		Water	Ceres: Bella Vista New Bulk Water	CRR	500 000	2017/03/15	2017/11/15					500 000							
			Ceres: Vredebes New Bulk Water	CRR	1 000 000	2017/03/15	2018/02/15								1 000 000				
			Tulbagh Dam	RBIG	11 729 824	2017/06/01	2020/05/15			300 000	500 000	2 000 000	1 000 000	1 000 000	2 000 000	2 000 000	1 500 000	1 429 824	
			Vredebes Bulk Water Supply	MIG	7 084 087	2017/03/15	2018/02/15	1 000 000	750 000	1 000 000	1 000 000	1 000 000	1 000 000	1 000 000	334 087				
			Ceres: Bella Vista Bulk Water	MIG	4 640 018	2017/03/15	2017/11/15	640 018	1 000 000	1 000 000	1 000 000	1 000 000							
		Waste	Transfer stations and related infrastructure	CRR	438 596	2017/06/01	2019/05/15				438 596								
			Transfer stations and related infrastructure	MIG															
1.1b Upgrade & maintenance of network infrastructure	Electricity	Elec	Streetlights	MIG	877 193	2017/06/01	2017/11/15		200 000	200 000	200 000	277 193							
			Electrical Network Refurbishment	CRR															
			11 Kv Ring Supply Stanley/Rand	CRR	500 000	2017/06/01	2017/10/15			200 000	300 000								
			Tools & Equipment	CRR	500 000	2017/07/01	2018/02/25			200 000					300 000				
			Master Plan & SCADA (Ceres, Wolessely, Tu	CRR															
			Power Factor Correction	CRR															
			Retief RMU to Station road - cable upgrade	CRR															
			Montana to Eerste Laan to Arend - Replace	CRR															
		Worksh	Tools & Equipment	CRR	37 000	2017/08/01	2017/10/15				37 000								
			Sewer Pumps-replacement	CRR	200 000	2017/08/01	2017/10/15			100 000	100 000								
	Sanitation	Sanitation	Sewer Network Replacement	CRR	1 000 000	2017/07/01	2018/03/15			100 000	200 000	200 000	100 000	100 000	200 000	100 000			
			Tools & Equipment	CRR	100 000	2017/08/01	2017/10/15				100 000								
		Refurbishment WWTW	Security upgrades	CRR	550 000	2017/07/01	2017/11/15				200 000	350 000							
			Refurbishment WWTW	CRR															
		S/Water	Network - Storm Water Upgrading	CRR	220 000	2017/07/15	2017/04/15				50 000				50 000		120 000		
			Traffic Calming	CRR	150 000	2017/08/01	2017/11/15			75 000		75 000							
		Roads	Digger loaders	ANN	400 000	2017/07/01	2017/11/15					400 000							
			Network Street	CRR	2 000 000	2017/10/15	2018/04/15									1 000 000	1 000 000		
			New taxi facility at the corner of Vos and G	MIG	-														
			Upgrading Van Breda Bridge Ceres contrib	CRR	-														
		Water	Vehicle Replacement Programme	ANN	2 600 000	2017/07/01	2018/02/15								2 600 000				
			Infrastructure Management Syst	CRR	250 000	2017/07/01	2017/11/15					250 000							
			Telemetric Systems	CRR	150 000	2017/07/01	2017/11/15					150 000							
			Network- Water Pipes & Valve Replacement	CRR	1 000 000	2017/07/01	2018/03/15			200 000		200 000		100 000	200 000	300 000			
			Tools & Equipment- New	CRR	100 000	2017/08/01	2017/10/15				100 000								
			Security upgrades	CRR															

Strategic Objective: 1.2 Provide for the needs of informal settlements through improved services

Programme	Municipal Vote/Capital project	Manage- ment	Program/Project description	Funding	Budget Year 2017/18	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
								Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
1.2a Implementation of human settlement plan (serviced sites)	Electricity	Elec	Electrical Network Housing Project	INEP	4 800 000	2017/10/15	2018/03/15		200 000		500 000	1 000 000	500 000	500 000	1 000 000	1 100 000			
			Housing Projects Streetlights	CRR	350 000	2017/07/01	2017/11/15							100 000	75 000	175 000			
	Civil Services	Sanitation	Vredebes Housing Sanitation	IHHSDG	6 000 000	2017/07/01	2018/03/15		500 000	500 000	1 000 000	1 000 000	500 000	500 000	1 000 000	1 000 000			
		S/Water	Vredebes Housing Stormwater	IHHSDG	6 000 000	2017/07/01	2018/03/15		500 000	500 000	1 000 000	1 000 000	500 000	500 000	1 000 000	1 000 000			
		Roads	Vredebes Housing Roads	IHHSDG	7 000 000	2017/07/01	2018/03/15		1 000 000	1 000 000	1 000 000	1 000 000	500 000	500 000	1 000 000	1 000 000			
		Water	Vredebes Acces Collector	MIG	2 382 247	2017/04/15	2017/11/15	500 000	500 000	500 000	300 000	582 247							
			Vredebes Housing Water	IHHSDG	6 000 000	2017/07/01	2018/03/15		500 000	500 000	1 000 000	1 000 000	500 000	500 000	1 000 000	1 000 000			

KEY PERFORMANCE AREA: GOVERNANCE

Strategic Objective: 2.1 Support Institutional Transformation & Development
2.2 Financial Viability
2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.

Programme	Municipal Vote/Capital project	Manage- ment	Program/Project description	Funding	Budget Year 2017/18	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
								Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
2.1b Law enforcement & traffic	Public Safety	Traffic	Fire Arms	CRR	150 000	2017/08/15	2017/11/15					150 000							
2.1d Administration	Corporate Services	Admin	Upgrade Council chambers	CRR	1 000 000	2017/07/01	2018/02/15		200 000			400 000			400 000				
			Furniture & Equipment for Directorates	CRR	150 000	2017/08/01	2017/11/15												
			Access Control - Furniture and Equipment	CRR	200 000	2017/08/01	2017/11/15					200 000							
2.2a Income & debt management	Budget & Treasury	Finance	Insurance Replacements	CRR	50 000	2017/07/01	2018/06/15												50 000
			It Equipment	CRR	100 000	2017/08/15	2017/10/15				100 000								
2.3a Communication & 2.3b Integrated communication technology	Corporate Services	Communic ation	Signage & Billboards	CRR	100 000	2017/08/15	2017/10/15				100 000								
			Camera and photographic equipment	CRR	22 000	2017/08/15	2017/10/15				22 000								
	IT	It Equipment		CRR	300 000	2017/08/15	2017/10/15				300 000								

KEY PERFORMANCE AREA: COMMUNAL SERVICES

Strategic Objective: 3.1 Provide & maintain facilities that make citizens feel at home.

Programme	Municipal Vote/Capital project	Manage- ment	Program/Project description	Funding	Budget Year 2017/18	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
								Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
3.1a Upgrading & maintenance of facilities	Sport & Recreation	Sport	Furniture & Equipment	CRR	100 000	2017/08/15	2017/10/15				100 000								
		Sport	Plant & Equipment	CRR	-														
		Sport	Fence Around Trampolines	CRR	60 000	2017/07/01	2017/10/15				60 000								
		Resorts	Wardrobes Chalets	CRR	220 000	2017/08/15	2017/11/15				100 000	120 000							
		Swimming	Fiberglass - Witzenville Swimm	CRR	600 000	2017/07/15	2017/11/15			200 000	200 000	200 000							
	Community & Social Services	Town Halls	Ceres Town Hall floor replacement	CRR															
			Container 3x3	CRR	20 000	2017/07/15	2017/11/15					20 000							
			Equipment: Vacuum cleaners, buff machin	CRR	50 000	2017/07/15	2017/11/15					50 000							
			Buffmachine for Witzenville Hall	CRR	30 000	2017/07/15	2017/11/15					30 000							
			Bella Vista Hall: Stage curtains	CRR	100 000	2017/07/15	2017/11/15					100 000							
			Upgrade Montana Hall, Wolseley	CRR	200 000	2017/08/15	2017/11/15								200 000				
			Ceres Townhall replace 605 chairs	CRR															
			Tulbagh Townhall Stage curtains	CRR	-														
			Ceres Town Hall Gasheaters	CRR	30 000	2017/06/01	2017/08/15		30 000										
			Ceres Town Hall Aircon	CRR	-														
			Tulbagh Town Hall upgrade	CRR	25 000	2017/08/15	2017/11/15					25 000							
			Hamlet Town Hall upgrade	CRR	80 000	2017/08/15	2017/11/15					80 000							
		Pound	Procurement of land for animal pund	CRR															
	Sport & Recreation	Parks	Plant & Equipment	CRR	50 000	2017/08/15	2017/11/15					50 000							
			Irrigation - kruipspuite	CRR	85 000	2017/08/15	2017/11/15					85 000							
			Waterpump	CRR	50 000	2017/08/15	2017/11/15					50 000							
			Brushcutters	CRR	100 000	2017/08/15	2017/11/15					100 000							
			Chainsaws	CRR	50 000	2017/08/15	2017/11/15					50 000							
			Blower mower	CRR	55 000	2017/08/15	2017/11/15					55 000							
		Sport	Soccernets	CRR	30 000	2017/08/15	2017/11/15					30 000							
		Graveyards	Fencing garveyards	CRR	60 000	2017/08/15	2017/11/15					60 000							
		Sport	Equipment for Vredebes sportfields	CRR															
			Irrigation equipment draglines & pipes	CRR	30 000	2017/08/15	2017/11/15					30 000							
			Irrigation equipment	CRR	50 000	2017/08/15	2017/11/15					50 000							
		Parks	Play equipment for playparks	CRR	20 000	2017/08/15	2017/11/15					20 000							
		Parks	Slasher x 2	CRR	80 000	2017/08/15	2017/11/15					80 000							
		Sport	Mobile toilets	CRR	50 000	2017/08/15	2017/11/15					50 000							
		Parks	Containers x 2	CRR	-														
		Parks	1.3 ton Truck	CRR	-														
		Sport	Floodlights at Pine Valley sport field	CRR	130 000	2017/08/15	2017/11/15				75 000	55 000							
		Parks	Cherry picker for tree pruning	CRR	-														
		Sport	Electricity at Op-Die-Berg sport facilities	CRR	100 000	2017/07/15	2017/10/15				100 000								
		Parks	Pavement of walkways at Akkerbos	CRR															
		Sport	Resurface netball courts at Ceres, Bella Vis	CRR	300 000	2017/07/15	2017/12/15				100 000	100 000	100 000						

KEY PERFORMANCE AREA: SOCIO-ECONOMIC SUPPORT

Strategic Objective: 4.1 Support the poor & vulnerable through programmes & policy
4.2 Create an enabling environment to attract investment & support local economy.

Programme	Municipal Vote/Capital project	Manage- ment	Program/Project description	Funding	Budget Year 2017/18	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
								Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
4.1a Social development programmes	Housing	Facilities	Fencing Maple Park	CRR	200 000	2017/07/15	2017/10/15				200 000								
4.2a Local economic development	Electricity	Elec	Replacement outdated switchgear and RMU's	CRR	1 000 000	2017/07/01	2018/03/25							300 000	300 000	400 000			
	Civil Services	Roads	Rehabilitation - streets, Tulbagh	CRR	4 200 000	2017/07/01	2018/03/15		100 000			100 000			500 000	500 000	1 000 000	1 000 000	1 000 000

NON-FINANCIAL COMPONENT

5 YEAR SCORECARD

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2015/16	Target 2017/18	Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22
Essential Services	Sustainable provision & maintenance of basic infrastructure	TL1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	99%	99%	99%	99%	99%
		TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	98%	96%	96%	96%	97%	97%
		TL3	Percentage compliance with drinking water quality standards.	Technical	100%	98%	98%	98%	98%	98%
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	0,04%	<1%	<1%	<1%	<1%	<1%
		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL8	Decrease unaccounted water losses.	Technical	16%	18%	16%	14%	14%	14%
		TL9	Decrease unaccounted electricity losses.	Technical	8,19%	8%	8%	8%	8%	8%
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	10,15	3	3	3	4	4
	Provide for the needs of informal settlements through improved services	TL11	Number of subsidised serviced sites developed.	Technical	605	500	200	0	0	200
		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	3	2	2
		TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	3	3	3	3	2	2
		TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	3	3	3	3	2	2
		TL15	Number of subsidised electricity connections installed.	Technical	140	309	100	400	200	200

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2015/16	Target 2017/18	Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22
Governance	Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	100%	96%	96%	97%	98%	99%
		TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	74%	75%	75%	80%	80%	85%
	Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	35,9	30	30	30	30	30
		TL19	Financial viability expressed as Cost-Coverage ratio	Finance	3,6	2,8	2,8	2,8	2,8	2,8
		TL20	Financial viability expressed outstanding service debtors	Finance	55%	44%	42%	42%	42%	40%
		TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified
		TL22	Increased revenue collection	Finance	94%	95%	95%	96%	96%	97%
		TL23	Percentage of budget spent on maintenance.	Finance	99%	99%	99%	99%	99%	99%
		TL24	Percentage spend of capital budget.	Finance	97%	96%	96%	96%	97%	97%
	To maintain and strengthen relations with international & inter-governmental partners as well as the local	TL25	Number of IDP community meetings held.	Municipal Manager	14	14	14	14	14	14
		TL26	Number of meetings with inter-governmental partners.	Community	10	12	12	12	12	12
Communal Services	Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	2,3	2,5	2,5	3	3	4
		TL28	% Expenditure on Maintenance Budget by Community Directorate	Community	100%	99%	99%	99%	99%	99%
		TL29	% Expenditure on Capital Budget by Community Directorate	Community	84%	96%	96%	96%	97%	97%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	2673	2750	2700	2700	2500	2500
		TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	427	390	400	400	400	420
		TL32	Number of social development programmes implemented	Community	23	20	20	20	20	20
		TL33	Number of housing opportunities provided per year.	Community	0	309	100	400	200	200
		TL34	Number of Rental Stock transferred	Community	45	60	70	80	90	100
	Create an enabling environment to attract investment & support local economy.	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	Phase 2 implement	Phase 4 implement	Phase 5 implement	Phase 6 implement	Review of Plan	Phase 1 Implemented
		TL36	Compile & Implementation of LED Strategy	Community	Phase 2 implement	Review of Plan	Phase 1 implement	Phase 2 implement	Review of Plan	Phase 1 Implemented

2017/18 QUARTERLY PROJECTIONS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2015/16 (16/17 N/A)	Target 2017/18	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Essential Services	Sustainable provision & maintenance of basic infrastructure	TL1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	99%	25%	50%	75%	99%
		TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	98%	96%	10%	40%	60%	96%
		TL3	Percentage compliance with drinking water quality standards.	Technical	100%	98%	98%	98%	98%	98%
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	0,04%	<1%	<1%	<1%	<1%	<1%
		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL8	Decrease unaccounted water losses.	Technical	16%	18%	18%	18%	18%	18%
		TL9	Decrease unaccounted electricity losses.	Technical	8,19%	8%	8%	8%	8%	8%
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	10,15	3	0	0,5	1,5	3
	Provide for the needs of informal settlements through improved services	TL11	Number of subsidised serviced sites developed.	Technical	605	500	0	150	350	500
		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	3	3	3
		TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	3	3	3	3	3	3
		TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	3	3	3	3	3	3
		TL15	Number of subsidised electricity connections installed.	Technical	140	309	0	50	150	309

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2015/16 (16/17 N/A)	Target 2017/18	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Governance	Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	100%	96%	25%	50%	75%	96%
		TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	74%	75%		75%		75%
	Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	35,9	30	30	30	30	30
		TL19	Financial viability expressed as Cost-Coverage ratio	Finance	3,6	2,8	2,8	2,8	2,8	2,8
		TL20	Financial viability expressed outstanding service debtors	Finance	55%	44%	44%	44%	44%	44%
		TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified			Unqualified	
		TL22	Increased revenue collection	Finance	94%	95%	95%	95%	95%	95%
		TL23	Percentage of budget spent on maintenance.	Finance	99%	99%	25%	50%	75%	99%
		TL24	Percentage spend of capital budget.	Municipal Manager	97%	96%	10%	40%	60%	96%
	To maintain and strengthen relations with international- & inter-	TL25	Number of IDP community meetings held.	Municipal Manager	14	14		7		14
		TL26	Number of meetings with inter-governmental partners.	Community	10	12	3	6	9	12
Communal Services	Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	2,3	2,5				2,5
		TL28	% Expenditure on Maintenance Budget by Community Directorate	Community	100%	99%	25%	50%	75%	99%
		TL29	% Expenditure on Capital Budget by Community Directorate	Community	84%	96%	10%	40%	60%	96%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	2673	2750	2750	2750	2750	2750
		TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	427	390	100	200	300	390
		TL32	Number of social development programmes implemented	Community	23	20	5	10	15	20
		TL33	Number of housing opportunities provided per year.	Community	0	309	0	50	150	309
		TL34	Number of Rental Stock transferred	Community	45	60	10	30	40	60
	Create an enabling environment to attract investment & support local economy.	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	Phase 2 implement	Phase 4 implement		Mid Year Progress Report		Phase 4 implement
		TL36	Compile & Implementation of LED Strategy	Community	Phase 2 implement	Review of Plan		Mid Year Progress Report		Phase 2 implement

DEFINITIONS OF PERFORMANCE INDICATORS

Ref	Key Performance Indicator	Reporting Directorate	Definitions
TL1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Technical Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the technical directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
TL3	Percentage compliance with drinking water quality standards.	Technical	Measure of potable water sample pass rate according to the SANS 241 standard. Average of sample results. Only microbiological results of Escherichia Coli are considered in the measurement. Result should be less than 1 count per 100ml.
TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for water services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for sanitation services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for electricity services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for waste removal services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL8	Decrease unaccounted water losses.	Technical	Unaccounted-for water (UFW) is the difference between the quantity of water supplied to the municipality's network and the metered quantity of water used by the customers. UFW has two components: (a) physical losses due to leakage from pipes, and (b) administrative losses due to illegal connections and under registration of water meters. The reduction of UFW is a crucial step to improve the financial health and to save scarce water resources.
TL9	Decrease unaccounted electricity losses.	Technical	Unaccounted-for electricity (UFE) is the difference between the quantity of electricity supplied to the municipality's network and the metered quantity of electricity used by the customers. UFE has two components: (a) Technical losses due to ageing/inadequate networks, and (b) administrative or non-technical losses due to illegal connections and under registration of electricity meters. The reduction of UFE is a crucial step to improve the financial health.
TL10	Kilometres of roads upgraded & rehabilitated	Technical	This indicator measures the kilometres of new roads constructed, roads upgraded & rehabilitated and resurfaced.
TL11	Number of subsidised serviced sites developed.	Technical	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Incremental Housing which provides a serviced site with or without tenure.
TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	This indicator reflects the number of informal areas with sufficient communal water service points. Sufficient are being defined as all households with access to water points within 200 meters radius. Certain taps may however have been vandalised or removed after provision. Proxy for National KPI.
TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	This indicator reflects the number of informal areas with sufficient communal sanitation service points. Sufficient are being defined as all households with access to toilets within 200 meters radius. Certain toilets may however have been vandalised or removed after provision. Proxy for National KPI.
TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	This indicator reflects the number of informal settlements receiving a weekly door-to-door refuse removal collection service and on-going area cleaning (litter picking and illegal dumping removal). Proxy for National KPI.
TL15	Number of subsidised electricity connections installed.	Technical	This indicator reflects the number of subsidised connections installed per annum in informal settlements and low cost housing/serviced sites projects. Proxy for National KPI.

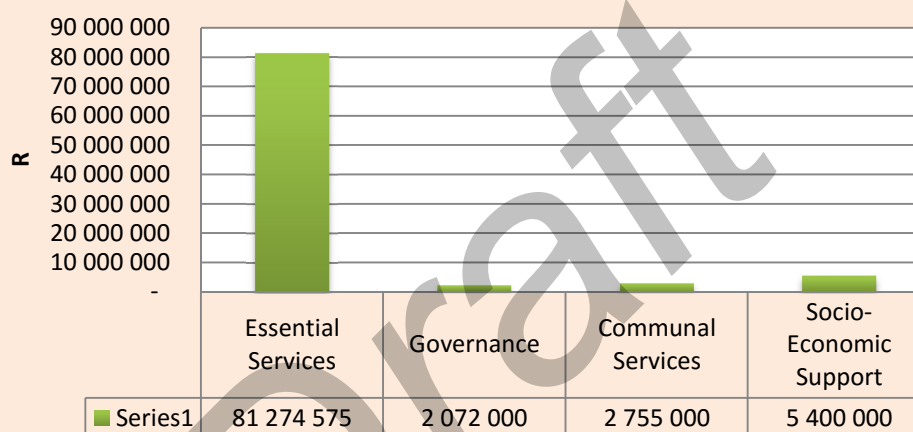
Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Definitions
Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	A Workplace Skills Plan is a document that outlines the planned education, training and development interventions for the organisation. Its purpose is to formally plan and allocate the budget for appropriate training interventions which will address the needs arising out of Local Governments' Skills Sector Plan, the municipality's strategic requirements as contained in the IDP and the individual departmental staffing strategies and individual employees' PDP's. The WSP shall also take into account the Employment Equity Plan, ensuring incorporation of relevant developmental equity interventions into the plan. Kpi measures percentage expenditure of vote allocated towards training needs as arise from WSP.
	TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	This indicator measures the percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan. National Key Performance Indicator.
Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	This indicator measures debt coverage as (total operating revenue – operating grants received) / debt service payments due within the year. This means the municipality is able to cover its debt service payments from operating revenue excluding grants number of times.
	TL19	Financial viability expressed as Cost-Coverage ratio	Finance	This indicator measures: (available cash + investments) / monthly fixed operating expenditure. This indicates that with the available cash the municipality is able to pay its fixed operating expenditure for certain amount of months.
	TL20	Financial viability expressed outstanding service debtors	Finance	These indicator measure service debtors to revenue (total outstanding service debtors / revenue received for services). This means that a % of revenue in the SFP is still outstanding as at 30 June 2013.
	TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor General in determining his opinion. An unqualified audit opinion refers to the position where the auditor having completed his audit has no reservation as to the fairness of presentation of financial statements and their conformity with General Recognised Accounting Practices. This is referred to as "clean opinion". Alternatively in relation to a qualified audit opinion the auditor would issue this opinion in whole, or in part, over the financial statements if these are not prepared in accordance with General Recognised Accounting Practices or could not audit one or more areas of the financial statements. Future audit opinions will cover the audit of predetermined objectives.
	TL22	Increased revenue collection	Finance	This indicator reflects the percentage of revenue collected from service accounts delivered.
	TL23	Percentage of budget spent on maintenance.	Finance	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the municipality in total. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
	TL24	Percentage spend of capital budget.	Finance	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	TL25	Number of IDP community meetings held.	Municipal Manager	Bi-annual community meetings as per IDP Process Plan held in each of the 7 towns.
	TL26	Number of meetings with inter-governmental partners.	Community	Number of Inter-Governmental meetings attended.
Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	This indicator measures community perception and satisfaction in respect of the access to and maintenance of certain community facilities. The municipality's Community Satisfaction Survey measures public perception around the following number of issues: Access to libraries, access to community halls, access to parks (including maintained open spaces and children play parks), maintenance of parks (including maintained open spaces and children play parks) & access to sport facilities.
	TL28	% Expenditure on Maintenance Budget by Community Directorate	Community	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Community Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
	TL29	% Expenditure on Capital Budget by Community Directorate	Community	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the community directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	Refers to the number of account holders subsidised through the municipality's Indigent Policy.
	TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	This indicator measures the number of work opportunities created through the expanded Public Works Programme (EPWP) and contracts for temporary workers and temporary workers employed through contractors on projects. Proxy for National KPI.
	TL32	Number of social development programmes implemented	Community	The indicator refers to the number of social developmental programmes implemented. Seven programmes have been identified and each programme will consist of a number of projects and interventions.
	TL33	Number of housing opportunities provided per year.	Community	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Subsidy Housing which provides a minimum 40m² house.
	TL34	Number of Rental Stock transferred	Community	Number of rental stock transferred to approved beneficiaries, using established criteria. Rental stock is being defined as subsidised houses constructed before 1994 (scheme houses) and leased by the municipality to identified and approved beneficiaries.
Create an enabling environment to attract investment & support local economy.	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	This indicator measures the following over the 5 year IDP period: Capacitating of Property Office, develop and maintain property register & land Audit Implementation Plan that would include well defined phases for implementing annually.
	TL36	Compile & Implementation of LED Strategy	Community	Measures the implementation of a LED Strategy over the 5 year IDP period. The implementation includes the development of the strategy with well-defined phases for implementing annually over the 5 year period.

BUDGETARY ALIGNMENT WITH IDP

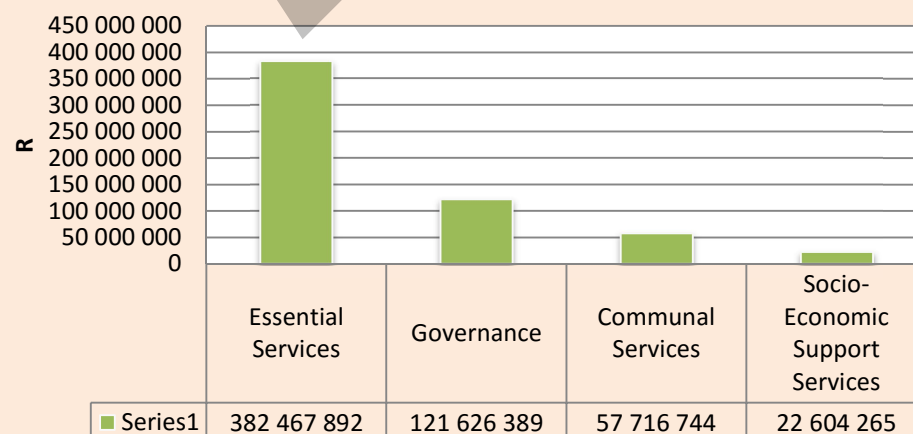
EXPENDITURE PER KEY PERFORMANCE AREA

2017/2018 Expenditure Linked to Key Performance Areas	Total Expenditure	Operating Expenditure	Capital Expenditure
Essential Services	463 742 467	382 467 892	81 274 575
Governance	123 698 389	121 626 389	2 072 000
Communal Services	60 471 744	57 716 744	2 755 000
Socio-Economic Support Services	28 004 265	22 604 265	5 400 000
Grand Total	675 916 865	584 415 290	91 501 575

2017/18 Capital Budget per Key Performance Area



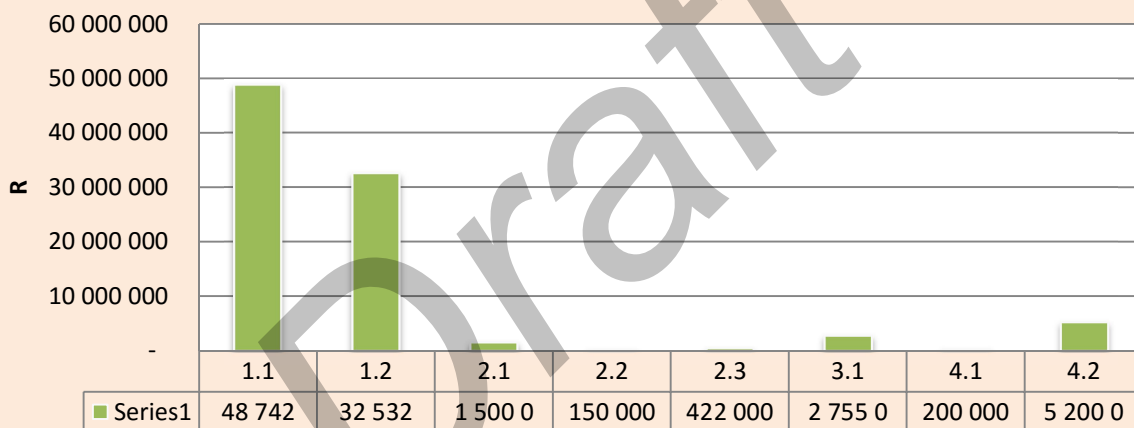
2017/18 Operational Budget per Key Performance Area



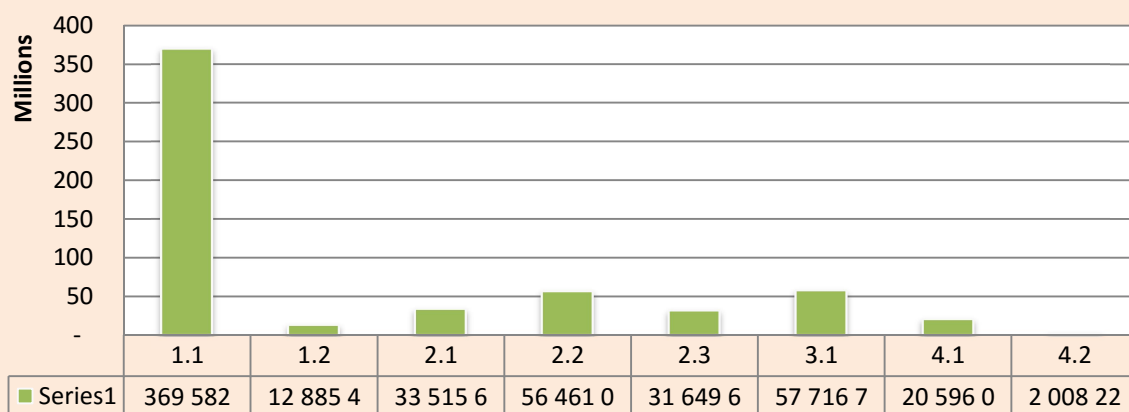
BUDGET PER STRATEGIC OBJECTIVE

STRATEGIC OBJECTIVES	2017/18	
	Capital Budget	Operational Budget
1.1 Sustainable provision & maintenance of basic infrastructure	48 742 328	369 582 425
1.2 Provide for the needs of informal settlements through improved services	32 532 247	12 885 467
2.1 Support Institutional Transformation & Development	1 500 000	33 515 679
2.2 Ensure financial viability.	150 000	56 461 016
2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	422 000	31 649 694
3.1 Provide & maintain facilities that make citizens feel at home.	2 755 000	57 716 744
4.1 Support the poor & vulnerable through programmes & policy	200 000	20 596 039
4.2 Create an enabling environment to attract investment & support local economy.	5 200 000	2 008 226
TOTAL	91 501 575	584 415 290

2017/18 Capital Budget per Strategic Objective



2017/18 Operational Budget per Strategic Objective



THREE YEAR PROJECTED CAPITAL EXPENDITURE PER WARD

KEY PERFORMANCE AREA: ESSENTIAL SERVICES

Strategic Objective: 1.1 Sustainable provision & maintenance of basic infrastructure

Programme	Municipal Vote/Capital project	Management	Program/Project description	Wards	Funding	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
1.1a Upgrading of bulk resources & infrastructure	Civil Services	S/Water	Vredebes External Stormwater	5	MIG	4 218 334	4 782 569	3 508 772
			Vredebes Bulk Sanitation Rising Main	5	MIG	629 732	-	-
		Sanitation	Vredebes Bulk Sanitation Rising Main	5	IHSDG	7 017 544	-	-
			Aerator replacement programme	All	CRR	850 000	750 000	500 000
		Water	Ceres: Bella Vista New Bulk Water	4,6	CRR	500 000	-	-
			Ceres: Vredebes New Bulk Water	1,12,5	CRR	1 000 000	-	-
			Tulbagh Dam	7,11	RBIG	11 729 824	8 771 929	17 543 859
			Vredebes Bulk Water Supply	1,12,5	MIG	7 084 087	-	-
			Ceres: Bella Vista Bulk Water	4,6	MIG	4 640 018	-	-
		Waste	Transfer stations and related infrastructure	All	CRR	438 596	-	-
			Transfer stations and related infrastructure	All	MIG	-	4 122 807	11 403 509
1.1b Upgrade & maintenance of network infrastructure	Electricity	Elec	Streetlights	All	MIG	877 193	-	-
			Electrical Network Refurbishment	All	CRR	-	-	1 200 000
			11 Kv Ring Supply Stanley/Rand	3,5	CRR	500 000	-	-
			Tools & Equipment	All	CRR	500 000	120 000	160 000
			Master Plan & SCADA (Ceres, Wolesely, Tu)	All	CRR	-	-	-
			Power Factor Correction	All	CRR	-	1 500 000	1 500 000
			Retief RMU to Station road - cable upgrade	3,5	CRR	-	1 400 000	-
			Montana to Eerste Laan to Arend - Replace	2,7	CRR	-	1 400 000	-
		Worksh	Tools & Equipment	All	CRR	37 000	-	-
	Sanitation	Sewer	Sewer Pumps-replacement	All	CRR	200 000	200 000	200 000
			Sewer Network Replacement	All	CRR	1 000 000	1 000 000	1 000 000
			Tools & Equipment	All	CRR	100 000	100 000	100 000
			Security upgrades	All	CRR	550 000	450 000	250 000
			Refurbishment WWTW	All	CRR	-	600 000	600 000
		S/Water	Network - Storm Water Upgrading	All	CRR	220 000	300 000	-
			Traffic Calming	All	CRR	150 000	150 000	150 000
		Roads	Digger loaders	All	ANN	400 000	-	-
			Network Street	All	CRR	2 000 000	2 000 000	2 000 000
			New taxi facility at the corner of Vos and C	3,5	MIG	-	-	6 842 105
			Upgrading Van Breda Bridge Ceres contrib	3,5	CRR	-	-	3 000 000
		Waste	Vehicle Replacement Programme	All	ANN	2 600 000	-	-
	Water	Infrastructure	Infrastructure Management Syst	All	CRR	250 000	300 000	200 000
			Telemetric Systems	All	CRR	150 000	-	-
		Network	Network- Water Pipes & Valve Replacement	All	CRR	1 000 000	1 000 000	1 000 000
			Tools & Equipment- New	All	CRR	100 000	100 000	100 000
		Security	Security upgrades	All	CRR	-	450 000	350 000

Strategic Objective: 1.2 Provide for the needs of informal settlements through improved services

Programme	Municipal Vote/Capital project	Management	Program/Project description	Wards	Funding	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
1.2a Implementation of human settlement plan (serviced sites)	Electricity	Elec	Electrical Network Housing Project	5	INEP	4 800 000	2 800 000	5 600 000
			Housing Projects Streetlights	5	CRR	350 000	350 000	350 000
	Civil Services	Sanitation	Vredebes Housing Sanitation	5	IHSDG	6 000 000	-	-
		S/Water	Vredebes Housing Stormwater	5	IHSDG	6 000 000	-	-
			Vredebes Housing Roads	5	IHSDG	7 000 000	-	-
		Roads	Vredebes Acces Collector	5	MIG	2 382 247	11 850 712	-
			Vredebes Housing Water	5	IHSDG	6 000 000	-	-
		Water	Vredebes Housing Water	5	IHSDG	6 000 000	-	-

KEY PERFORMANCE AREA: GOVERNANCE

Strategic Objective:

- 2.1 Support Institutional Transformation & Development
- 2.2 Financial Viability
- 2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.

Programme	Municipal Vote/Capital project	Management	Program/Project description	Wards	Funding	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
2.1b Law enforcement & traffic	Public Safety	Traffic	Fire Arms	All	CRR	150 000	-	-
2.1d Administration	Corporate Services	Admin	Upgrade Council chambers	All	CRR	1 000 000		
			Furniture & Equipment for Directorates	All	CRR	150 000		
			Access Control - Furniture and Equipment	All	CRR	200 000	30 000	40 000
2.2a Income & debt management	Budget & Treasury	Finance	Insurance Replacements	All	CRR	50 000	50 000	50 000
			IT Equipment	All	CRR	100 000	100 000	-
2.3a Communication & 2.3b Integrated communication technology	Corporate Services	Communication	Signage & Billboards	All	CRR	100 000	70 000	70 000
			Camera and photographic equipment	All	CRR	22 000	90 000	22 000
		IT	IT Equipment	All	CRR	300 000	350 000	400 000

KEY PERFORMANCE AREA: SOCIO-ECONOMIC SUPPORT

Strategic Objective:

- 4.1 Support the poor & vulnerable through programmes & policy
- 4.2 Create an enabling environment to attract investment & support local economy.

Programme	Municipal Vote/Capital project	Management	Program/Project description	Wards	Funding	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
4.1a Social development programmes	Housing	Facilities	Fencing Maple Park	3,5	CRR	200 000	-	-
4.2a Local economic development	Electricity	Elec	Replacement outdated switchgear and RMU's	All	CRR	1 000 000	1 000 000	1 000 000
	Civil Services	Roads	Rehabilitation - streets, Tulbagh	7,11	CRR	4 200 000	2 000 000	3 000 000

KEY PERFORMANCE AREA: COMMUNAL SERVICES

Strategic Objective: 3.1 Provide & maintain facilities that make citizens feel at home.

Programme	Municipal Vote/Capital project	Manage- ment	Program/Project description	Wards	Funding	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
3.1a Upgrading & maintenance of facilities	Sport & Recreation	Sport	Furniture & Equipment	All	CRR	100 000	-	-
		Sport	Plant & Equipment	All	CRR	-	220 000	-
		Sport	Fence Around Trampolines	All	CRR	60 000	-	-
		Resorts	Wardrobes Chalets	3	CRR	220 000	192 000	-
		Swimming	Fiberglass - Witzenville Swimm	2,7	CRR	600 000	-	-
	Community & Social Services	Town Halls	Ceres Town Hall floor replacement	3,5	CRR	-	-	1 600 000
			Container 3x3	All	CRR	20 000	-	-
			Equipment: Vacuum cleaners, buff machin	All	CRR	50 000	-	-
			Buffmachine for Witzenville Hall	2,7	CRR	30 000	-	-
			Bella Vista Hall: Stage curtains	4,6	CRR	100 000	-	-
			Upgrade Montana Hall, Wolseley	2,7	CRR	200 000	-	-
			Ceres Townhall replace 605 chairs	3,5	CRR	-	-	500 000
			Tulbagh Townhall Stage curtains	7,11	CRR	-	100 000	-
			Ceres Town Hall Gasheaters	3,5	CRR	30 000	-	-
			Ceres Town Hall Aircon	3,5	CRR	-	500 000	-
			Tulbagh Town Hall upgrade	7,11	CRR	25 000	-	-
			Hamlet Town Hall upgrade	10,4	CRR	80 000	-	-
		Pound	Procurement of land for animal pund	All	CRR	-	1 500 000	-
	Sport & Recreation	Parks	Plant & Equipment	All	CRR	50 000	-	-
			Irrigation - kruipspuite	All	CRR	85 000	-	87 000
			Waterpump	All	CRR	50 000	-	-
			Brushcutters	All	CRR	100 000	100 000	100 000
			Chainsaws	All	CRR	50 000	60 000	70 000
			Blower mower	All	CRR	55 000	-	-
		Sport	Soccernets	All	CRR	30 000	-	-
		Graveyards	Fencing garveyards	All	CRR	60 000	-	-
		Sport	Equipment for Vredebes sportfields	5	CRR	-	350 000	350 000
			Irrigation equipment draglines & pipes	All	CRR	30 000	-	-
			Irrigation equipment	All	CRR	50 000	-	-
		Parks	Play equipment for playparks	All	CRR	20 000	20 000	-
			Slasher x 2	All	CRR	80 000	-	-
		Sport	Mobile toilets	All	CRR	50 000	240 000	-
		Parks	Containers x 2	All	CRR	-	-	40 000
			1.3 ton Truck	All	CRR	-	-	350 000
		Sport	Floodlights at Pine Valley sport field	2,7	CRR	130 000	-	-
		Parks	Cherry picker for tree pruning	All	CRR	-	500 000	-
		Sport	Electricity at Op-Die-Berg sport facilities	8	CRR	100 000	-	-
		Parks	Pavement of walkways at Akkerbos	3,5	CRR	-	120 000	120 000
		Sport	Resurface netball courts at Ceres, Bella Vis	3,5,4,6,2,7	CRR	300 000	300 000	300 000