

# WITZENBERG MUNICIPALITY

## SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

### *MID-YEAR REVIEW ADJUSTMENT*

2015/2016  
ADJUSTMENT  
(FEBRUARY 2016)

A Municipality that cares for the community, creating growth  
& opportunity.



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## INTRODUCTION AND OVERVIEW

### 1.1 INTRODUCTION

Witzenberg Municipality's Service Delivery & Budget Implementation Plan (SDBIP) gives practical effect to our Integrated Development Plan (IDP) & Budget. The strategic objectives in the 2015/16 IDP are broken down into key performance indicators and targets in order to enable the community, council & administration to determine performance of the IDP.

This mid-year review adjustment to the SDBIP has been undertaken with a view to ensure proper alignment with the objectives of the IDP and the adjusted 2015/16 Budget.

Section 54 (1) c of the Municipal Finance & Management Act determines the following:

*"54(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—*

*(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;"*

The following aspects were considered with the adjustment of targets in the 2015/16 SDBIP:

- 2014/15 Annual Report
- Comments from Internal Audit on the sequence of reporting
- Adjustment on the 2015/16 capital budget
  - o Increase in Human Settlement funding with the result of the increase of target related to provision of top structures.
- Quarterly- & Mid-year SDBIP reports

The Top Layer of the SDBIP is made up of the following components:

- ❑ One year detailed plan, with a three-year capital plan
- ❑ The necessary components includes:
  - ⇒ Monthly projection of revenue to be collected for each Source (*Expected Revenue to be collected*)
  - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (*S71 format*)
  - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (*Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community*)
  - ⇒ Detailed capital works plan broken down by ward over three year

## 1.2 LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

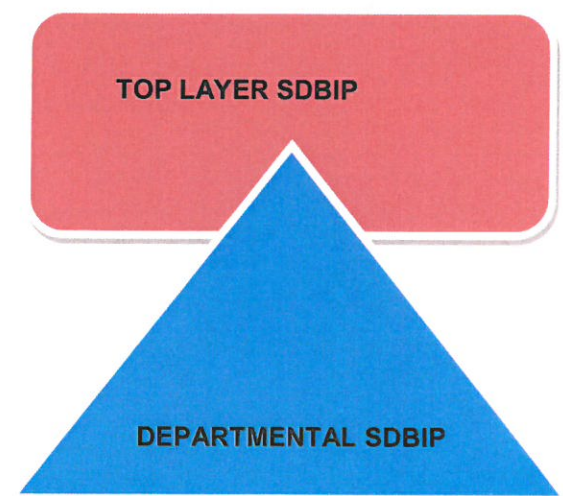
The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

The SDBIP serves as a “contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community to monitor the municipality’s performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget, the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councillors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.





## TOP LAYER SDBIP (MUNICIPAL SCORECARD)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Layer SDBIP, which is focused on outcomes, to the Mayor with the budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councillor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes are made in service delivery targets and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget. The Top Layer SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and published on the municipal website.

## DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

The Departmental SDBIP must provide the following information:

- ☐ Purpose (Objectives)
- ☐ Service Delivery description
- ☐ Measurable Performance objectives
- ☐ List of capital projects per Ward
- ☐ Resources utilized (inputs)

## FACTORS CONSIDERED FOR THE COMPILATION OF THE TOP LAYER SDBIP

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of Witzenberg Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The Top Layer SDBIP was drafted through a one on one consultation with the Municipal Manager and all the directors. After the completion of the draft Top Layer SDBIP, the Municipal Manager had one on one sessions with his directors to finalise the Top Layer SDBIP. One on one sessions will be held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve

as the portfolio of evidence for the TOP Layer SDBIP. The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, Municipal KPA's and IDP objectives
- Alignment with the budget
- Oversight Committee Report on the Annual Report of 2013/14
- The risks identified by the Internal Auditor during the municipal risk analysis
- Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit
- Local Government Turnaround Strategy

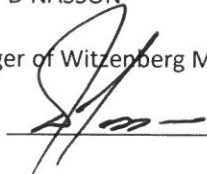
### **SECTION 53(1)(C)(II) – SUBMISSION TO THE MAYOR**

The top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name      D NASSON

Municipal Manager of Witzenberg Municipality

Signature



Date      26 February 2016

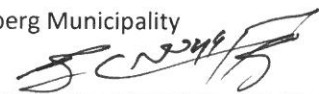
### **SECTION 53(1)(C)(II) – APPROVAL BY THE MAYOR**

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name      B Klaasen

Mayor of Witzenberg Municipality

Signature



Date      26 February 2016

## STRATEGIC MAP

<i>WITZENBERG MUNICIPALITY: STRATEGIC MAP 2015/2016</i>					
Vision	Mission	Municipal Key Performance Area		Pre-determined Objectives	
A municipality that cares for its community, creating growth and opportunities.	<p>The Witzenberg Municipality is committed to improve the quality of life of its community by:</p> <ul style="list-style-type: none"> <li>- Providing &amp; maintaining affordable services</li> <li>- Promoting Social &amp; Economic Development</li> <li>- The effective &amp; efficient use of resources</li> <li>- Effective stakeholder &amp; community participation.</li> </ul>	1	Essential Services	1.1	Sustainable provision & maintenance of basic infrastructure
				1.2	Provide for the needs of informal settlements through improved services
		2	Governance	2.1	Support Institutional Transformation & Development
				2.2	Ensure financial viability.
				2.3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.
		3	Communal Services	3.1	Provide & maintain facilities that make citizens feel at home.
		4	Socio-Economic Support Services	4.1	Support the poor & vulnerable through programmes & policy
				4.2	Create an enabling environment to attract investment & support local economy.



## FINANCIAL COMPONENT

### COMPONENT 1 – MONTHLY REVENUE BY SOURCE

<i>Revenue By Source</i>	<u>July</u>	<u>Aug</u>	<u>Sept</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>March</u>	<u>April</u>	<u>May</u>	<u>June</u>
Property rates	22,571	1,080	1,396	1,408	1,103	1,264	(3,798)	374	343	356	543	28,676
Property rates - penalties & collection charges	114	72	72	72	72	72	72	72	72	72	72	30
Service charges - electricity revenue	18,145	17,160	17,633	13,956	13,026	14,162	14,746	17,621	17,676	18,354	18,055	17,995
Service charges - water revenue	2,905	2,915	2,907	2,905	2,901	2,900	2,898	2,903	2,936	2,936	2,935	2,944
Service charges - sanitation revenue	1,663	3,389	3,920	2,911	3,391	2,906	1,293	1,293	1,885	1,357	1,355	(6,879)
Service charges - refuse	1,678	3,389	3,920	2,911	3,391	2,906	1,623	1,630	1,557	1,600	1,566	(6,850)
Service charges - other	1,282	(2,044)	(2,535)	(1,508)	(1,980)	(1,490)	1,396	1,522	1,274	2,164	1,305	1,097
Rental of facilities and equipment	657	779	681	707	701	653	832	659	600	602	601	686
Interest earned - external investments	247	313	289	217	237	288	316	215	200	233	285	157
Interest earned - outstanding debtors	682	407	407	407	407	407	407	407	407	407	407	132
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-
Fines	138	403	446	738	574	829	609	203	357	270	224	3,770
Licences and permits	60	24	24	24	24	24	24	24	24	24	24	(12)
Agency services	274	297	270	433	307	282	385	276	251	260	259	307
Transfers recognised - operational	4,617	5,494	5,449	5,934	6,132	5,828	5,627	5,842	5,314	5,173	5,754	16,704
Other revenue	255	377	379	379	422	379	377	379	377	377	378	503
Gains on disposal of PPE	6	692	692	692	692	692	692	692	692	692	692	1,378
Total Revenue	55,292	34,746	35,948	32,186	31,400	32,101	27,499	34,110	33,965	34,877	34,456	60,639



COMPONENT 2 – MONTHLY OPERATING EXPENDITURE BY VOTE

<i>Expenditure by Vote</i>	<u>July</u>	<u>Aug</u>	<u>Sept</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>March</u>	<u>April</u>	<u>May</u>	<u>June</u>
Budget & Treasury Office	1,676	2,734	3,649	2,624	3,148	2,859	2,776	2,715	2,868	2,650	2,773	5,779
Civil Services	5,193	7,803	7,972	9,500	8,210	7,718	7,640	7,957	8,534	7,644	7,634	22,686
Community & Social Services	1,261	1,545	1,721	2,037	2,069	1,935	1,964	1,655	1,758	1,842	1,861	2,991
Corporate Services	1,614	2,582	2,378	2,533	2,945	1,177	(60)	3,536	2,851	2,975	2,126	3,436
Electricity	1,534	21,050	19,691	12,491	13,047	12,031	12,400	15,126	15,010	16,091	15,340	34,178
Executive & Council	3,214	2,755	2,873	3,865	2,891	2,880	2,660	2,656	2,686	2,681	2,665	3,392
Housing	186	318	309	297	341	318	349	328	308	369	310	504
Planning	204	297	298	297	457	298	336	327	133	285	284	442
Public Safety	894	1,265	1,249	1,232	1,512	1,352	1,294	1,184	1,399	1,501	1,450	12,132
Sport & Recreation	1,064	1,322	1,498	1,388	1,437	1,416	1,468	2,575	1,609	1,837	1,998	2,916
Total Expenditure by Vote	16,840	41,670	41,637	36,263	36,058	31,984	30,826	38,059	37,156	37,876	36,442	88,455

# COMPONENT 3 – MONTHLY CAPITAL EXPENDITURE

Directorate	Department Name	Vote number	Description	Detailed Funding Source	Adjusted Budget 2015-2016	Project Start Date	Project End Date	Planned Cashflow for 2015/2016											
								Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Finance	Financial Administration	510200081	New servers for SCOA implementation	CRR	5 000	2016/04/01	2016/06/15												5 000
	Income	510200071	Insurance Replacements	CRR	70 000	2015/07/01	2016/06/15											70 000	
		510300061	Meter reading equipment	CRR	350 000	2016/04/01	2016/06/15										200 000	150 000	
		520400141	New Furniture	MRF	71 048	2015/07/01	2015/11/15					71 048							
	Library services	520400121	Book Detecting Systems	LIBCG	800 000	2015/07/01	2016/02/01								800 000				
		520400191	New Furniture	LIBCG	125 000	2015/07/01	2015/11/15					125 000							
		520400221	Op-Die-Berg library mobile unit	LIBCG	250 000	2016/04/01	2016/06/15												
	Social & Welfare services	522200031	Upgrading Of Nuykintaba Centre- Odb	Belgium Grant	625 000	2015/07/01	2016/03/15					200 000			200 000	225 000		250 000	
		522200041	It Equipment- Belgium Grant	Belgium Grant	140 000	2015/07/01	2016/02/15								140 000				
		521901401	Grass cutting equipment	CRR	83 000	2016/03/15	2016/05/15											83 000	
Community	Sport & Recreation	522300031	Extension Of Sport Facility- Ceres Levelistra	CRR	147 000	2015/07/01	2015/12/15						147 000						
	Recreational Land	522101301	Fencing Cemeteries	CRR	100 000	2015/07/01	2015/12/15						100 000						
	Cemeteries	520500051	Fire fighting equipment	CRR	50 000	2015/07/01	2015/10/15				50 000								
	Fire Protection	520500071	Plant & equipment	CRR	19 000	2016/03/15	2016/05/15										19 000		
		520500081	Radio communication equipment	CRR	580 000	2016/03/15	2016/05/15												
		520500061	Vehicle Replacement Programme	External Loans	3 000 000	2015/07/01	2016/03/15									3 000 000		580 000	
	Administration	520601371	Pine Forest Upgrade	CRR	2 000 000	2015/07/01	2016/05/25					500 000			500 000		500 000		
		521102471	Upgrading Halls	CRR	4 500	2016/03/15	2016/05/15										4 500		
	Protection	521860001	Plant & Equipment- Belgium Grant	Belgium Grant	373 000	2015/07/01	2016/03/15					100 000			100 000	100 000	73 000		
		522000071	Vehicle Replacement Programme	External Loans	670 000	2015/07/01	2016/03/15									670 000			
Corporate	Traffic	522000091	Traffic test centre	CRR	1 500 000	2016/03/15	2016/06/15										500 000	500 000	500 000
		522000051	Fire Arms	CRR	100 000	2015/07/01	2015/12/15						100 000						
	Administration	530100011	Office Furniture - Witzenberg	CRR	150 000	2015/07/01	2016/02/15								150 000				
	Technology	530401631	Computer replacement	CRR	88 568	2016/03/15	2016/04/20										88 568		
	Technology	530470001	Microsoft Licences	CRR	200 000	2015/07/01	2016/04/15										200 000		



Directorate	Department Name	Vote number	Description	Detailed Funding Source	Adjusted Budget 2015-2016	Project Start Date	Project End Date	Planned Cashflow for 2015/2016											
								Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Technical	Electricity: Client Services	540501841	Network- Housing Projects	INEP	4 000 000	2015/07/01	2016/05/15									1 000 000	1 000 000	1 500 000	500 000
		540500001	Prof Fees For Rural Dev Projects	CRR	900 000	2015/07/01	2016/05/15					600 000		200 000			100 000		
		540500021	Security Fence: Wolseley Stores	CRR	100 000	2015/07/01	2015/11/15					100 000							
	Electricity	540500071	Vehicle Replacement Programme	External Loans	350 000	2015/07/01	2016/03/15											350 000	
		540700111	Streetslights - Housing Projects	MIG	897 336	2015/07/01	2016/05/15											897 336	
		540800021	Electrical Network Refurbishment	CRR	1 000 000	2015/07/01	2016/04/15								500 000		500 000		
	Workshop	540820001	Tools & Equipment	CRR	160 000	2015/07/01	2015/11/15					160 000							
		540920001	Tools & Equipment	CRR	30 000	2015/07/01	2015/11/15					30 000							
		541100061	Bulk Sewer Bella Vista	MIG	2 129 557	2015/07/01	2016/10/15										1 000 000	1 000 000	129 557
	Sewerage	541105061	Sewer Network Replacement	CRR	725 000	2015/07/01	2016/05/25						200 000			200 000		125 000	
		541101321	Sewer Pumps- Replacement P	CRR	300 000	2015/07/01	2016/03/15				100 000					100 000			
		541120001	Tools & Equipment	CRR	100 000	2015/07/01	2015/11/01					100 000							
	Sewerage	541120161	Prof Fees For Rural Dev Projects	CRR	259 410	2015/07/01	2015/11/01									259 410			
		541190001	Vredes Bulk Sanitation	MIG	6 689 923	2015/07/01	2016/12/15			200 000					800 000	1 000 000	2 000 000	2 000 000	689 623
		541100111	Vredes New Bulk Sanitation	Human Settlement PAWC	3 149 000	2015/07/01	2016/12/15										1 000 000	1 000 000	1 149 000
	Storm water management	541100091	Toilets for Informal Settlements	PAWC	9 979	2015/08/01	2015/09/01		9 979										
		541100041	Bella Vista Housing Sanitation	IHSDG	419 000	2014/09/01	2015/08/01		419 000										
		541100051	Vredes Housing Sanitation	IHSDG	6 199 396	2015/10/01	2016/05/15			1 000 000		1 000 000			150 000		1 000 000	1 199 396	
	Storm water management	541300131	Network - Storm Water Upgradin	CRR	150 000	2015/07/01	2016/03/15												
		541300001	Prof Fees For Rural Dev Projects	CRR	200 000	2015/07/01	2015/11/25					200 000							
		541300091	Bella Vista Bulk Storm water	MIG	1 800 000	2015/10/15	2016/05/25									500 000	500 000	400 000	
	Storm water management	541300061	Bella Vista Housing Stormwater	IHSDG	419 000	2014/09/01	2015/08/01		419 000										
		541300071	Vredes Housing Stormwater	IHSDG	6 199 396	2015/10/01	2016/05/15			1 000 000		1 000 000			1 000 000		1 000 000	1 199 396	
		541400251	Bridge Op-Die-Berg	CRR	100 000	2016/04/15	2016/05/15												
	Roads	541400201	Vehicle Replacement Programme	External Loans	230 000	2015/07/01	2015/11/25												
		541400111	Traffic Calming	CRR	83 546	2015/07/01	2015/10/25				83 546								
		541401291	Network-street	CRR	196 454	2015/07/01	2015/11/25					196 454							
	Roads	541400161	Vredes Housing Roads	CRR	3 000 000	2015/07/01	2016/04/25								500 000		1 000 000		
		541400131	Bella Vista Housing Roads	IHSDG	6 199 396	2015/10/01	2016/05/15			1 000 000		1 000 000			1 000 000		1 000 000	1 199 396	
		541403891	Prof Fees For Rural Dev Projects	CRR	500 000	2015/07/01	2016/03/15		419 000							500 000			
	Solid Waste	541600021	Vehicle Replacement Programme	External Loans	1 540 000	2015/07/01	2015/12/15							1 540 000					
		541700021	Upgrade Wolseley Landfill Site	CRR	500 000	2015/08/15	2016/04/20						100 000		100 000		100 000		
		541900271	Infrastructure Management System	CRR	120 000	2016/03/15	2016/04/15										120 000		
	Water Distribution	541903801	Vredes Bulk Water Supply	MIG	4 800 000	2015/07/01	2016/04/25	900 000	700 000	600 000	400 000	500 000	400 000	400 000	900 000				
		541900081	Bulk Water Pine Valey	MIG	2 661 994	2015/07/01	2015/11/25		624 536	1 000 000		1 037 458							
		541900141	Bulk Water Pine Valey (own contr)	CRR	800 000	2015/07/01	2015/12/25						800 000						
	Water Distribution	541900251	Tulbagh Bulk water	CRR	100 000	2016/03/15	2016/04/15										100 000		
		541900261	Drought Relief	Local Gov	1 100 000	2016/01/15	2016/05/25								300 000		400 000	400 000	
		541901371	Network - Water Pipes & Va	CRR	1 100 000	2015/07/01	2016/05/25					200 000			200 000	200 000	300 000	100 000	100 000
	Water Distribution	541900061	Bella Vista Housing Water	IHSDG	419 000	2014/09/01	2015/08/01		419 000										
		541900171	Replace water meters	CRR	145 266	2015/07/15	2016/08/15											145 266	
		541900071	Vredes Housing Water	IHSDG	6 199 396	2015/10/01	2016/05/15			1 000 000		1 000 000		1 000 000	1 000 000		1 000 000	1 199 396	

## NON-FINANCIAL COMPONENT

### 5 YEAR SCORECARD

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2014/15	Adjusted Target 2014/15	Adjusted Target 2015/16	Target 2016/17	Target 2017/18	Target 2018/19	Target 2019/20
Essential Services	Sustainable provision & maintenance of basic infrastructure	TL1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	99%	98%	98%	99%	99%	99%
		TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	96%	96%	95%	95%	96%	96%	97%
		TL3	Percentage compliance with drinking water quality standards.	Technical	100%	97%	97%	97%	98%	98%	98%
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	0%	<2%	<1%	<1%	<1%	<1%	<1%
		TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	0%	<2%	<1%	<1%	<1%	<1%	<1%
		TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	0%	<2%	<1%	<1%	<1%	<1%	<1%
		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	0%	<2%	<1%	<1%	<1%	<1%	<1%
		TL8	Decrease unaccounted water losses.	Technical	21%	26%	23%	21%	18%	16%	14%
		TL9	Decrease unaccounted electricity losses.	Technical	9%	9%	9%	9%	8%	8%	8%
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	4.83	2.6	9.41	2	3	3	3
	Provide for the needs of informal settlements through improved services	TL11	Number of subsidised serviced sites developed.	Technical	470	485	600	200	200	150	150
		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	2	2	3	3	3	3	2
		TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	2	2	3	3	3	3	2
		TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	2	2	3	3	3	3	2
		TL15	Number of subsidised electricity connections installed.	Technical	43	50	158	185	225	200	200



Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2014/15	Adjusted Target 2014/15	Adjusted Target 2015/16	Target 2016/17	Target 2017/18	Target 2018/19	Target 2019/20
Governance	Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	100%	99%	99%	99%	99%	99%	99%
		TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	71%	70%	72%	85%	85%	85%	85%
	Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	27	16	16	16	16	16	16
		TL19	Financial viability expressed as Cost-Coverage ratio	Finance	2.5	1.6	1.6	1.6	1.6	1.6	1.6
		TL20	Financial viability expressed outstanding service debtors	Finance	70%	46%	44%	44%	42%	42%	42%
		TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified
		TL22	Increased revenue collection	Finance	94%	96%	96%	97%	97%	98%	98%
		TL23	Percentage of budget spent on maintenance.	Finance	99%	99%	98%	98%	99%	99%	99%
		TL24	Percentage spend of capital budget.	Finance	95%	96%	95%	95%	96%	96%	97%
	To maintain and strengthen relations with international- & inter-governmental partners as well as the local	TL25	Number of IDP community meetings held.	Municipal Manager	14	14	14	14	14	14	14
		TL26	Number of meetings with inter-governmental partners.	Community	10	10	10	12	12	12	12
Communal Services	Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	2.3	3	4	4	4	4	4
		TL28	% Expenditure on Maintenance Budget by Community Directorate	Community	99%	99%	98%	98%	99%	99%	99%
		TL29	% Expenditure on Capital Budget by Community Directorate	Community	97%	96%	95%	95%	96%	96%	97%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	2794	3100	2750	2600	2500	2400	2200
		TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	421	380	380	390	390	400	400
		TL32	Number of social development programmes implemented	Community	17	17	19	20	20	20	20
		TL33	Number of housing opportunities provided per year.	Community	42	42	0	185	225	200	200
		TL34	Number of Rental Stock transferred	Community	58	65	55	120	120	120	120
	Create an enabling environment to attract investment & support local economy.	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	Phase 1 implement	Phase 1 implement	Phase 2 implement	Phase 3 implement	Phase 4 implement	Phase 5 implement	Phase 5 implement
		TL36	Compile & Implementation of LED Strategy	Community	Approved Strategy	Approved Strategy	Phase 1 implement	Phase 2 implement	Phase 3 implement	Phase 4 implement	Phase 4 implement

## 2015/16 QUARTERLY PROJECTIONS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2014/15	Adjusted Target 2015/16	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Essential Services	Sustainable provision & maintenance of basic infrastructure	TL1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	98%	25%	50%	75%	98%
		TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	96%	95%	10%	40%	60%	95%
		TL3	Percentage compliance with drinking water quality standards.	Technical	100%	97%	97%	97%	97%	97%
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL8	Decrease unaccounted water losses.	Technical	21%	23%	23%	23%	23%	23%
		TL9	Decrease unaccounted electricity losses.	Technical	9%	9%	9%	9%	9%	9%
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	4.83	9.41	0	0.5	4	9.41
	Provide for the needs of informal settlements through improved services	TL11	Number of subsidised serviced sites developed.	Technical	470	600	0	0	300	600
		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	2	3	3	3	3	3
		TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	2	3	3	3	3	3
		TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	2	3	3	3	3	3
		TL15	Number of subsidised electricity connections installed.	Technical	43	158	0	0	158	158



Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2014/15	Adjusted Target 2015/16	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Governance	Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	100%	99%	25%	50%	75%	99%
		TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	71%	72%		72%		72%
	Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	27	16	16	16	16	16
		TL19	Financial viability expressed as Cost-Coverage ratio	Finance	2.5	1.6	1.6	1.6	1.6	1.6
		TL20	Financial viability expressed outstanding service debtors	Finance	70%	44%	44%	44%	44%	44%
		TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified			Unqualified	
		TL22	Increased revenue collection	Finance	94%	96%	96%	96%	96%	96%
		TL23	Percentage of budget spent on maintenance.	Finance	99%	98%	25%	50%	75%	98%
		TL24	Percentage spend of capital budget.	Finance	95%	95%	10%	40%	60%	95%
	To maintain and strengthen relations with international- & inter-	TL25	Number of IDP community meetings held.	Municipal Manager	14	14		7		14
		TL26	Number of meetings with inter-governmental partners.	Community	10	10	3	5	8	10
Communal Services	Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	2.3	4				4
		TL28	% Expenditure on Maintenance Budget by Community Directorate	Community	99%	98%	25%	50%	75%	98%
		TL29	% Expenditure on Capital Budget by Community Directorate	Community	97%	95%	10%	40%	60%	95%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	2794	2750	2500	2600	2700	2750
		TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	421	380	100	200	300	380
		TL32	Number of social development programmes implemented	Community	17	19	4	8	12	19
		TL33	Number of housing opportunities provided per year.	Community	42	0	0	0	0	0
		TL34	Number of Rental Stock transferred	Community	58	55	15	45	45	55
	Create an enabling environment to attract investment & support local economy.	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	Phase 1 implement	Phase 2 implement				Phase 2 implement
		TL36	Compile & Implementation of LED Strategy	Community	Approved Strategy	Phase 1 implement				Phase 1 implement

## DEFINITIONS OF PERFORMANCE INDICATORS

Ref	Key Performance Indicator	Reporting Directorate	Definitions
TL1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Technical Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the technical directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
TL3	Percentage compliance with drinking water quality standards.	Technical	Measure of potable water sample pass rate according to the SANS 241 standard. Average of sample results. Only microbiological results of Escherichia Coli are considered in the measurement. Result should be less than 1 count per 100ml.
TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for water services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for sanitation services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for electricity services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for waste removal services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL8	Decrease unaccounted water losses.	Technical	Unaccounted-for water (UFW) is the difference between the quantity of water supplied to the municipality's network and the metered quantity of water used by the customers. UFW has two components: (a) physical losses due to leakage from pipes, and (b) administrative losses due to illegal connections and under registration of water meters. The reduction of UFW is a crucial step to improve the financial health and to save scarce water resources.
TL9	Decrease unaccounted electricity losses.	Technical	Unaccounted-for electricity (UFE) is the difference between the quantity of electricity supplied to the municipality's network and the metered quantity of electricity used by the customers. UFE has two components: (a) Technical losses due to ageing/inadequate networks, and (b) administrative or non-technical losses due to illegal connections and under registration of electricity meters. The reduction of UFE is a crucial step to improve the financial health.
TL10	Kilometres of roads upgraded & rehabilitated	Technical	This indicator measures the kilometres of new roads constructed, roads upgraded & rehabilitated and resurfaced.
TL11	Number of subsidised serviced sites developed.	Technical	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Incremental Housing which provides a serviced site with or without tenure.
TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	This indicator reflects the number of informal areas with sufficient communal water service points. Sufficient are being defined as all households with access to water points within 200 meters radius. Certain taps may however have been vandalised or removed after provision. Proxy for National KPI.
TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	This indicator reflects the number of informal areas with sufficient communal sanitation service points. Sufficient are being defined as all households with access to toilets within 200 meters radius. Certain toilets may however have been vandalised or removed after provision. Proxy for National KPI.
TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	This indicator reflects the number of informal settlements receiving a weekly door-to-door refuse removal collection service and on-going area cleaning (litter picking and illegal dumping removal). Proxy for National KPI.
TL15	Number of subsidised electricity connections installed.	Technical	This indicator reflects the number of subsidised connections installed per annum in informal settlements and low cost housing/serviced sites projects. Proxy for National KPI.



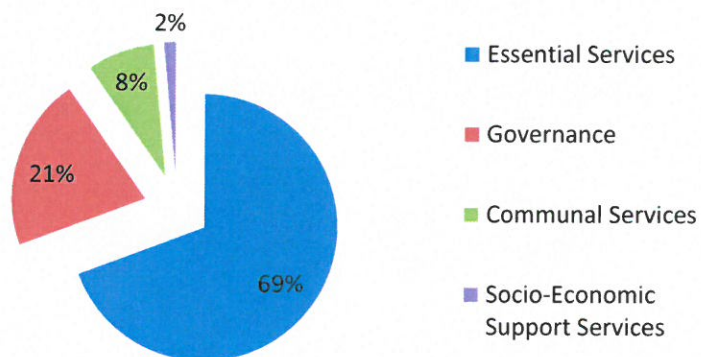
Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Definitions
Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	A Workplace Skills Plan is a document that outlines the planned education, training and development interventions for the organisation. Its purpose is to formally plan and allocate the budget for appropriate training interventions which will address the needs arising out of Local Governments' Skills Sector Plan, the municipality's strategic requirements as contained in the IDP and the individual departmental staffing strategies and individual employees' PDP's. The WSP shall also take into account the Employment Equity Plan, ensuring incorporation of relevant developmental equity interventions into the plan. Kpi measures percentage expenditure of vote allocated towards training needs as arise from WSP.
	TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	This indicator measures the percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan. National Key Performance Indicator.
Ensure financial viability.	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	This indicator measures debt coverage as (total operating revenue – operating grants received) / debt service payments due within the year. This means the municipality is able to cover its debt service payments from operating revenue excluding grants number of times.
	TL19	Financial viability expressed as Cost-Coverage ratio	Finance	This indicator measures: (available cash + investments) / monthly fixed operating expenditure. This indicates that with the available cash the municipality is able to pay its fixed operating expenditure for certain amount of months.
	TL20	Financial viability expressed outstanding service debtors	Finance	These indicator measure service debtors to revenue (total outstanding service debtors / revenue received for services). This means that a % of revenue in the SFP is still outstanding as at 30 June 2013.
	TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor General in determining his opinion. An unqualified audit opinion refers to the position where the auditor having completed his audit has no reservation as to the fairness of presentation of financial statements and their conformity with General Recognised Accounting Practices. This is referred to as "clean opinion". Alternatively in relation to a qualified audit opinion the auditor would issue this opinion in whole, or in part, over the financial statements if these are not prepared in accordance with General Recognised Accounting Practices or could not audit one or more areas of the financial statements. Future audit opinions will cover the audit of predetermined objectives.
	TL22	Increased revenue collection	Finance	This indicator reflects the percentage of revenue collected from service accounts delivered.
	TL23	Percentage of budget spent on maintenance.	Finance	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the municipality in total. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
	TL24	Percentage spend of capital budget.	Finance	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	TL25	Number of IDP community meetings held.	Municipal Manager	Bi-annual community meetings as per IDP Process Plan held in each of the 7 towns.
	TL26	Number of meetings with inter-governmental partners.	Community	Number of Inter-Governmental meetings attended.
Provide & maintain facilities that make citizens feel at home.	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	This indicator measures community perception and satisfaction in respect of the access to and maintenance of certain community facilities. The municipality's Community Satisfaction Survey measures public perception around the following number of issues: Access to libraries, access to community halls, access to parks (including maintained open spaces and children play parks), maintenance of parks (including maintained open spaces and children play parks) & access to sport facilities.
	TL28	% Expenditure on Maintenance Budget by Community Directorate	Community	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Community Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
	TL29	% Expenditure on Capital Budget by Community Directorate	Community	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the community directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
Support the poor & vulnerable through programmes & policy	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	Refers to the number of account holders subsidised through the municipality's Indigent Policy.
	TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	This indicator measures the number of work opportunities created through the expanded Public Works Programme (EPWP) and contracts for temporary workers and temporary workers employed through contractors on projects. Proxy for National KPI.
	TL32	Number of social development programmes implemented	Community	The indicator refers to the number of social developmental programmes implemented. Seven programmes have been identified and each programme will consist of a number of projects and interventions.
	TL33	Number of housing opportunities provided per year.	Community	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Subsidy Housing which provides a minimum 40m <sup>2</sup> house.
	TL34	Number of Rental Stock transferred	Community	Number of rental stock transferred to approved beneficiaries, using established criteria. Rental stock is being defined as subsidised houses constructed before 1994 (scheme houses) and leased by the municipality to identified and approved beneficiaries.
Create an enabling	TL35	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from	Corporate	This indicator measures the following over the 5 year IDP period: Capacitating of Property Office, develop and maintain property register & land Audit Implementation Plan that would include well

## BUDGETARY ALIGNMENT WITH IDP

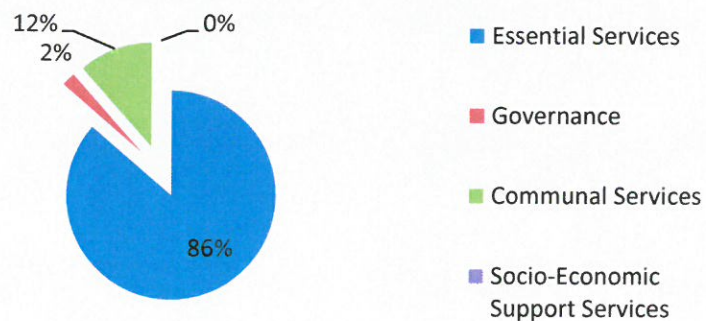
### EXPENDITURE PER KEY PERFORMANCE AREA

<u>KEY PERFORMANCE AREA</u>	<u>Total Expenditure</u>	<u>Operational Expenditure</u>	<u>Capital Expenditure</u>
Essential Services	R 395 462 000	R 328 179 000	R 67 283 000
Governance	R 100 852 000	R 99 189 000	R 1 664 000
Communal Services	R 47 724 000	R 38 768 000	R 8 956 000
Socio-Economic Support Services	R 7 128 000	R 7 128 000	R -
<b>TOTAL</b>	<b>R 551 166 000</b>	<b>R 473 264 000</b>	<b>R 77 903 000</b>

### Operational Expenditure



### Capital Expenditure





## OPERATIONAL EXPENDITURE PER STRATEGIC OBJECTIVE

<u>Key Performance Area</u>	<u>Strategic Objective</u>	<u>Operational Budget</u>	
Essential Services	1.1 Sustainable provision & maintenance of basic infrastructure	R 321 544 000	R 328 180 000
	1.2 Provide for the needs of informal settlements through improved services	R 6 636 000	
Governance	2.1 Support Institutional Transformation & Development	R 36 842 000	R 99 189 000
	2.2 Ensure financial viability.	R 37 789 000	
	2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	R 24 558 000	
Communal Services	3.1 Provide & maintain facilities that make citizens feel at home.	R 38 768 000	R 38 768 000
Socio-Economic Support Services	4.1 Support the poor & vulnerable through programmes & policy	R 5 569 000	R 7 129 000
	4.2 Create an enabling environment to attract investment & support local economy.	R 1 560 000	

### THREE YEAR PROJECTED CAPITAL EXPENDITURE PER WARD

Directorate	Department Name	Description	Municipal Ward	Vote number	Funding Source	Budget		
						2015/2016 Adjustment	2016/2017	2017/2018
Finance	Financial Administration	New servers for SCOA implementation	All	510200081	CRR	5 000		
		Insurance Replacements	All	510200071	CRR	70 000		
	Income	Meter reading equipment	All	510300061	CRR	350 000		
Community	Library services	New Furniture	3	520400141	MRF	71 048	-	-
		Book Detecting Systems	3	520400121	LIBCG	800 000	-	-
		New Furniture	All	520400191	LIBCG	125 000	-	-
		Op-Die-Berg library mobile unit	9	520400221	LIBCG	250 000	-	-
		Building Upgrade	All	520400211	MRF		-	-
	Social & Welfare services	Upgrading Of Nuykintaba Centre- Odb	9	522200031	Belgium Grant	625 000	-	-
		It Equipment- Belguin Grant	All	522200041	Belgium Grant	140 000	-	-
	Sport & Recreation	Grass cutting equipment	All	521901401	CRR	83 000		
	Recreational Land	Extension Of Sport Facility- Ceres Leye	3	522300031	CRR	147 000	-	-
	Cemetries	Fencing Cemetries	All	520101301	CRR	100 000	-	-
	Parks	Vehicle Replacement Programme	All	New Vote	CRR	-	200 000	-
	Fire Protection	Fire fighting equipment	All	520500051	CRR	50 000	-	-
		Plant & equipment	All	520500071	CRR	19 000		
		Radio communication equipment	All	520500081	CRR	580 000		
		Vehicle Replacement Programme	All	520500061	External Loans	3 000 000	-	-
	Pine Forest : Administration	Pine Forest Upgrade	3	520601371	CRR	2 000 000	-	-
	Swimming Pools	Montana Swimming Pool - Re-fibreglass	7	522401571	CRR	-	500 000	-
	Community Halls and facilities	Air Conditioner - Town Hall	3	521100081	CRR	-	300 000	-
		Upgrading Halls	All	521102471	CRR	4 500		
		Replace Town Hall Floor	3	521100101	CRR	-	400 000	-
	Enviromental Protection	Plant & Equipment- Belgium Grant	All	521860001	Belgium Grant	373 000	-	-
	Traffic	Vehicle Replacement Programme	All	522000071	External Loans	670 000	-	-
		Traffic test centre	All	522000091	CRR	1 500 000		
		Fire Arms	All	522000051	CRR	100 000	-	-
	Housing: Administration	Land for housing	11	520300031	IHHSDG		-	-
Corporate	Administration	Office Furniture - Witzenberg	All	530100011	CRR	150 000	-	-
	Information Tecnology	Computer replacement	All	530401631	CRR	88 568		
	Information Tecnology	Microsoft Lisences	All	530470001	CRR	200 000	-	-
Technical	Electricity: Client Services	Network- Housing Projects	All	540501841	INEP	4 000 000	4 245 614	7 000 000
		Prof Fees For Rural Dev Projects	All	540590001	CRR	900 000	400 000	400 000
		Security Fence: Wolseley Stores	7	540500021	CRR	100 000	-	-
	Electricity	Vehicle Replacement Programme	All	540500071	External Loans	350 000	-	-
	Electricity: Street lights	Streetlights - Housing Projects	All	540700111	MIG	897 336	3 766 855	4 500 000
	Electricity: Distribution	Vredes Electrification	5	540820141	INEP	-	1 754 386	-
		Electrical Network Refurbishment	7	540800021	CRR	1 000 000	1 000 000	1 000 000
		11 Kv Ring Supply Stanlet/rand	7	540800071	CRR	-	1 500 000	-
		Replace 4x4 Ldv's (3)	All	540800051	CRR	-	700 000	1 600 000
		Tools & Equipment	All	540820001	CRR	160 000	165 000	170 000
	Mechanical Workshop	Tools & Equipment	All	540920001	CRR	30 000	35 000	37 000



Directorate	Department Name	Description	Municipal Ward	Vote number	Funding Source	Budget		
						2015/2016 Adjustment	2016/2017	2017/2018
Technical	Sewerage	Bulk Sewer Bella Vista	6	541100061	MIG	2 129 557	-	-
		Sewer Network Replacement	All	541105061	CRR	725 000	1 522 500	1 632 587
		Sewer Pumps- Replacement P	All	541101321	CRR	300 000	300 000	300 000
		Tools & Equipment	All	541120001	CRR	100 000	100 000	100 000
		Prof Fees For Rural Dev Projects	All	541120161	CRR	259 410	-	-
		Vredebes Bulk Sanitation	5	541190001	MIG	6 689 623	78 786	-
		Vredebes New Bulk Sanitation	5	541100111	Human Settlement	3 149 000		
		Toilets for Informal Settlements	All	541100091	PAWC	9 979		
	Storm water management	Bella Vista Housing Sanitation	6	541100041	IHHSDG	419 000		
		Vredebes Housing Sanitation	5	541100051	IHHSDG	6 199 396	12 000 000	9 500 000
		Network - Storm Water Upgradin	All	541300131	CRR	150 000	200 000	220 000
		Prof Fees For Rural Dev Projects	All	541390001	CRR	200 000	-	-
		Bella Vista Bulk Storm water	6	541300091	MIG	1 800 000		
		Bella Vista Housing Stormwater	6	541300061	IHHSDG	419 000		
		Vredebes Housing Stormwater	5	541300071	IHHSDG	6 199 396	12 000 000	9 500 000
		Upgrading Roads - Vredebes	5	New Vote	MIG		-	5 000 000
	Roads	Bella Vista Housing Bulk Roads & SW	6	New Vote	MIG		-	4 000 000
		Bridge Op-Die-Berg	9	541400251	CRR	100 000		
		Skoornvlei Upgrading of Roads	5	541400191	CRR			
		Equipment	All	541401501	CRR	-	600 000	-
		Vehicle Replacement Programme	All	541400201	External Loans	230 000	800 000	-
		Jackhammers X 2	All	New Vote	CRR	83 546	-	-
		Traffic Calming	All	541400111	CRR	196 454	220 000	250 000
		Network-street	All	541401291	CRR	3 000 000	3 000 000	3 000 000
		Vredebes Housing Roads	5	541400161	IHHSDG	6 199 396	12 000 000	9 500 000
		Bella Vista Housing Roads	6	541400131	IHHSDG	419 000		
		Prof Fees For Rural Dev Projects	All	541403891	CRR	500 000	600 000	-
		Waste Transfer Station	All	New Vote	MIG	-	-	7 500 000
	Solid Waste (Garden)	Vehicle Replacement Programme	All	541600021	External Loans	1 540 000	-	-
	Solid Waste (Removal)	Vehicle Replacement Programme	All	New Vote	CRR	-	650 000	-
		Upgrade Wolseley Landfill Site	7	541700021	CRR	500 000		
	Water Distribution	Infrastructure Management System	All	541900271	CRR	120 000	300 000	300 000
		Vredebes Bulk Water Supply	5	541903801	MIG	4 800 000	8 520 067	-
		Bulk Water Pine Valey	7	541900081	MIG	2 661 994	-	-
		Bulk Water Pine Valey (own contr)	7	541900141	CRR	800 000		
		Tulbagh Bulk water	11	541900251	CRR	100 000		
		Drought Relief	All	541900261	Local Gov	1 100 000		
		Ceres: Bella Vista Bulk Water	6	541900091	MIG		7 567 625	-
		Network - Water Pipes & Va	All	541901371	CRR	1 100 000	500 000	600 000
		Prepaid Water Meters	All	541900201	External Loans		1 000 000	1 000 000
		Bella Vista Housing Water	6	541900061	IHHSDG	419 000		
		Replace water meters	All	541900171	CRR	145 266		
		Vredebes Housing Water	5	541900071	IHHSDG	6 199 396	12 000 000	9 500 000
		Vehicle Replacement Programme	All	New Vote	CRR		250 000	-